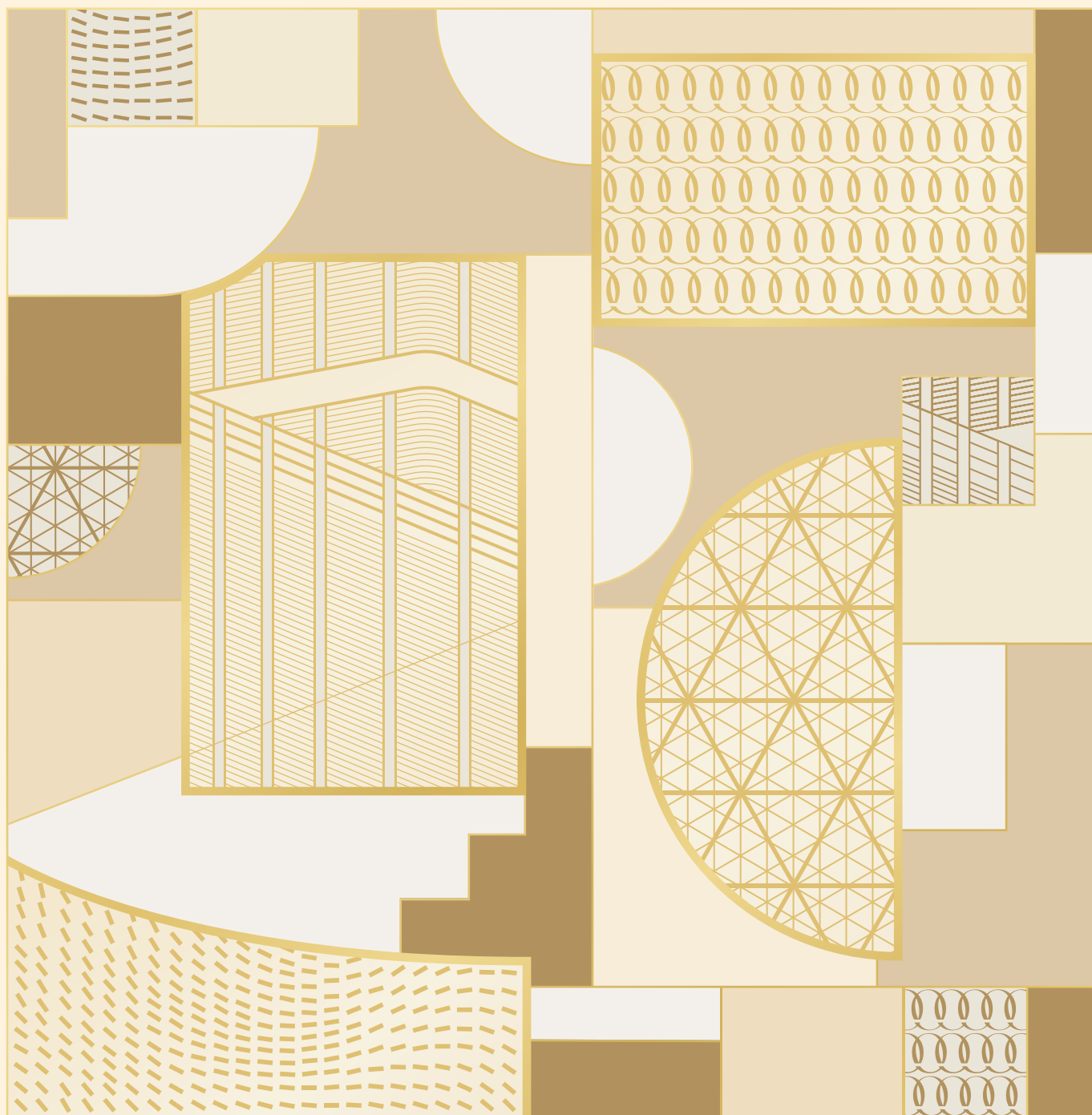




New World Development Company Limited

(Stock Code: 0017)



Corporate Sustainability Report 2026

At the heart of our sustainability philosophy lies a strategic commitment to creating a future-proof society, powered by innovation and mutual growth. Our key business activities are directed towards achieving economic, environmental and social benefits, thereby delivering long-term value for both our stakeholders and future generations.

We have formulated the Sustainability Vision 2030+ (“SV2030+”) as our sustainable business approach to address our most material and relevant sustainability matters, grouped into three pillars: Future-Fit Places, Organisational Resilience, and Enriched Lives. It also forms the structure of this Corporate Sustainability section.

OUR KEY BUSINESS ACTIVITIES

OUR SUSTAINABLE BUSINESS APPROACH

OUR LEADING TARGETS

Development
Develop high-quality, bespoke real estate assets and infrastructure.

Investment Management
Deliver sustained value through diverse real estate investment properties.

Asset Management
Operate and maintain high performing assets for ourselves and our partners.

Services
Provide customer-focused services complementary to our core real estate business.

Future-Fit Places
Design, build, and operate high-quality, future-fit, and resilient places that deliver enduring value for our stakeholders.

- Climate Resilience
- Transition to a Low Carbon Economy
- Conserving Natural Resources



Organisational Resilience
Cultivating a forward-looking and agile mindset to build a resilient, adaptable and sustainable business.

- Responsible Investment
- Trusted Partner
- Technology and Data Governance



Enriched Lives
Enhancing the health and economic wellbeing of our stakeholders.

- Investing in Our People
- Thriving Communities
- Vibrant Local Economy



BY FY2030
Climate adaptation and resilience plans set for all relevant investments and operations to protect value at risk

BY FY2050
Net Zero Scope 1, 2 & 3 emissions from all assets and operations

BY FY2030
All new and existing investments aligned to our responsible investment principles, including our commitment to certified sustainable buildings

ONGOING
Maintain transparency in corporate disclosure and industry leadership in key ESG indices and ratings

BY FY2030
NWD recognised as preferred employer of choice

BY FY2030
All community programmes are aligned to our social impact investing framework

THE VALUE WE CREATE WITH OUR STAKEHOLDERS

Our Customers
A developer and operator of best-in-class, sustainable and human-centric properties that meet customers’ current and future needs.

Our Tenants
A landlord committed to fostering lasting partnerships through innovative and sustainable solutions and quality services.

Our Investors and Partners
A high-performing organisation delivering long-term value with investors, business partners, NGOs, and the Government.

Our People
A devoted employer growing together with a capable, engaged, and inclusive workforce.

Our Community
A reliable community partner that contributes to societal and economic progress, fosters creative thinking and promotes cultural development.

MESSAGE FROM THE SUSTAINABILITY COMMITTEE

At NWD, sustainability remains integral to how we strengthen business resilience, create long-term value and position the Group for future growth. Guided by our SV2030+, we continue to advance our sustainability agenda through our three strategic pillars, Future-Fit Places, Organisational Resilience and Enriched Lives, embedding sustainability considerations into decision-making across our operations and value chain.

During the year, we strengthened our understanding of the sustainability issues most relevant to our business and stakeholders through a comprehensive double materiality assessment with third-party assurance. By evaluating both sustainability-related impacts and financially material risks and opportunities, the assessment provided valuable insights to support strategic planning, risk management and the long-term resilience of our business. The assessment also informed the refinement of our sustainability priorities for initiatives and disclosures, strengthening alignment among stakeholder expectations, business strategy and long-term value creation.

Under our Future-Fit Places pillar, we continued to enhance our climate- and nature-related capabilities. We have achieved 100% renewable electricity use across our investment properties in the Greater Bay Area ("GBA") and completed physical and transition climate risk assessments across our investments and operations. Guided by the recommendations of the Taskforce on Nature-related Financial Disclosures ("TNFD"), we have also assessed biodiversity-related risks across our portfolio, deepening our understanding of nature-related dependencies, impacts, risks and opportunities. These efforts support the integration of climate and nature considerations into project planning, asset management and risk management, helping to safeguard asset value and enhance long-term portfolio resilience.

Building organisational resilience remains essential in an increasingly dynamic operating environment. During the year, we strengthened governance and risk management practices across the business, including advancing the responsible adoption of artificial intelligence ("AI") through mandatory employee training and robust control measures. We also enhanced sustainability governance across our value chain through updated sustainability policies, helping to promote responsible business practices and more consistent sustainability standards among our suppliers and business partners.

We continued to strengthen our contribution to the communities we serve. In FY2026, we established our inaugural Social Value Framework, providing a structured approach to measuring, managing and demonstrating the outcomes of our social initiatives for our employees and their families, the communities, local economies, as well as other stakeholders. The Framework enhances our ability to allocate resources effectively, evaluate programme performance and better understand the value generated through our social investments. It also represents an important step in strengthening our approach to maximising positive social outcomes and ensuring our community programmes deliver meaningful and lasting benefits.

As we look ahead, we remain committed to advancing SV2030+, strengthening resilience across our business and creating lasting value for our stakeholders. We would like to express our sincere gratitude to our employees for their dedication and contributions, as well as our investors, business partners and stakeholders for their continued support and collaboration.

Sustainability Committee

Hong Kong, China, September 2026

CORPORATE SUSTAINABILITY CORPORATE GOVERNANCE

Our corporate governance extends beyond compliance with the HKEX Corporate Governance Code and Listing Rules and is grounded in regular monitoring of market trends, regulatory changes, and market developments. Our dedicated sustainability governance follows a leadership-driven approach, overseeing and managing sustainability matters from board-level committees to management-level group functions and business units (“BUs”).



The Board of Directors serves as NWD’s highest governance body, with ultimate responsibility for the SV2030+ sustainable business approach and all material current and anticipated sustainability matters. The Board shapes its strategic insights and decision-making by drawing on regular updates, recommendations, and best practices regarding corporate governance, climate resilience, sustainable finance, and other areas. The Board also delegates operational management responsibilities to five board-level committees. For further details on each committee, please see the “Corporate Governance Report” section in this Annual Report.

The Sustainability Committee, chaired by an Executive Director and comprising four Independent Non-executive Directors, supports the Board in overseeing NWD’s Environmental, Social and Governance (“ESG”) issues. The Sustainability Committee is responsible for all sustainability matters, including but not limited to climate-related issues, policy endorsement, risk management and target progress tracking. In FY2026, NWD coordinated a Board training session covering regulatory and market landscape, NWD’s internal sustainability priorities, financial implications of ESG issues, introduction to the TNFD and other NWD’s strategic initiatives.

The Group Sustainability Steering Committee (the “Steering Committee”) is an executive-level committee, chaired by the Head of Sustainability and comprises senior executives from the Group’s functions and major BUs. It supports the Board in shaping sustainability governance and achieving ESG risk management objectives through implementation of sustainability initiatives and performance tracking.

Led by the Head of Sustainability, the designated person responsible for ESG matters, the Group Sustainability Department is responsible for executing sustainability practices that align with Group-wide policies and the SV2030+ sustainable business approach across major businesses and functions. The Group Sustainability Department also coordinates BUs to assess and monitor sustainability-related risks and opportunities for strategic planning, driving the creation of sustainable property lifecycles.

The remuneration of the CEO and employees is performance-based and linked to the Company’s profitability, which includes overall sustainability performance¹ and sustainable business growth.

¹ Sustainability performance includes but not limited to progress against defined SV2030+ targets, such as science-based targets, maintenance of transparency in corporate disclosure, industry leadership in key ESG ratings and indices, as well as workplace health, safety and wellbeing.



SUSTAINABILITY-RELATED POLICIES

Sustainability-related policies are in place at both the Group and subsidiary levels, designed to ensure regulatory compliance and align with industry best practices while taking into account specific business contexts. These policies govern sustainability practices across operational activities and the value chain. Details about the policies are publicly available on our website.

We regularly review our policies and procedures. Endorsed by the Board, we have updated relevant policies during the reporting period to enhance expectations for our suppliers and business partners, as well as additional commitments to environmental and social contribution, reflecting our role as a responsible leader in the real estate industry.

We strictly monitor the compliance of all sustainability-related policies. In the event of identifying potential breaches, we conduct comprehensive investigations and render fair judgments. During the reporting period, we did not incur significant fines for non-compliance with environmental laws or regulations. No convictions or legal actions have been recorded for breach of relevant laws and regulations related to corruption and bribery or anti-competitive behaviour.

RISK MANAGEMENT AND SUSTAINABILITY INTEGRATION

Significant sustainability-related risks that have material impacts on our assets, businesses, and stakeholders are integrated into the Group's Enterprise Risk Management ("ERM") framework. Risk findings are derived from materiality assessments, climate scenario analysis, nature-related risk assessments, as well as other relevant evaluation, and are supported by systematic risk evaluation, monitoring, and management across the Group and its BUs. The Board monitors the Group's overall risks and receives ERM updates on a semi-annual basis.

ENTERPRISE RISK MANAGEMENT FRAMEWORK

The risk management approach is governed by the ERM framework and aligns with the guidelines of the Committee of Sponsoring Organisations of the Treadway Commission ("COSO") and the World Business Council for Sustainable Development ("WBCSD"). The framework is regularly reviewed to ensure its continued alignment with our strategic direction, sustainability commitments, regulatory obligations, and industry best practices.

For more details about our risk management structure and process for identifying, assessing, and managing risks, please refer to the "Corporate Governance Report" section of this Annual Report.

CORPORATE SUSTAINABILITY STAKEHOLDER ENGAGEMENT AND MATERIALITY ASSESSMENT

STAKEHOLDER ENGAGEMENT APPROACH

NWD shapes its sustainability strategy in response to current and emerging risks and opportunities across its business and communities, guided by stakeholder expectations. We maintain ongoing, open, and transparent dialogue through various channels, including surveys, interviews, focus groups, site visits, mobile applications, newsletters, meetings, forums, events, hotlines, and social media. For more details on our engagement with key stakeholders, please visit our website.

MATERIALITY ASSESSMENT AND MATRIX

NWD conducts a comprehensive review of its material sustainability priorities annually to ensure they remain relevant in light of evolving business conditions, stakeholder expectations, and emerging sustainability issues. This is complemented by a more extensive materiality assessment, incorporating broader stakeholder engagement, and conducted at least every two to three years, or more frequently if warranted by significant changes in the business or external environment. Together, these processes validate NWD's sustainability priorities and inform the identification of related risks and opportunities, including climate- and nature-related factors. In FY2026, a comprehensive double materiality assessment was undertaken to identify material sustainability topics and assess the associated sustainability-, climate- and nature-related risks and opportunities.

This materiality assessment approach references best practices of the Global Reporting Initiative ("GRI") Sustainability Reporting Standards and the International Financial Reporting Standards ("IFRS") issued by the International Sustainability Standards Board ("ISSB").

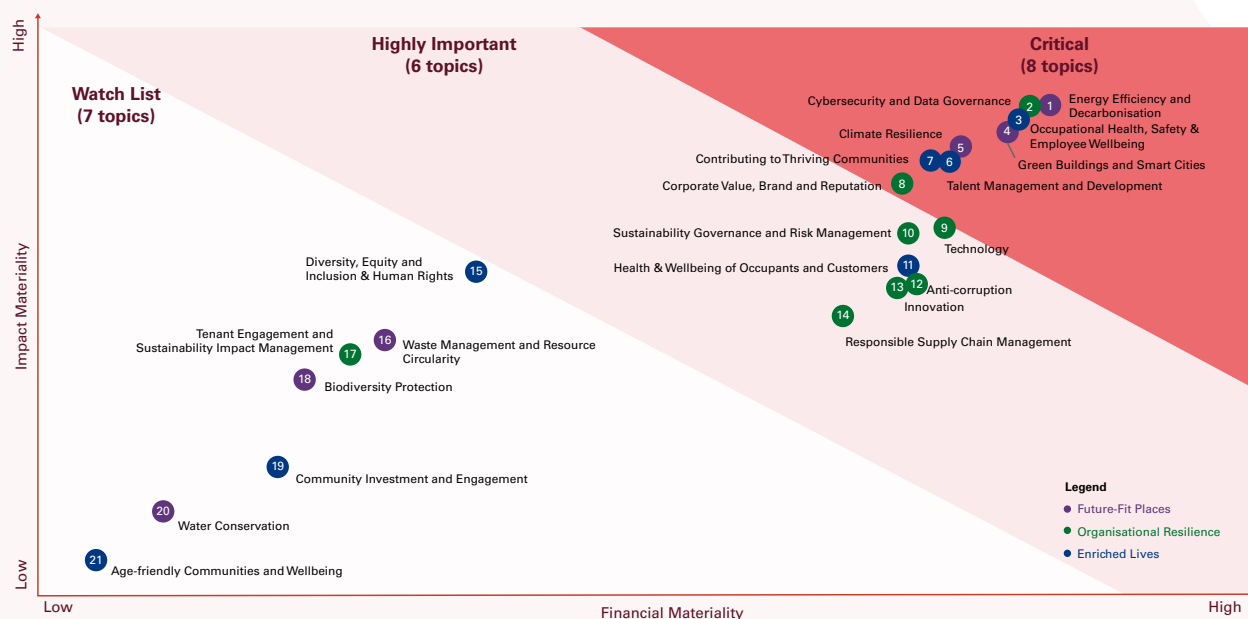
The assessment followed the four key steps below.

1. Evaluate relevant sustainability topics	- Conducted peer benchmarking and reviewed market trends and regulatory requirements - Shortlisted 21 sustainability topics that align with SV2030+ and are relevant to business operations and stakeholders
2. Identify internal and external stakeholders	Identified key internal and external stakeholders to participate in the stakeholder engagement process
3. Collect key inputs and consolidate findings	- Gathered stakeholders' insights on current performance and future expectations through surveys, interviews and other means - Consolidated feedback across our three sustainable business approaches and overall sustainability topics
4. Analyse materiality assessment results and related sustainability-related impacts, risks and opportunities ("IROs")	- Synthesised quantitative scoring and qualitative analysis to refine and finalise the double materiality matrix - Assessed material IROs to determine positive and negative impacts on enterprise value creation and external stakeholders - Concluded views on potential topics that require NWD's attention now and in the future - Proposed actionable recommendations to accelerate continuous improvement as the next step

A double materiality approach was adopted to evaluate sustainability topics through two dimensions.

Financial materiality (Inward impact)	- Assessed how sustainability topics affect NWD's enterprise value, financial performance, and access to capital - Stakeholders: the Board and senior executives
Impact materiality (Outward impact)	- Assessed the environmental, economic, and social impacts of NWD's operations and value chain - Stakeholders: internal (the Board, senior executives and employees) and external (e.g., tenants, customers, supply chain partners, non-governmental organisations ("NGOs"), government / regulators, media, academia, industry associations, banking partners and rating agencies)





The materiality assessment processes were verified by a third-party assurance provider, and the results were signed off by the Board.

SUSTAINABILITY PRIORITIES

The materiality assessment identified eight critical sustainability priorities, informed by an IROs analysis of financial and impact materiality on internal operational efficiency and external factors. We have established targets and implemented corresponding actions to address sustainability priorities.

Sustainability priorities	Enterprise value creation		External stakeholders		Time horizon ¹
	Risk	Opportunity	Negative impact	Positive impact	
1 Energy Efficiency and Decarbonisation²	- Compliance risks from evolving climate and carbon regulations - Increased operating costs from rising energy prices - Lower-than-expected investment returns	- Operating cost savings through energy efficiency - Long-term energy savings and reduced exposure to energy price fluctuations	Higher compliance and implementation costs for suppliers and business partners	Lower tenant operating costs	Short- to medium-term
2 Cybersecurity and Data Governance³	- Increased security and incident response costs - Increased compliance costs	- Business continuity and operational resilience - Regulatory compliance and systemic stability	- Loss of stakeholder trust and loyalty from data breaches - Reduced operational flexibility for business partners	- Greater stakeholder trust and confidence - Enhanced data privacy and security for customers, tenants and business partners	Short- to medium-term

¹ Time horizons: Short-term (0-1 year), medium-term (2-5 years) and long-term (5+ years).

² For more details, see 'Future-Fit Places'.

³ For more details, see 'Organisational Resilience'.

Sustainability priorities	Enterprise value creation		External stakeholders		Time horizon ¹
	Risk	Opportunity	Negative impact	Positive impact	
3 Occupational Health, Safety and Employee Wellbeing²	- Health and safety-related workforce risks - Increased insurance, compensation and remediation cost	- Safe, inclusive and resilient workplace culture - Reduced operational hazards and associated costs - Reduced legal and regulatory risks	- Higher operational pressure on business partners from health and safety requirements - Extended project planning and implementation timelines	- Reduced workplace injuries and occupational health risks across the value chain - Stronger supply chain performance - Enhanced tenant satisfaction	Short-term
4 Green Buildings and Smart Cities³	Reduced asset competitiveness and tenant appeal	- Increased asset value - Improved rental premiums	Higher compliance and implementation costs for contractors and suppliers	- Enhanced reputation - Improved public health and community liveability	Short- to long-term
5 Climate Resilience³	Operational disruptions and increased insurance and adaptation costs	- Asset protection and value retention - Increased investor confidence	- Increased disruption to surroundings - Reduced lease renewal intention	Reduced tenant disruption from extreme weather	Short- to long-term
6 Talent Management and Development²	- Reduced productivity from inadequate workforce - Increased recruitment costs	- Leadership pipeline and succession readiness - Improved talent retention	Client dissatisfaction due to workforce skills gaps	Improved service quality and client satisfaction	Short-term
7 Contributing to Thriving Communities²	Reputational loss from insufficient community engagement and understanding of community needs	- Higher workforce morale - Stronger culture of volunteerism	Lower confidence from the public and partners	- Accelerated socio-economic revitalisation and job creation - Enhanced public health and wellbeing	Short- to medium-term
8 Corporate Value, Brand and Reputation⁴	- Market inequality and exclusionary pricing - Weakened brand differentiation and competitive positioning	- Increased talent attraction and retention - Stronger public-private and commercial partnerships	- Reduced customer and tenant loyalty - Increased negative media actions	Enhanced brand value and stakeholder trust	Short- to long-term

¹ Time horizons: Short-term (0-1 year), medium-term (2-5 years) and long-term (5+ years).

² For more details, see 'Enriched Lives'.

³ For more details, see 'Future-Fit Places'.

⁴ For more details, see 'Organisational Resilience'.

CORPORATE SUSTAINABILITY

FUTURE-FIT PLACES

The Future-Fit Places approach guides NWD in designing, building, and operating high-quality, resilient places that deliver enduring environmental benefits for our stakeholders. Recognising environmental issues and climate change as emerging risks and opportunities, NWD's climate actions focus on two key dimensions:

1. **Impacts of climate change on NWD** – how our operations, supply and value chains are impacted, and how climate resilience is being built.
2. **NWD's impact on climate** – how our operations, supply and value chains contribute to climate change, and how we take continuous actions to reduce our impact by implementing emissions-reduction strategies that also deliver cost benefits to ensure a smooth transition to a low carbon economy.

The Group engages a range of stakeholders, including tenants, customers and community members in strengthening climate resilience, supporting the transition to a low carbon economy and conserving natural resources for sustainable operations.

OUR SUSTAINABLE BUSINESS APPROACH	OUR APPROACH AND KEY ACTIVITIES	HOW WE MEASURE PERFORMANCE	TARGET STATUS
 Future-Fit Places Design, build, and operate high-quality, future-fit, and resilient places that deliver enduring value for our stakeholders  	 Climate Resilience Integrate climate change considerations and measures throughout the asset lifecycle to ensure assets are resilient and positioned to thrive in a climate-affected future • Conduct climate risk assessment to understand asset-level climate-related risks and opportunities • Develop asset adaptation plans in response to identified climate risks & opportunities	BY FY2030 Climate adaptation and resilience plans are in place for all relevant investments and operations to protect value at risk BY FY2026 All new and existing investments and operations assessed for potential climate-related physical and transition risks	On Track Completed
	 Transition to a Low Carbon Economy Support our investments, operations and value chain through targeted efforts as we transition to a low carbon economy • Prioritise smart and efficient sustainable building design, development, and operations • Renewable energy use and procurement • Collaborate with our value chain, including tenants, suppliers, customers and industry, to further reduce carbon intensity	BY FY2050 Net Zero Scope 1, 2 & 3 emissions from all our assets and operations BY FY2030 • Reduce absolute Scope 1 & 2 emissions by 42.0% (FY2023 baseline) • Reduce absolute Scope 3 emissions from Capital Goods by 25.0% (FY2023 baseline) • Reduce Scope 3 emissions from Downstream Leased Assets by 51.6% per square metre (FY2023 baseline) BY FY2026 100% renewable energy use in our Greater Bay Area investment properties	On Track On Track Completed
	 Conserving Natural Resources Responsible and efficient consumption of natural resources and proactively managing nature-related risks and impacts • Deliver water-saving buildings that avoid water use and conserve natural resources • Diversion of waste back into the economy through reuse or recycling, and reducing dependence on natural resources	BY FY2030 All new and existing investments have energy, water, and waste efficiency plans integrated into asset operations BY FY2030 30% total recycling rate (landfill diversion) achieved across our relevant investments and operations	On Track On Track

CLIMATE RESILIENCE

NWD prioritises identifying, managing, and addressing its climate-related impacts across its business model and value chain to mitigate climate risks throughout the operations.

GOVERNANCE

We maintain a consistent approach in managing climate-related risks and opportunities, supported by a robust sustainability governance structure outlined in the 'Corporate Governance' section of this Corporate Sustainability section.

The Board oversees climate-related risks and opportunities and evaluates management approaches to inform corporate strategy, budgets, and business planning. The Board receives regular updates from the Sustainability Committee, enabling the integration of climate-related factors into major capital investment and acquisition decisions in line with our Responsible Investment Policy. The Board also receives training at least once a year to enhance its skills and competencies on sustainability, which includes climate change.

The executive-level Steering Committee and various departments assist in planning our climate actions, tracking progress towards climate-related metrics and targets. The Steering Committee reports directly to the CEO and provides biannual updates to the Sustainability Committee through the Group Sustainability Department.

STRATEGY

Guided by our Climate Change Policy, Responsible Investment Policy, and Decarbonisation Roadmap, NWD is in the process of developing a net-zero transition plan based on science-based targets ("SBTs") and implementing decarbonisation initiatives under the SV2030+ sustainable business approach, collectively forming the direction and plans for climate transition. These guiding policies are integrated into the Group's ERM framework, and, together with the net-zero transition plan, they set clear and measurable performance metrics for BUs to take action.



Climate-related Risks and Opportunities

The following climate-related risk and opportunity register outlines our identification and assessment of material physical and transition risks and opportunities, including business implications and potential financial impacts. In response, we have accomplished the FY2026 target of completing climate risk assessments across all our new and existing investments and operations.

Physical Risks and Opportunities

	Climate hazard	Business implications	Potential financial impacts
Acute hazards and risks	Drought Prolonged period of dry weather conditions	Shortage of water supply affecting or suspending business operations	- Increased operational and insurance costs - Increased capital expenditure ("CAPEX") to install water-efficient and storage devices
	Wildfire Unplanned or uncontrolled fires in areas of combustible vegetation	- Increased potential for damage to property and assets - Potential impact of occupational health and safety	- Increased operational and insurance costs - Increased cost to repair damage caused by wildfire events
	Flood Flooding caused by overflowing rivers and streams, extreme rainfall events or ineffective drainage	- Increased potential for damage to property and assets - More frequent and severe disruption to business continuity	- Reduced asset values due to increased property damage - Reduced revenue from the rental portfolio - Increased operational and insurance costs - Increased CAPEX for resilient features to floods and strong winds - Increased market valuation due to the adoption of climate resilience measures
	Storm surge Coastal flooding due to extreme rise in sea level during typhoons, typhoon tracks, elevation and climate change		
Chronic hazards and risks	Tropical cyclone Strong gusts and heavy rainstorms caused by intense storms originating over warm tropical oceans		
	Heat stress A prolonged period of high temperature and humidity	- Lowered labour productivity - Increased health hazards to the workforce - Higher demand for cooling and energy	- Increased cooling cost - Reduced productivity leading to increased labour cost
	Change in precipitation patterns Changes in temperature lead to long-term shifts in precipitation patterns	Water supply shortage in areas with reduced precipitation	- Increased CAPEX associated with building upgrades related to water retention and efficiency - Increased operational costs for alternative water sources in areas with reduced precipitation
	Rising sea level Rise in the average sea level due to climate change	- Increased potential for damage to property and assets - Asset relocation	- Reduced asset values due to increased damage to property - Increased potential for stranded assets

Adaptation measures

Strategic approach	- Integrate climate risk and resilience considerations into corporate strategies - Maintain strong climate-related governance through Board oversight - Engage stakeholders, including customers, suppliers, local communities, and government agencies on climate resilience initiatives
Operational approach	- Assess all assets and locations for potential physical climate risks through scenario analysis, including Vulnerability Assessment - Conduct asset-level analysis and integrate adaptation measures into building designs and operational plans where applicable - Maintain effective emergency response procedures

Transition Risks and Opportunities

	Material area	Business implications	Potential financial impacts
Policy and legal	Carbon pricing Increased use of policy instruments to apply an explicit price on greenhouse gas ("GHG") emissions, through carbon taxes or emissions trading schemes	- Increased need to optimise operational efficiency to reduce resource consumption - Increased need to optimise building construction to reduce materials use	- Increased operational costs - Increased CAPEX for energy-efficient facilities - Lower energy costs - Increased procurement costs for low carbon construction materials
	Building codes and standards More stringent regulations on building energy performance and emissions in a lifecycle approach	- Increased need to optimise operational efficiency to reduce resource consumption - Increased need to obtain green building certifications	- Increased CAPEX for energy-efficient facilities - Lower energy costs
Reputation	Stakeholder concern and feedback Higher expectations on ESG and climate risk management and disclosure	Enhanced comprehensiveness of disclosures expected on climate change actions and metrics	Increased operational costs to implement changes in climate risk management and disclosure
Market	Consumer preference Increased market demand for low carbon and resilient buildings	- Increased demand for low carbon and energy efficient buildings - Increased need to assess and improve existing buildings - Increased need to obtain green building certifications	- Increased revenue due to rental and sales premiums of sustainable buildings - Increased CAPEX to install green retrofits and climate-resilient features
	Cost of raw material Cost premium for low carbon materials and increased price for traditional materials due to supply chain disruption	Increased fluctuations in the cost and supply of raw materials	Increased procurement costs for both traditional and low carbon construction materials

Mitigation measures

Strategic approach

- Foster a culture of sustainability and climate awareness at all levels
- Conduct regular reviews on compliance and emerging trends
- Monitor the effectiveness of efficiency measures across the portfolio
- Collaborate with industry groups to promote low carbon solutions
- Elevate procurement standards for suppliers regarding sustainable products and services

Operational approach

- Conduct Life Cycle Assessments ("LCAs") for development projects
- Leverage proceeds from sustainable finance instruments
- Implement green lease programmes
- Implement low carbon initiatives and conserve natural resources with regular monitoring
- Pilot the Internal Carbon Pricing ("ICP") mechanism to encourage low carbon practices



Scenario Analysis

Aligned with its ERM framework and risk appetite, the Group conducts climate scenario analysis to assess climate-related risks and opportunities across its portfolio. Inherent risks are evaluated under defined climate scenarios, considering location-specific physical risks and market-driven transition risks, while site-specific characteristics such as asset typology, design features and operational practices are assessed to determine residual risks. The results inform risk management, mitigation actions and strategic decision-making.

Enterprise Approach

The latest climate science research and data have been incorporated into the scenario selection process to develop both qualitative narratives and quantitative models for the assessment of physical and transition risks.

Scenario stress testing was conducted across our operations using various projections and assumptions informed by leading climate science. Aligned with our Group's ERM framework and risk appetite, two scenarios with strong contrasts were selected and developed, enhancing the preparedness of the Group for both best- and worst-case outcomes, enabling climate-related risks and opportunities to be more effectively assessed and managed.

	High transition risk, low physical risk scenario	Low transition risk, high physical risk scenario
Physical risk scenarios¹	IPCC SSP1-2.6 – stringent pathway - Global warming: limited to 1.5°C - Physical climate impact: limited	IPCC SSP5-8.5 – high emissions pathway - Global warming: 3.3-5.7°C above pre-industrial levels - Physical climate impact: severe
Transition risk scenarios²	NGFS Net Zero 2050 – orderly pathway - Assumption: ambitious climate policies adoption to achieve global net-zero emission by 2050 - Global warming: limited to 1.5°C	NGFS Current Policies – hot house world pathway - Assumption: maintain only the current climate policies adoption - Global warming: approximately 3°C above pre-industrial levels
Time horizons	Short-term: 2030 – aligns with the target year of our near-term SBTs Medium-term: 2050 – aligns with our net-zero target year and the Paris Agreement Long-term: 2080 and beyond – extends beyond our SBTs and net-zero target, the Paris Agreement, and Chinese Mainland's commitment to achieve carbon neutrality by 2060	
Geographical coverage	All new and existing investments and operations, such as current developments and construction sites, and agricultural land holdings	

Geographic Context / Inherent Risk

Building upon the Enterprise Approach scenario analysis, this geographic context / inherent risk assessment aimed to identify and flag inherent risks and projected rates of change for our operations across various time horizons and geographies.

Site-specific Context / Residual Risk

For assets identified with inherent risk at a moderate or higher level, a Vulnerability Assessment was conducted to evaluate site-specific features, such as the asset type, the location of sensitive equipment, current adaptation features or controls, and operating processes. This assessment was completed in collaboration with asset representatives who are familiar with each asset. Where adequate features and controls are in place, the inherent risk can be minimised to residual risk.

¹ IPCC published a new set of climate scenarios which consider both emissions level and socio-economic developments in different future states in its Sixth Assessment Report. The scenarios are referred to as SSPx-y, where 'SSPx' refers to the Shared Socio-economic Pathway describing the socio-economic trends underlying the scenario, and 'y' refers to the approximate level of radiative forcing.

² The Network of Central Banks and Supervisors for Greening the Financial System ("NGFS") partnered with an expert group of climate scientists and economists to design a set of hypothetical scenarios to demonstrate how climate change (physical risk), climate policy and technology trends (transition risk) could evolve in different futures.

Location-specific Physical Risks

We have quantified the inherent risks through location-specific, asset-level evaluations of our portfolio. For instance, broad physical risks, such as floods and typhoons, may be higher in larger geographies, but certain assets may be exposed to lower risks given their more precise locations.

The assessments incorporated climate scenario projections, evaluating under the assumption that no asset-specific adaptation or mitigation measures had been implemented. While risks related to changes in precipitation patterns are not included in the summary, they have been incorporated into the assessment of drought, river- and rainfall-flooding risks. Summary findings are presented below.

Inherent Physical Risk

Indicator	Physical risk	Location	SSP1-2.6			SSP5-8.5		
			2030	2050	2080	2030	2050	2080
Percentage of total asset value at risk	Drought and Wildfire ¹	Hong Kong						
		Chinese Mainland						
		Southeast Asia						
	River flood	Hong Kong						
		Chinese Mainland						
		Southeast Asia						
	Rainfall flood	Hong Kong						
		Chinese Mainland						
		Southeast Asia						
	Storm surge, including rising sea level	Hong Kong						
		Chinese Mainland						
		Southeast Asia						
Percentage of productivity loss	Tropical cyclone	Hong Kong						
		Chinese Mainland						
		Southeast Asia						
	Heat stress	Hong Kong						
		Chinese Mainland						
		Southeast Asia						
		Hong Kong						
		Chinese Mainland						
		Southeast Asia						

■ Extreme ■ Major ■ Moderate ■ Minor ■ Insignificant

Potential Financial Effects – Physical Risks

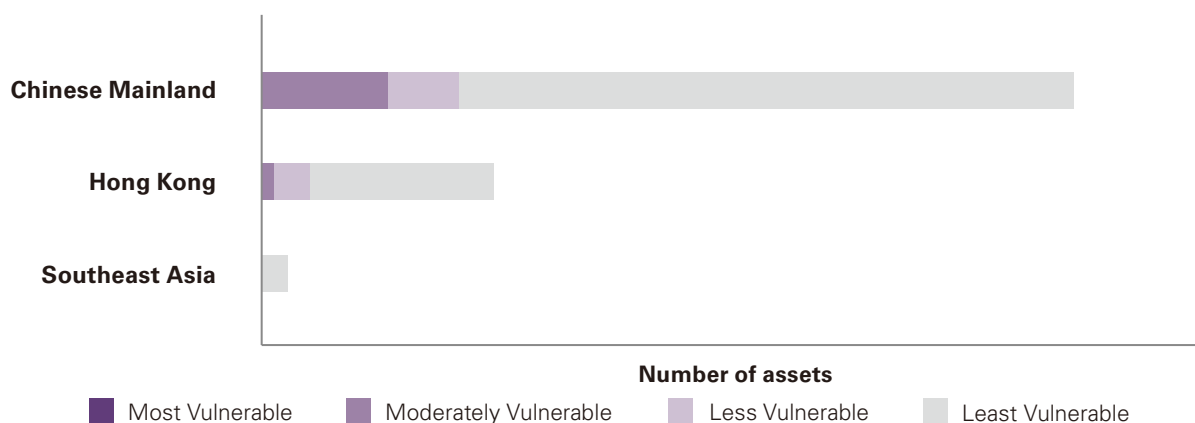
The potential financial effects are modelled under two climate scenarios of SSP1-2.6 and SSP5-8.5, with a focus on physical climate hazards such as flooding, storm surges, and tropical cyclones.

The physical risk assessment evaluated the financial effects of the identified inherent risks on NWD across defined short- to long-term time horizons. At the year of 2030, the possible financial effect of commercial properties damage is estimated to range approximately between 3.3%-4.5% of the total asset value exposed to all physical risk types if no adaptation measures are in place.

¹ Drought and wildfire were independently assessed, but results were the same, i.e. insignificant across all scenarios and time horizons, and hence grouped together in the summary findings.

Residual Physical Risks

Assets identified with inherent risks exceeding NWD's risk appetite were further assessed via Vulnerability Assessment. This assessment determined which assets might still be exposed to climate impacts after accounting for current adaptation measures. For existing assets, this covered physical asset features, such as the locations of sensitive equipment and operational procedures in the event of an emergency. For assets in development, the latest proposed designs were taken into consideration. We reviewed the controls for the identified climate hazards and quantified their effectiveness in reducing inherent risk.



Upon completion of the assessment across the entire portfolio, assets were categorised from Most Vulnerable to Least Vulnerable based on the vulnerability assessment results. No assets across the portfolio were classified as Most Vulnerable. The assessment results demonstrate the Group's ongoing efforts to effectively mitigate potential physical climate risks and enhance portfolio resilience through targeted capital investments in asset retrofits and implementation of operational policies. As a result, financial effects associated with residual risk is expected to remain minimal across the short, medium and long term. Based on these findings, no material impact on the Group's financial position, financial performance and cash flows is anticipated, either at present or in the foreseeable future.

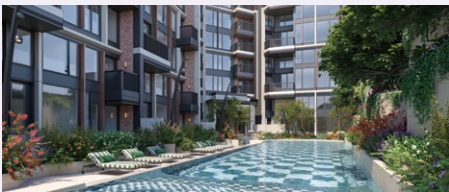
Building and Operating for a Resilient Future



New Metropolis

New Metropolis is a landmark transit-oriented mixed-use development in Guangzhou's Panyu District. Recognised as the "Sustainable Development of the Year – China" by the Real Estate Asia Awards 2026, the project integrates sustainable design, efficient resource use, and resilient urban planning to support a climate-adaptive future.

Risks	Climate resilience measures
Heat-related risks	- High-performance thermal insulation for external fabric with low-emissivity ("Low-E") double-glazed windows - Trees and building structures contributing to >6,300 m² of sunshade coverage - Computational Fluid Dynamics ("CFD") modelling to optimise wind flow, enhancing thermal comfort and natural ventilation - Heat stress prevention measures set out in the occupational health and safety manual
Water-related risks	- Implemented "Sponge City" design concept with: >2,000 m³ of onsite water storage tanks >9,000 m² of green roofs >85% annual runoff control rate >1,800 m² of permeable paving >3,500 m² of sunken green spaces - Implemented flood preparedness measures, including: - Regular flood response drills for rainstorm and water ingress incidents - Inspection of flood prevention measures and drainage systems - Enhanced emergency response readiness - Strengthened team coordination during extreme weather events



PAVILIA ROSA

PAVILIA ROSA is an ultra-luxury residential development in Kowloon, Hong Kong, offering 109 residences across approximately 117,000 square feet of gross floor area, including three- and four-bedroom units and duplex residences.

Risks	Climate resilience measures
Heat-related risks	- Designed air-conditioning systems to perform under future extreme heat conditions, exceeding regulatory requirements - Adopted a high-performance building envelope that exceeds Buildings Department's requirements to improve thermal resilience and energy efficiency
Water-related risks	- Conducted site-specific hydrological analysis to scientifically inform climate resilience planning - Incorporated flood-resilient design features, including perimeter barriers and ramped driveways, to manage stormwater runoff - Designed dedicated drainage systems to facilitate effective rainwater discharge during extreme rainfall events - Positioned critical plant and equipment above potential future flood levels, where appropriate, to enhance operational resilience
Wind-related risks	- Optimised building configuration to mitigate the funnelling effect, preventing wind intensification between closed spaced structures. - Designed in accordance with Code of Practice on Wind Effects in Hong Kong 2019

Looking forward, NWD is scaling the application of resilient infrastructure and adaptive practices across all relevant investments and operations to protect long-term asset value.

Market-driven Transition Risks

The transition risk and opportunity assessment was conducted across a cross-section of assets, combining quantitative and qualitative insights to estimate potential financial implications. Transition scenarios for energy and raw material costs are linked to financial impacts.

Indicator	Transition risk	NGFS Net Zero 2050		NGFS Current Policies	
		2030	2050	2030	2050
% of projected electricity spending from operating expense	Change in energy costs (including carbon pricing)	Extreme	Major	Major	Major
% of projected liquid fuel spending from operating expense		Minor	Minor	Insignificant	Minor
% of projected natural gas spending from operating expense		Minor	Minor	Minor	Insignificant
% of projected cement spending from operating expense	Increased costs of raw materials	Major	Major	Minor	Minor

Extreme
Major
Moderate
Minor
Insignificant

We conducted a qualitative assessment of four transition risks and opportunities. The findings are outlined below.

Energy or carbon costs	Energy costs may rise as decarbonisation costs are passed on to energy users
Costs of raw materials	Decarbonisation may increase the cost of materials such as cement and steel
Building codes	Stricter building standards may increase development and asset upgrade costs
Customer preferences and concerns	Demand for more sustainable buildings may increase

Potential Financial Effects – Transition Risks

The financial implications of climate-related transition risks were assessed under the NGFS Net Zero 2050 and NGFS Current Policies scenarios, focusing on the impact of changes in electricity, liquid fuel, gas and raw material costs on the Group's operating expenditure ("OPEX") and CAPEX. Among the transition risks assessed, changes in electricity costs were identified as the most significant potential financial impact. Under both scenarios, electricity expenditure is projected to differ by approximately 10%-20% in 2050 compared with the baseline.

To support the management of transition risks and further strengthen the integration of climate-related considerations into business decision-making, NWD launched an ICP pilot in FY2026. The pilot adopts a shadow carbon pricing approach, applying a carbon price of HK\$400 per tonne of CO₂e to selected Scope 3 emissions associated with employee business travel. By incorporating a carbon price into decision-making, the pilot supports the assessment of climate-related impacts, encourages consideration of lower carbon alternatives, and contributes to the reduction of upstream value chain emissions. NWD will continue to monitor and evaluate the effectiveness of the pilot and use the insights gained to inform the potential expansion of ICP to additional emission sources, business activities and BUs. Through this approach, the Group aims to further embed climate transition considerations across its operations and decision-making processes.

This initiative forms part of the Group's broader efforts to support the transition to a low carbon economy and strengthen long-term resilience. The Group is currently developing its net-zero transition plan, with mitigation measures integrated into the ERM framework. We continue to advance decarbonisation, energy efficiency and sustainable procurement initiatives, while integrating climate considerations into investment and asset management decisions to enhance the portfolio resilience. Guided by the transition plan and our SV2030+ sustainable business approach, we aim to minimise the potential financial impacts arising from both physical and transition risks. For further details on decarbonisation initiatives, please refer to the 'Future-Fit Places – Transition to a Low Carbon Economy' section.

RISK MANAGEMENT

Our approach to managing climate-related risks draws on insights from scenario analysis and aligns with the Group's ERM framework. We define a clear risk appetite to prioritise climate-related risks, emphasising resilience measures in our response strategies – all guided by the key principles of our ERM framework. For more details on our risk management approach, please refer to the "Corporate Governance Report" section of this Annual Report.

METRICS AND TARGETS

We identify and regularly review climate-related metrics and targets under the SV2030+ sustainable business approach.

Metrics

We continue to report our Scope 1, 2 and 3 emissions as part of our wider ESG accounting. For information related to the Group's emissions and target progress, please refer to the 'Future-Fit Places – Transition to a Low Carbon Economy' section and the Sustainability Performance Data Table 2026 available on our website.

Science-based Targets

NWD established its verified SBTs, including 1.5°C aligned near-term and net-zero targets with FY2023 as the baseline year, covering all relevant Scope 1, 2 and 3 emissions in our operations and across our value chain.

Overall Net-Zero Target:

- NWD commits to reaching net-zero GHG across the value chain by FY2050.

Near-term Targets:

- To reduce absolute Scope 1 and 2 GHG emissions by 42.0% by FY2030.
- To reduce absolute Scope 3 GHG emissions from capital goods by 25.0% by FY2030.
- To reduce Scope 3 GHG emissions from downstream leased assets by 51.6% per square metre by FY2030.

Long-term Target:

- To reduce absolute Scope 1, 2 and 3 GHG emissions from capital goods, use of sold products, downstream leased assets, and investments by 99.6% by FY2050.

Climate Resilience Targets

Recognising the need to address the physical impacts of climate change, we have established climate resilience targets to strengthen understanding of potential climate risks across the Group and to embed resilience measures throughout the property lifecycle. With the accomplishment of our FY2026 climate resilience target, we are progressing towards the FY2030 target of having adaptation and resilience plans set for all relevant investments and operations.

Climate resilience remains a strategic priority for us, underpinned by interconnected efforts to drive ongoing environmental improvement and stewardship, with progress against our environmental targets detailed in the following sections.

TRANSITION TO A LOW CARBON ECONOMY

NWD remains committed to a low carbon future, continuing to advance its emissions reduction and renewable energy objectives as outlined in SV2030+.

GREENHOUSE GAS EMISSIONS TARGETS

Our SV2030+ established near- and long-term GHG emissions targets, guiding us towards net-zero by 2050.

Overall Net-Zero Target:

- NWD commits to reaching net-zero GHG emissions across the value chain by FY2050.

Near-term Targets:

- To reduce absolute Scope 1 and 2 GHG emissions by 42.0% by FY2030.
- To reduce absolute Scope 3 GHG emissions from capital goods by 25.0% by FY2030.
- To reduce Scope 3 GHG emissions from downstream leased assets by 51.6% per square metre by FY2030.

Long-term Targets:

- To reduce absolute Scope 1, 2 and 3 GHG emissions from capital goods, use of sold products, downstream leased assets, and investments by 99.6% by FY2050.

DECARBONISATION ROADMAP

Our Decarbonisation Roadmap outlines an ambitious plan to limit global temperature rise to 1.5°C, underpinned by our FY2030 near-term SBTs and emissions reduction initiatives. This Decarbonisation Roadmap also emphasises steering investment decisions towards environmental objectives to advance decarbonisation. In support of this, NWD is in the process of developing a net-zero transition plan based on 1.5°C-aligned SBTs, decarbonisation levers, stakeholder engagement and present and future decarbonisation initiatives.

	INITIATIVES	OUTCOMES	
	Design, construct and invest in high performance green rated buildings	Decrease energy demand and associated emissions with a high-performing asset portfolio	
	Sustainable procurement	Reduce emissions in our supply chain partners via the use of low carbon goods and services	
	Energy efficiency plans on all our investment properties	Reduce emissions via integration of energy efficiency upgrades into asset investment plans	
	Accelerate green lease implementation across our assets	Support our tenants to reduce their energy use and emissions during fit-out and operation	
	Upgrade existing investment portfolio and design new assets to be all-electric	Eliminate fossil fuel use and associated emissions from our business activities	
	Provide electric vehicle charging infrastructure	Support transition towards low-carbon transport options for our residents, tenants and customers	
	Maximise on-site renewable energy generation and storage	Reduce operational emissions and improve resilience by lowering reliance on the grid	
	Purchase renewable energy	Reduce asset emissions and support development of renewable energy infrastructure	
	Implement embodied carbon benchmarks on our new developments	Continually reduce our upstream emissions from our developments via sustainable design and use of low carbon material solutions	
	Implement low carbon construction schedule	Reduce construction related emissions through increased electrification, use of alternative fuels and low carbon materials	

Our value chain



Our Development Properties



Our Investment Properties



Our Supply Chain/Products



Our Tenants and Customers

Scope of carbon emissions



Scope 1



Scope 2



Scope 3

Invest Responsibly

NWD prioritises advancing green buildings, recognising their close connection to our sustainable procurement and investment efforts.

Green building ratings and certifications involve independent verification of buildings' environmental and social performance. We have established a Sustainable Building Policy to guide our sustainable building journey.

We strive to achieve:

- BEAM Plus Gold level or above for new projects in Hong Kong
- LEED Gold level or above for new commercial / retail projects in Hong Kong and Chinese Mainland

Where feasible, we consider attaining certifications under:

- China Green Building Evaluation Labels at Two Star or above for Chinese Mainland projects
- WELL Building Standard at any level
- Sustainable SITES Initiative at any level for climate-resilient landscaping

NWD remains committed to advancing sustainable building practices and promoting the adoption of recognised sustainable building standards across its portfolio, by 2030, all new and existing investments will be certified sustainable buildings. In FY2026, six more existing investment properties managed by the Group have obtained the highest / second highest levels in BEAM Plus / LEED certifications.

Achievements in sustainable buildings¹

- 32 LEED certificates², of which 30 achieved Gold or above
- 28 BEAM Plus certificates³, of which 27 achieved Very Good / Gold or above
- 9 China Green Building Evaluation Labels at Two Star or above
- 3 SITES certificates at Gold level
- 2 Zero-Carbon-Ready Building Certification
- 11 WELL Building Standard certificates⁴
- 23 WELL Health-Safety Ratings

¹ Excludes expired certificates.

² Includes both pre-certified and certified projects as of 30 June 2026.

³ Includes Provisional Assessment and Final Assessment certificates for both New Buildings and Existing Buildings as of 30 June 2026.

⁴ Includes both pre-certified and certified projects as of 30 June 2026. All projects are either Gold certified or V2 pre-certified; V2 pre-certification no longer includes a rating, but all projects are targeting Gold or above.

Advancing Low Carbon Development through Green Building Design at Shanghai K11 ELYSEA

With a total gross floor area of approximately 130,000 m², Shanghai K11 ELYSEA is the second K11 landmark in Shanghai, China. The development integrates cultural retail, arts spaces and office accommodation, while preserving and weaving in heritage buildings – a demonstration of the synergy between culture, commerce, and environmental performance.

Key achievements:

- Achieved LEED Platinum and WELL pre-certifications
- Designed and constructed according to China Green Building Evaluation Labels at Three Star
- Received World Design Awards 2026 by BETTER FUTURE



Sustainability focus area	Key features and environmental enhancements
Energy efficiency	• VVVF elevators and variable-frequency induction-start escalators • Smart lighting controls with zoning, scheduling, and occupancy sensors • Energy management system with sub-metering for real-time energy monitoring and analysis
Renewable energy	• 230 kWp of photovoltaic capacity across 1,800 m², featuring BIPV-integrated curtain walls and terrace balustrades, generating over 170,000 kWh annually
Water conservation	• Sprinkler and drip irrigation systems with soil moisture and rain sensors to optimise water use • Rainwater harvesting and reuse system supplying approximately 60% of non-potable water demand • Water-efficient fixtures delivering over 38% indoor water consumption reduction
Indoor environmental quality	• Online water quality monitoring system for turbidity, residual chlorine, pH, and TDS, with data storage, user access, and anomaly alerts • Air quality monitoring system for PM₁₀, PM_{2.5}, CO₂, and CO, interlocked with the ventilation system and supported by air purification technologies
Sustainable materials	• >60% sustainable building material application, including mortar, concrete, waterproofing membranes, and interior paints
Urban greenery	• Landscape design extending Huaihai Park's three-hectare green space into the development through sunken plazas, terraced gardens, and roof planting, featuring heritage trees and rare species under a dedicated conservation plan

High Efficiency

NWD proactively drives high energy efficiency measures across our new and existing portfolio, while extending these efforts throughout our value chain by providing sufficient support for tenants' energy-saving actions.

Energy Management

While environmental considerations are embedded into the design and construction of new buildings, NWD also continuously manages and enhances the performance of its existing portfolio. In recent years, NWD has progressively implemented a series of energy efficiency enhancement initiatives across its operations. These measures drive energy savings and contribute to our environmental goals, supported by regular performance reviews to assess effectiveness and drive continuous improvement.

Energy efficiency programme	Description	Estimated annual saving
Energy efficient HVAC equipment	Adoption of energy-efficient nano-filter technology	30,000 kWh • K11 Art Mall
	Replacement and upgrading of Primary Air Units and efficient electronically commutated motors	32,000 kWh • K11 Art Mall • New World Tower • Manning House
Building energy management systems	Lighting system optimisation: Demand-led lighting operational control with pattern-based schedule and zoning optimisation	57,000 kWh • Qianhai CTF Finance Tower
	HVAC operation optimisation: - AI-enabled demand control for chiller operations - Occupancy-driven air-side optimisation - Thermal load-matching operational control for electrical service rooms	1,114,000 kWh • Qianhai CTF Finance Tower • K11 ATELIER King's Road • K11 ATELIER Victoria Dockside • K11 MUSEA • 83 King Lam Street
	HVAC operation optimisation through energy performance contracts: - AI-enabled demand control for chiller operations - Adoption of smart control operations - AI-supported demand-driven exhaust ventilation with variable-speed drives	311,000 kWh • NEW PARK • The Canton Club • The Canton Place

In order to achieve continuous improvements in energy performance across its portfolio, the Group regularly conducts energy audits and energy rating benchmark evaluations to identify opportunities for enhancing energy efficiency and reducing energy consumption. Energy conservation awareness is promoted through energy efficiency programmes, regular reminders, and contractual requirements, ensuring that employees, asset operators, and service providers are adequately trained and competent in implementing energy-efficient operational practices.

Managing our Downstream Leased Assets

To extend energy management beyond landlord-controlled areas, NWD promotes energy efficiency and operational optimisation within tenant spaces through its green lease programme. The programme encourages collaboration with tenants on electricity data collection through submetering. This approach not only strengthens Scope 3 emissions assessment but also aligns with our focus on energy management initiatives. By working together, we identify energy efficiency opportunities to reduce our overall carbon footprint. For more details, please refer to the 'Organisational Resilience – Trusted Partner' section.

Corporate Sustainability / Future-Fit Places

Alternative Fuels and Electrification

Alternative fuels and electrification are key pathways in our strategy to reduce Scope 1 emissions and support the transition to a low carbon portfolio. The Group is advancing electrification across its developments and operations by designing and equipping new projects for all-electric use where feasible, while progressively upgrading existing assets to reduce reliance on fossil fuels.

Electrification is embedded throughout the property lifecycle. During construction, efforts are made to minimise use of fuel-powered equipment and adopt grid-powered electricity supply at an early stage, minimising direct emissions from site activities. Across our operations, the adoption of electric vehicles ("EVs") is promoted as a cleaner alternative to conventional fuel-powered transport. For example, New World 188 utilises EVs for showflat and sales transportation, while Foshan Golf Club operates approximately 100 EVs for on-site guest transportation.

To further support the transition to low carbon mobility, EV charging infrastructure is being expanded across our investment properties, enabling tenants, visitors and other users to adopt electric transport and contributing to broader transport sector decarbonisation.



Renewable Energy



In support of Scope 2 emissions reductions, our Renewable Energy Roadmap ("RE Roadmap") has been developed to outline our proactive plan for installing on-site renewable energy systems, including photovoltaic panels, solar thermal systems, and wind turbines, at our assets, whenever possible and commercially viable.

We have developed renewable energy systems across our asset portfolio. As of the end of FY2026, over 50% of our new commercial construction and renovation projects are designed with on-site renewable energy systems. The Hangzhou New World Art Centre, currently under design and construction, exemplifies this commitment, featuring an approximately 1,100m²

photovoltaic system to help power its own operations. Meanwhile, assessing the applicability of retrofitting existing buildings with renewable energy system installations remains one of our focuses.

On-site renewable energy system

- Hybrid solar photovoltaic and thermal system
- Photovoltaic system
- Building integrated photovoltaics system

Estimated annual yield

- >600,000 kWh
 - Foshan Golf Club
 - Canton International House
 - K11 ATELIER King's Road
 - K11 ATELIER Victoria Dockside
 - 83 King Lam Street

In FY2026, NWD made significant progress in its transition to clean and low carbon energy, achieving 100% renewable electricity coverage across rental properties in the GBA under direct operational control.

Guided by our RE Roadmap and supported by robust procurement criteria and due diligence processes, renewable energy was strategically sourced through Chinese Mainland's Green Electricity Certificates ("GECs"), enabling the offset of emissions associated with purchased electricity consumption in managed areas.

NWD will continue to explore the opportunities for the wider use of renewable energy through expansion of onsite renewable energy installations and Power Purchase Agreements directly from energy providers or through their partners, whenever feasible and commercially viable.

Low Carbon Construction

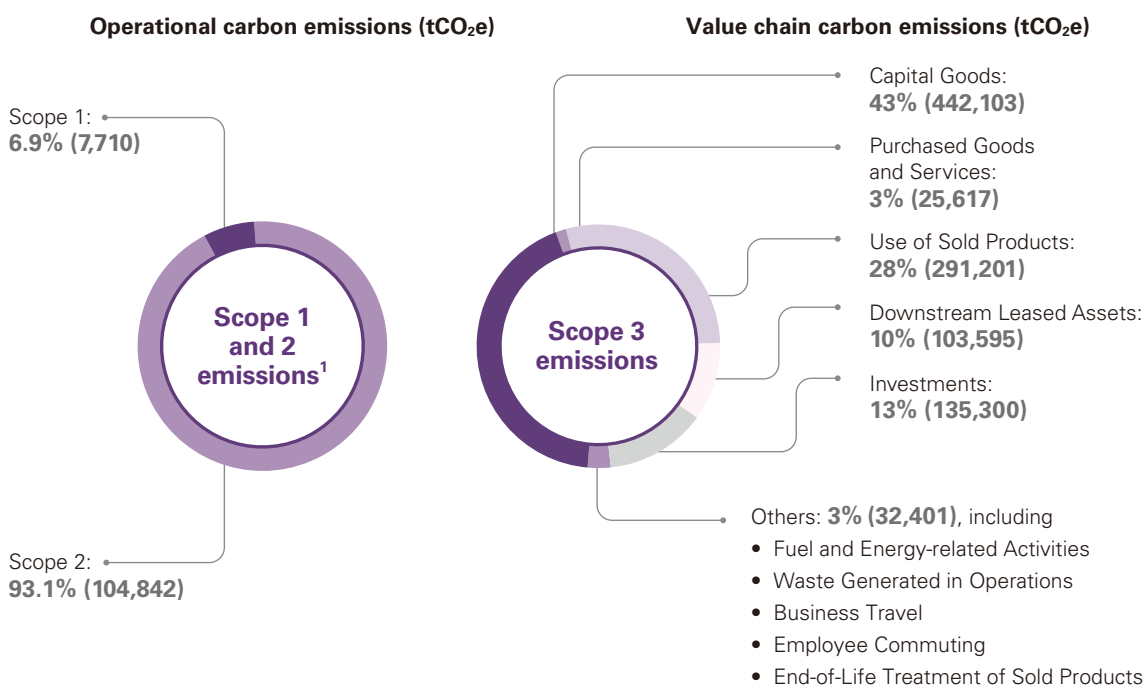
To support our Scope 3 Capital Goods SBT, we are strengthening embodied carbon management across our development pipeline through LCAs, which have been conducted for ongoing new development projects in the construction stage across Hong Kong and are progressively being extended to projects in the Chinese Mainland. The assessments help identify carbon hotspots and inform low carbon design, material selection and construction practices throughout the project lifecycle. At New World 188 in Shenzhen, an LCA covering emissions from building material production and transportation, construction, operation and end-of-life demolition identified construction materials as the largest source of embodied carbon. In response, low carbon design principles and lower-impact materials, including high performance facade and recycled ceramic tiles, were incorporated throughout the project lifecycle. As a result, the project demonstrates the potential to achieve a 20% reduction in whole-life carbon emissions compared with a conventional development of a similar scale.

Complementing project-level efforts, we continue to engage suppliers on the adoption of lower embodied carbon construction materials, including steel, concrete and other major building materials. This includes our participation in the Collaboration Statement on Low Carbon Emissions Steel for Real Estate in China, through which we work alongside industry peers to support the decarbonisation of steel production and advance a lower carbon built environment value chain.

FY2026 EMISSION PROFILE

GHG performance serves as a key metric for tracking the SBT-aligned emissions reduction targets and evaluating the effectiveness of our low carbon transition. We actively monitor and manage our emissions and progress against the Decarbonisation Roadmap and related strategies.

In FY2026, we made progress towards our near-term SBTs, with our carbon emissions profile as follows:



Our operational emissions (Scope 1 and 2) are primarily attributable to Scope 2 emissions, which include indirect emissions from purchased electricity, accounting for 93.1% of our total operational emissions. This highlights the critical importance of our energy efficiency programmes and transition to renewable sources. Direct emissions from our operated assets (Scope 1) represent a small portion at 6.9%. In FY2026, as part of our Scope 2 emissions decarbonisation initiatives, the Group strategically procured 100% renewable electricity across our GBA rental properties under direct operational control, resulting in an approximately 48,000 tCO₂e carbon reduction. There is an approximately 25% reduction in overall Scope 1 and 2 emissions compared to the previous financial year. We continue to implement more effective carbon reduction initiatives and strive to improve data quality for future disclosures.

More information on our calculation methods is outlined in the Sustainability Performance Data Table 2026, and the selected emissions data are subject to independent limited assurance. Both the Sustainability Performance Data Table 2026 and the limited assurance report are accessible on our website.

¹ The figure indicates NWD's FY2026 Scope 1 & 2 emissions (market-based). Further details on definition and calculation method and NWD's FY2026 Scope 1 & 2 (location-based), please refer to the Sustainability Performance Data Table 2026 on our website.

CONSERVING NATURAL RESOURCES

NWD promotes responsible stewardship and conservation of natural resources across its developments, operations, and investments. Over 90% of construction sites have obtained ISO 14001 certification, ensuring alignment with recognised environmental management standards.

PROTECTING NATURE AND BIODIVERSITY

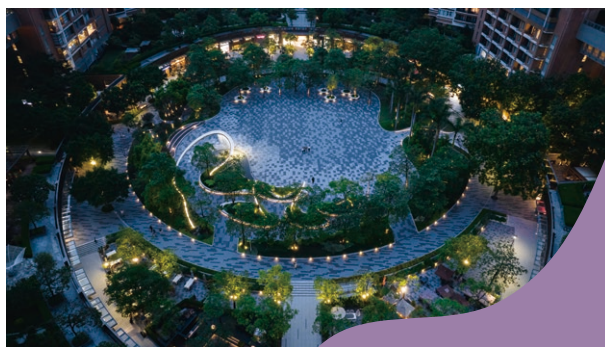
Guided by the recommendations of TNFD, NWD places a strong emphasis on biodiversity conservation and minimising potential impacts on biodiversity and natural ecosystems across all its developments and operations. Through these efforts, we seek to support broader global biodiversity goals, including those outlined in the Kunming-Montreal Global Biodiversity Framework. For Hong Kong development projects, the Group adopts a responsible sourcing approach by ensuring that 100% of the timber used in temporary works is either sourced sustainably (e.g., the Forest Stewardship Council ("FSC") or the Programme for the Endorsement of Forest Certification ("PEFC") certified) or reused. In the Chinese Mainland market, we prioritise recycled timber and alternative materials that can be reused or recycled.

Governance

Our Sustainability Committee, comprising one Executive Director and four Independent Non-executive Directors, supports the Board in overseeing sustainability matters, including nature- and biodiversity-related risks, opportunities and target progress. Our dedication to environmental stewardship is reflected in our Biodiversity Policy, which outlines principles for protecting the nature and preventing potential biodiversity loss throughout our operations and value chain. The policy guides the integration of biodiversity considerations into project planning and operational decision-making, while nature-related considerations are also embedded across a range of other sustainability-related policies. We also seek to strengthen biodiversity governance through clear accountability, regular monitoring and compliance with applicable environmental regulations and standards. Biodiversity-related risks are incorporated in the Group's ERM framework and the Risk Management & Internal Control Assessment Checklist for evaluation by the Company's departments and BUs every six months. During FY2026, we enhanced our disclosure of biodiversity-related issues with reference to the TNFD recommendations, supporting stronger oversight and integration of nature-related considerations into our governance and decision-making processes. Through these efforts, we aim to support the conservation of ecosystems, promote sustainable land use and contribute to long-term ecological resilience in the communities where we operate.

Strategy

As a property developer, owner and operator, our businesses both depend on and interact with nature through the use of natural resources, ecosystem services and the environments in which we operate. Guided by the TNFD LEAP¹ approach, we undertook a systematic assessment to identify where our operations and value chain interface with nature and to examine our key nature-related dependencies and impacts. Through location-based screening and value chain analysis, we identified priority locations and material interactions with nature, providing an evidence-based foundation for subsequent assessment of nature-related risks and opportunities and supporting the integration of nature-related considerations into business decision-making.



¹ LEAP comprises four phases – Locate, Evaluate, Assess and Prepare.

Locate

To better understand our interface with nature, we conducted a location-based geospatial screening of approximately 200 assets and locations in FY2026 using biodiversity- and water-related datasets. The assessment identified ecologically sensitive locations and potential nature-related exposures across our portfolio, providing a foundation for prioritising locations for further evaluation and assessment under the subsequent phases of the LEAP approach.

A total of 18 biodiversity-sensitive locations, primarily within the GBA, were identified for further assessment. These locations were prioritised based on their biodiversity significance and the ecological sensitivity of the surrounding environment¹. The screening also identified 11 priority locations with elevated water-related environmental pressures, primarily in the Northern and North-eastern regions of China. These locations were prioritised based on indicators of water stress and water availability, highlighting areas where water-related risks may be more pronounced. The sites would be further assessed for their dependence on local water resources and potential implications for long-term operational resilience².

Evaluate

During the Evaluate phase of the LEAP assessment, we identified and assessed nature-related dependencies and impacts across our direct operations, upstream and downstream activities. The assessment utilised the Exploring Natural Capital Opportunities, Risks and Exposure ("ENCORE") database, supplemented by stakeholder insights, to screen potential dependencies and impacts associated with our key business activities. This process identified material interactions with nature and informed the subsequent assessment of nature-related risks and opportunities.

Nature-related Dependencies and Impacts across the Value Chain

Our assessment examined the Group's dependencies on ecosystem services and impacts on ecosystems and their components, including the underlying drivers of those interactions. The identification of significant environmental assets enhanced our understanding of the Group's interface with nature and provided valuable insights to support informed decision-making across different stages of the value chain.

Value chain stage	Potential nature-related dependencies	Potential nature-related impacts
Procurement	- Natural resources - Local climate conditions	- Upstream GHG emissions - Resource extraction impacts - Land use
Property development and construction	- Water supply - Storm and flood mitigation - Natural resources	- GHG emissions - Construction waste generation - Water consumption - Air, noise and light pollution
Property management, operation and tenant activities	- Water supply - Local climate conditions - Recreation services - Flood mitigation	- Energy use and GHG emissions - Waste generation - Wastewater pollution - Urban biodiversity disturbance
Asset refurbishment and demolition	Water supply	- Construction waste generation - Air, noise and light pollution

The heatmaps below illustrate the relative significance of identified nature-related dependencies and impacts across our own property development, property investment and hotel operations activities. The assessment leveraged the ENCORE database, together with stakeholder input through interviews and surveys, to evaluate the Group's interactions with nature across its key business activities.

¹ Screening criteria include proximity to Key Biodiversity Areas, Protected Areas and Biodiversity Hotspots, as well as ecosystem condition assessed using the Biodiversity Intactness Index.

² Screening criteria include Water Stress Trend and Water Stress Variability.

Corporate Sustainability / Future-Fit Places

Dependencies on Ecosystem Services

Dependencies	Property development	Property investment	Hotel operations
Water supply	Very high	Low	Very low
Biomass provisioning services	Low	Very low	Very low
Nursery population and habitat maintenance services	Very low	Very low	Very low
Recreation-related services	Low	Very high	Very high
Storm mitigation services	Very high	Low	Very low
Flood mitigation services	Very high	Low	Very low
Rainfall pattern regulation services	Very high	Low	Very low
Local climate regulation services	Very high	Low	Very low

Impacts on Ecosystems

Impacts	Property development	Property investment	Hotel operations
Area of land use	Very high	Low	Very low
Area of freshwater use	Very high	Very low	Very low
Emissions of GHG	Very high	Low	Very low
Emissions of toxic pollutants to water and soil	Very high	Low	Very low
Emissions of nutrient pollutants to water and soil	Very low	Very low	Very low
Generation and release of solid waste	Very high	Low	Very low
Disturbances	Very high	Low	Very low
Volume of water use	Very high	Low	Very low
Introduction of invasive species	Low	Very low	Very low

Very high
 High
 Moderate
 Low
 Very low
 Insignificant

Risk and Impact Management

Assess and Prepare

Building on the evaluation of nature-related dependencies and impacts across our operations and value chain, we analysed the nature-related issues most relevant to the Group and their potential implications for business resilience and long-term value creation. This exercise helped prioritise the nature-related dependencies and impacts most significant to our developments, operations and stakeholders. The resulting insights informed the identification of response measures to strengthen the management of nature-related issues and enhance resilience to evolving environmental challenges.

Significant nature-related dependencies	Our response
Storm mitigation services	Enhance resilience to extreme weather through sponge city design and other climate-resilient features
Recreation-related services	Protect the natural environment and ecosystem health through biodiversity and environmental management measures
Water supply	Improve water efficiency and reduce water demand through stewardship initiatives and conservation measures

Significant nature-related impacts	Our response
Disturbances	Implement responsible construction and operation practices to control, monitor and minimise disturbances such as noise, dust, light and odour
Emissions of GHG	Implement energy efficiency initiatives, maximise the use of renewable energy and monitor progress towards our SBTs
Emissions of toxic pollutants to water and soil	Manage wastewater and pollutants through established policies, procedures, treatment and monitoring measures in compliance with applicable requirements

We have implemented targeted water stewardship measures, particularly in the Northern region and North-eastern region of China. At Shenyang New World Centre, the rooftop garden irrigation system has been upgraded to a sprinkler system to improve irrigation efficiency and reduce water wastage. At Tianjin K11, reclaimed water supplied by the municipality is used for suitable non-potable applications, reducing reliance on freshwater resources. These measures support responsible water use and strengthen resilience to water stress.

These insights help support more effective environmental risk management and identify opportunities to protect, restore and enhance value across our portfolio. At the same time, we support the principles of regeneration, restoration, and transformation for future development. Looking ahead, we intend to further enhance our understanding on nature-related issues through more comprehensive assessments, supporting the ongoing integration of nature-related considerations into our multi-disciplinary company-wide risk management and decision-making processes.

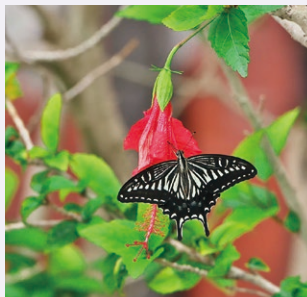
Metrics and Targets

Building on insights from our LEAP assessment, NWD has established metrics and targets to monitor key nature-related dependencies and impacts, including GHG emissions, wastewater discharge, waste reduction and diversion, and the responsible use of natural resources. These metrics support our efforts to minimise impacts on the natural environment through appropriate management and mitigation measures. NWD has established verified SBTs, including 1.5°C-aligned near-term targets and a net-zero target. Further details are available in the 'Future-Fit Places – Climate Resilience' section. We have also set a target to achieve a 30% total recycling rate (landfill diversion) across relevant investments and operations by FY2030, supporting our transition towards a circular economy. Together, these metrics and targets help reduce nature-related impacts, support the long-term conservation of ecosystems and biodiversity, and contribute to our broader aspiration of achieving no net biodiversity loss.

Recognising the interconnectedness of ecosystems, NWCL established a tree-planting target for selected properties to support its commitment to nature conservation and ecosystem enhancement. The target was successfully achieved in FY2026, delivering a 12% increase compared with the FY2023 baseline. Looking ahead, we will continue to monitor emerging practices and evaluate opportunities to further strengthen our nature-related metrics and targets.

Strengthening Nature Stewardship through Biodiversity Monitoring at Chinese Mainland Projects

Building on the biodiversity assessment conducted at Canton First Estate in FY2025, NWD continued its biodiversity monitoring efforts during the year and expanded the programme to Canton Place, reflecting our ongoing commitment to biodiversity management in the GBA. The continued assessment also supports our understanding of biodiversity-related considerations in regions where interactions with nature may be more pronounced.



At Canton First Estate, NWD furthered its biodiversity monitoring programme to track biodiversity trends, assess habitat enhancement measures and identify potential environmental pressures. By FY2026, monitoring recorded 72 terrestrial vertebrate species, including 62 bird species, 6 amphibian species and 4 reptile species, among which 6 are recognised as National Class II Protected Wildlife Species. The assessment also provided recommendations for targeted habitat enhancement, which have been incorporated into site management plans and actions.



Leveraging the experience at Canton First Estate, Canton Place completed its first biodiversity assessment, confirming the presence of 16 native bird species and 9 native butterfly species. Based on the findings, site-specific biodiversity enhancement measures are being progressively implemented.

Through ongoing monitoring and continuous improvement, we seek to strengthen our understanding of local biodiversity and support the long-term resilience of urban ecosystems across our portfolio.

Extending Nature Stewardship through Stakeholder Engagement and Community Action

As part of our commitment to biodiversity conservation, Canton Place partnered with local authorities and community organisations to host a series of biodiversity awareness events in celebration of the 2026 International Day for Biological Diversity. Through birdwatching activities, biodiversity-themed workshops, and the establishment of Canton Place's first digital bird archive, the event helped enhance public understanding of local ecosystems and biodiversity protection.



The event also launched the "Community Biodiversity Conservation Advocate" initiative, fostering collaboration among the local government, businesses and local communities to support habitat conservation and sustainable living. Building on this experience, NWD will continue to strengthen biodiversity engagement through community participation, awareness-building and ongoing monitoring initiatives across suitable projects.

Embedding Nature-Positive Design at Shanghai K11 ELYSEA



Shanghai K11 ELYSEA was designed to integrate biodiversity conservation, heritage preservation and landscape enhancement from the earliest stages of development. Located adjacent to Huaihai Park, the project achieved a 20% green space ratio while strengthening ecological value and habitat quality within the urban environment. Biodiversity considerations were embedded into the landscape design through the introduction of diverse native and climate-resilient plant species, alongside carefully selected rare species suited to Shanghai's local conditions. Planting strategies were developed to enhance ecosystem resilience, support habitat diversity and create year-round ecological benefits.

To protect valuable natural assets, an Ancient Tree Protection Trail was established to conserve heritage trees and promote public awareness of urban biodiversity. A tailored "one tree, one strategy" approach was adopted, supported by dedicated protection, monitoring and maintenance measures throughout the development process to safeguard tree health, root systems and long-term ecological value.

WATER MANAGEMENT

Guided by our Water Policy, we integrate water management initiatives into our operations and across our value chain. We have implemented various water efficiency and conservation initiatives, continuously monitor our water quality and wastewater discharge procedures to prevent contamination.

Water Conservation

NWD is committed to developing and operating water-efficient buildings while promoting responsible water stewardship across its portfolio. Key measures include the installation of water-efficient equipment and low-flow sanitary fittings, alongside the integration of rainwater harvesting and greywater recycling in new developments and major refurbishment projects. To strengthen water management and improve visibility of consumption patterns, tenant water sub-metering and IoT-enabled leak detection system have been deployed to support data-driven monitoring, timely leak identification and prompt corrective action. Native plant species are selected in landscape design to minimise irrigation demand, while regular water audits are conducted across the portfolio for continuous improvements.

At Canton First Estate in Foshan, water conservation considerations have been integrated into landscape design through the use of native and climate-adaptive plant species. Modelled on local natural forest communities, the project incorporates species including camphor trees, iron holly, water Syzygium and Hainan Syzygium which are naturally suited to the local climate and growing conditions. The selection of locally adapted vegetation helps minimise irrigation demand and ongoing maintenance requirements, while a multi-layered planting strategy designed in harmony with the site's natural topography further supports the efficient use of water resources. Through this approach, the project enhances landscape resilience and contributes to long-term water conservation.



In FY2026, NEW PARK in Guangzhou completed a water audit by a third-party to assess water consumption, efficiency performance and water safety management. The audit identified key water-saving opportunities and recommended measures such as smart water metering, high-efficiency fixtures, enhanced water safety management and tenant engagement on water conservation. The findings provided a roadmap to improve water efficiency, strengthen water stewardship and support the Group's sustainable building commitments.

Water efficiency programme**Description****Estimated annual saving****Use of high-efficiency fixtures**

- Use of efficient water fixtures in accordance to the Water Supplies Department's ("WSD") Voluntary Water Efficiency Labelling Scheme / Grade 1 water efficiency fixtures
- Adoption of dual-flush toilets and sensor-activated urinals
- Installation of water pressure reducing valve systems

19,000 m³

- 83 King Lam Street
- Qianhai CTF Finance Tower
- Shanghai K11 ELYSEA

Reuse stormwater and greywater

- Reuse of harvested rainwater for irrigation and cleaning
- Use of reclaimed water for irrigation, cleaning and flushing

68,000 m³

- Guangzhou Hanxi K11
- Canton First Estate
- Tianjin K11

On-site wastewater treatment

- Deployment of advanced Membrane Bioreactor ("MBR") treatment system to process and recycle wastewater

18,000 m³

- Canton First Estate

Smart irrigation system

- Adoption of weather-responsive drip-type irrigation system with soil moisture sensors

5,000 m³

- Qianhai CTF Finance Tower
- Shanghai K11 ELYSEA
- New World 188
- Shenyang New World Centre

Water Quality Management

In alignment with the World Health Organisation's ("WHO") recommendations, water safety plans have been adopted, and all major properties within the Hong Kong commercial portfolio have obtained the "Quality Water Supply Scheme for Buildings – Fresh Water (Management System) and Flushing Water" certifications issued by WSD, safeguarding the health and wellbeing of employees, tenants, customers and other building users.

To maintain high water quality standards, drinking water quality testing and verification are conducted against health, safety and taste criteria, including monitoring of dissolved metals and mineral content. At applicable and suitable projects, online water quality monitoring systems are implemented to continuously track key parameters, including turbidity, residual chlorine, pH, lead and Total Dissolved Solids ("TDS"), with monitoring points strategically located at water sources, treatment facility outlets and hydraulically disadvantaged points of use. These measures support proactive water quality management and timely response to potential issues.

Wastewater Management

The Group has established policies and guidelines to ensure wastewater generated from its operations complies with applicable regulatory and licensing requirements. In FY2026, no convictions for non-compliance with wastewater discharge regulations were recorded.

To minimise wastewater pollution and protect water sensitive receivers, the Group implements a range of preventive measures across its developments and operations. For major projects, assessments are conducted to evaluate the capacity of public sewer networks to accommodate projected peak wastewater discharge. During construction, appropriate controls are implemented to prevent site runoff and minimise impacts on surrounding water bodies. Where relevant, water quality at nearby water sensitive receivers is regularly monitored, with samples analysed by accredited laboratories. In addition, surface runoff management measures are integrated into project designs to reduce pollutant discharge. Examples include New Metropolis and Shanghai K11 ELYSEA, both of which achieved annual runoff pollutant reduction rates of over 65%, demonstrating the effectiveness of these measures in reducing potential impacts on the surrounding environment.

WASTE MANAGEMENT

NWD is dedicated to driving the circular economy and reducing waste generated throughout our property lifecycle. Our Waste Management Policy outlines our commitment to minimising waste generation, enhancing waste diversion rate and ensuring compliance with the overall waste management strategy across our operations. We have installed recycling facilities in our projects to enable our business partners to conduct waste sorting and recycling. Through integrated approaches, we are working towards achieving a 30% total recycling rate across our relevant investments and operations by FY2030.

Construction Waste Management

Contractors working on our development projects are required to prepare a Waste Management Plan, outlining the proactive project-specific waste management practices and procedures adopted, covering all new developments. To minimise waste generation in daily construction site operations, all relevant employees, suppliers, contractors and sub-contractors regularly receive training and programmes which equip them with waste handling techniques. These efforts are complemented by waste separation and sustainable construction practices at all of our construction sites to enhance resource efficiency and material circularity, with further details in our Sustainable Building Policy.

Moreover, at our construction sites, timber and aluminium formwork are reused through multiple cycles and eventually returned to recyclers or manufacturers for material recovery, helping to minimise construction waste and maximise material circularity. Regular monitoring and review of waste management performance reinforce the effectiveness of these measures by promoting compliance with established requirements and identifying opportunities for continuous improvement.



Waste Management in Existing Operations

Regular independent waste audits are conducted at several of our key managed assets in Hong Kong, involving site operation teams, tenants, and waste contractors. These audits enabled us to evaluate the effectiveness of our current waste management practices, benchmark our performance, and identify areas for improvement.

In addition, NWD participates in community recycling programmes by leveraging the nearby GREEN@COMMUNITY recycling facilities and collection points to support waste separation. This helps divert recyclable materials from landfill and foster sustainable living habits.

Influence to our Value Chain

The Group works closely with employees, vendors, partners, contractors, and tenants by providing guidelines, training, and programmes for responsible waste handling. Through ongoing engagement and awareness initiatives, the Group promotes responsible resource use and encourages stakeholders across its value chain to adopt sustainable waste management practices. These efforts help strengthen environmental stewardship and generate shared value for the communities in which we operate.

To promote sustainable consumption and reduce textile waste, we organised the Vintage Flea Market by Old But Gold at 83 King Lam Street in the summer of 2026, inviting employees, tenants and customers to exchange or purchase pre-owned clothing. The initiative supported resource circularity by extending the lifespan of clothing while fostering awareness of more sustainable consumption behaviours.



Guangzhou K11 – Giving Takeaway Bags a New Purpose through Circular Economy Partnership



We promote waste reduction and circular economy practices across our operations and downstream leased assets. Through collaboration with the Star Carbon Programme, Guangzhou K11 participated in a city-wide initiative to collect and upcycle takeaway non-woven bags into recycled polypropylene pellets, which could then be further used to create a range of products, including storage boxes, art canvas, gifts and souvenirs. The programme had around 500 individuals being engaged and collected over 12,000 bags for recycling. By extending the lifespan of materials and reducing waste sent for disposal, the initiative supported circular economy practices and encouraged more sustainable consumption behaviours.

CORPORATE SUSTAINABILITY

ORGANISATIONAL RESILIENCE

We define the Organisational Resilience approach as cultivating a forward-looking, agile mindset to build a resilient, adaptable, and sustainable business. Under this approach, we focus on promoting responsible investment, forging trusted partnerships, and driving innovation through technology and robust data governance.

OUR SUSTAINABLE BUSINESS APPROACH	OUR APPROACH AND KEY ACTIVITIES	HOW WE MEASURE PERFORMANCE	TARGET STATUS
 Organisational Resilience Cultivate a forward-looking and agile mindset to build a resilient, adaptable and sustainable business	 Responsible Investment Ensuring investment decisions are socially and ethically responsible, environmentally sustainable and economically focused Invest in assets that are ethically responsible, and deliver positive economic, environmental and social impact	BY FY2030 All new and existing investments aligned to our responsible investment principles, including our commitment to certified sustainable buildings BY FY2026 Minimum sustainability standards established for all relevant investments and operations	On Track Completed
	 Trusted Partner Robust and transparent corporate governance throughout the organisation and value chain - Integration of sustainability issues into business model and best practices in governance and disclosures - Responsible and sustainable supply chain	ONGOING Maintain transparency in corporate disclosure and industry leadership in key ESG indices and ratings ONGOING Maintain commitments and alignment with international sustainable business practices and reporting, including UNGC and ISSB	On Track On Track
	 Technology and Data Governance Embrace innovation and strengthen governance to futureproof processes and ensure business continuity - Embrace innovation to enhance efficiencies, futureproof processes and accelerate the realisation of our ambitions - Adopt industry-leading technology and systems to ensure business continuity, data security and privacy	ONGOING All staff trained in data protection and security ONGOING Maintain annual review and audit of IT systems to continually align with international standards on data security and privacy ONGOING Implementation of the Privacy Management Programme with oversight from the Data Protection and Compliance Committee	On Track On Track On Track

RESPONSIBLE INVESTMENT

Our responsible investment principle ensures that investment decisions are socially and ethically responsible, environmentally sustainable and economically focused. Through SV2030+, we continue to integrate sustainability considerations into investment decisions to support long-term value creation and resilience.

NWD integrates sustainability commitments, standards, guidelines and risk considerations into investment decisions through its Responsible Investment Policy. The Policy applies to all investments across the full property lifecycle, from land acquisition and project acquisition to new business development. Guided by our ESG Investment Filters and Guidelines, NWD conducts comprehensive due diligence to identify potential regulatory, compliance, ESG and ethical risks, while also assessing opportunities that contribute to the Group's sustainability objectives. A summary of our key due diligence focus areas is outlined below.

Enterprise approach	- Affirm investments that are aligned with existing strategies, commitments, targets and policies - Develop and implement risk mitigation measures where relevant
Environment and climate	- Conduct physical climate risk assessments - Conduct environmental site assessments, including considerations such as contamination, ecosystems, and pollution - Take carbon pricing impacts, resource efficiency, the nature, and biodiversity impacts into investment consideration
Ethical and social impact	- Conduct social impact assessments, including consideration of local heritage and economic impacts - Conduct ethical and brand risk assessments - Consider impacts on community and employee health and wellbeing, encourage inclusive placemaking and support local economy development

Our Sustainable Building Policy, Sustainable Procurement Policy and other relevant policies establish the minimum sustainability standards applicable to all relevant investments and operations. This supports our journey towards achieving our FY2030 target of aligning all new and existing investments to our responsible investment principles, including our commitment to certified sustainable buildings. Further details of our sustainable buildings are provided in the 'Future-Fit Places – Transition to a Low Carbon Economy' section.

SUSTAINABLE FINANCE

We utilise sustainable finance instruments to fund projects that deliver positive ESG outcomes. Our publicly available Sustainable Finance Framework guides the Group's sustainable finance activities and aligns with recognised sustainable finance principles, frameworks and market best practices, including the Hong Kong Sustainable Finance Taxonomy and the ASEAN Taxonomy for Sustainable Finance. The Framework is supported by a positive independent Second-Party Opinion and is regularly reviewed to ensure continued alignment with stakeholder expectations and evolving market standards.

As outlined in the Framework, the Group has established a Sustainable Finance Review Panel comprising senior representatives from Finance & Accounts, Group Audit and Management Services, Sustainability, and relevant departments. The Panel assesses and recommends eligible projects for sustainable financing, oversees the evaluation and management of environmental and social risks, and reports funding decisions to the Board-level Sustainability Committee for oversight.

We list our sustainable finance offerings on the HKEX Sustainable and Green Exchange ("STAGE"), Asia's first multi-asset sustainable investment product platform. More details of our sustainable finance transactions and sustainable finance limited assurance reports can be referred to our website.

Key Milestones on Sustainable Finance

The Group continued to integrate sustainability considerations into its financing activities through a range of sustainable finance instruments. In FY2026, all sustainability performance targets associated with NWCL's HK\$700 million Sustainability-Linked Cross-currency Rate Swap were achieved, covering green and healthy building certifications, resident engagement through an energy and water consumption reduction incentive programme, and biodiversity enhancement through tree planting initiatives. This derivative reflects the Group's broader sustainability-linked financing approach, including Sustainability-Linked Loans with targets related to sustainable building certificates, ESG rating performance and green lease adoption. By aligning financial incentives with measurable sustainability outcomes, these instruments reinforce the integration of sustainability objectives into the Group's financing and operational decision-making.

In FY2026, the Group successfully achieved the Sustainability Performance Target ("SPT") associated with its 2021 Sustainability-Linked Bond ("SLB")¹ issuances, comprising one US\$200 million public offering and one HK\$1.5 billion private placement. As the world's first USD-denominated and HKD-denominated SLBs issued by a real estate developer, these issuances linked financing terms to achieving 100% renewable energy across the Group's GBA rental properties by FY2026². The achievement of the SPT was independently validated by an external verifier³. This milestone demonstrates our ability to translate ambitious sustainability commitments into measurable outcomes while aligning financial incentives with long-term decarbonisation goals.

The Group also continued to place Green and Sustainable Deposits with banking partners in Hong Kong and Singapore. These deposits support our banking partners in channelling funds towards projects that drive positive environmental and social impacts, such as green building development, renewable energy expansion and climate actions.

¹ The SLB is named as "Sustainability-Linked Note" in their respective deal documents.

² NWD updated its Sustainability-Linked Bond Framework in March 2026, which was supported by a Second-Party Opinion. Further details are available on our website.

³ The third-party external verifier has performed a limited assurance and confirmed NWD's achievement of SPT for FY2026. Please refer to the limited assurance report on our website for further details.

Sustainable Finance Transaction Summary

Green and Social Bonds¹

Instrument No.	Issue date	Issuer	ISIN	Principal amount	Outstanding amount	Coupon	Maturity date
Green Perpetual Bond							
GPB1	Jun 2022	NWD Finance (BVI) Limited	XS2435611327	US\$500,000,000	US\$331,544,000	10.141%	N/A
Green Bonds							
GB2	Apr 2021	NWD (MTN) Limited	HK0000721974	HK\$780,000,000	HK\$780,000,000	3.95%	Mar 2031
GB1	Mar 2021	NWD (MTN) Limited	HK0000707171	HK\$550,000,000	HK\$550,000,000	3.00%	Mar 2028
Social Bond							
SB1	Jun 2022	NWD (MTN) Limited	XS2488074662	US\$200,000,000	US\$162,590,000	5.875%	Jun 2027

Green Loans¹

Instrument No.	Execute date	Borrower	Loan amount	Maturity date
GL5	Mar 2024	Super Record Limited	HK\$5,700,000,000	Mar 2027
GL4	May 2023	New World Finance Company Limited	HK\$4,000,000,000	May 2028
GL3	Oct 2022	New World Finance Company Limited	HK\$300,000,000	Oct 2027
GL2	Mar 2022	Spotview Development Limited	HK\$500,000,000	Mar 2027
GL1	Dec 2019	Full Asset Enterprises Limited	HK\$5,000,000,000	Sep 2027

Proceeds Allocation^{1, 2}

Eligible projects	Instrument No. / Allocated amount			
Green Buildings				
K11 ATELIER King's Road	GL1 (HK\$4,000,000,000)			
NCB Innovation Centre	GB2 (HK\$780,000,000)	GB1 (HK\$550,000,000)	GL2 (HK\$27,000,000)	GL1 (HK\$1,000,000,000)
11 SKIES	GL4 (HK\$4,000,000,000)	GL3 (HK\$300,000,000)	GL2 (HK\$473,000,000)	
83 King Lam Street	GPB1 (US\$500,000,000) GL5 (HK\$5,700,000,000)			
Cultural and Heritage Preservation				
State Theatre	SB1 (US\$200,000,000)			

Sustainability-Linked Loans and Bonds

Issue date	Borrower	Loan amount	Maturity date	Purpose / Performance targets		
Sustainability-Linked Loan						
Jun 2024	Legarleon Finance Limited	HK\$4,500,000,000	Jun 2029	Linked to S&P CSA performance and sustainable building certification		
Aug 2024	Spotview Development Limited	HK\$300,000,000	Aug 2027	Linked to S&P CSA performance and green lease adoption		
Jun 2024	Spotview Development Limited	HK\$1,200,000,000	Jun 2027	Linked to S&P CSA performance and green lease adoption		
Feb 2023	Spotview Development Limited	HK\$2,000,000,000	Feb 2028	Linked to S&P CSA performance and green lease adoption		
Jun 2021	Spotview Development Limited	JP¥13,500,000,000	Jun 2028	Linked to S&P CSA performance		
Issue date	Issuer	ISIN	Principal	Coupon	Maturity date	Purpose / Performance targets
Sustainability-Linked Bond (Private)						
Feb 2021	NWD (MTN) Limited	HK0000685260	HK\$1,500,000,000	3.50%	Feb 2031	Driving RE Roadmap and linked to FY2026 progress
Sustainability-Linked Bond (Public)						
Jan 2021	NWD (MTN) Limited	XS2282055081	US\$200,000,000	3.75%	Jan 2031	Driving RE Roadmap and linked to FY2026 progress

Sustainability-Linked Derivatives

Effective date	Entity	Amount	Maturity date	Purpose / Use of proceeds
Sustainability-Linked Cross-currency Rate Swap				
Nov 2023	New World China Land Limited	HK\$700,000,000	Nov 2026	Linked to sustainable building certification, resident engagement programme and tree planting

¹ PricewaterhouseCoopers was engaged to conduct a limited assurance engagement on the information in the tables for Green and Social Bonds, Green Loans and Proceeds Allocation in accordance with International Standard on Assurance Engagements (ISAE) 3000 Revised, Assurance Engagements Other than Audits or Reviews of Historical Finance Information issued by the International Auditing and Assurance Standards Board. The assurance report is available on our website.

² Unless otherwise specified, all bonds and loans have been 100% allocated. All issued green and social bonds and loans listed in this section were outstanding as of 30 June 2026.

TRUSTED PARTNER

NWD serves as a trusted partner to its stakeholders, backed by strong governance and high sustainability standards across the organisation and value chain. This strengthens organisational resilience and underpins responsible business practices that create lasting value. We work closely with suppliers and partners to cultivate a responsible, future-ready supply chain.

BUSINESS ETHICS

NWD upholds the highest ethical standards and integrity in all aspects of its business, fostering responsible conduct that strengthens long-term resilience. Our business practices align with our public commitments to the United Nations Global Compact ("UNGC"), including its anti-corruption and human rights principles.

Preventing Fraud and Corruption

NWD has zero tolerance for all forms of corruption, bribery, fraud, and extortion. Our Anti-Corruption Policy applies across all levels of the organisation, including our value chain and business partners. We also engage external parties to conduct regular assessments, using insights from these evaluations to monitor effectiveness and inform mitigation and management actions for continuous improvement.

During FY2026, there were no concluded legal cases or convictions concerning corruption, bribery, conflicts of interest, money laundering, or insider trading, or any ongoing external investigations concerning corruption and bribery, against NWD.

Whistleblowing and Grievance Mechanism

NWD established anonymous whistleblowing, grievance, and complaint channels to ensure that concerns and complaints from employees and stakeholders are properly addressed and resolved, with employee training on using the reporting channels. In accordance with our Whistleblowing Policy, we maintain strict confidentiality in every case to protect whistleblowers from any form of retaliation. All cases are referred to the Group Audit

and Management Services Department for a fair and independent investigation, with appropriate follow-up actions. Cases are regularly reviewed and reported to the Board-level Audit Committee and Senior Management to ensure accountability and transparency.

Human Rights

NWD is committed to upholding the fundamental principles of human rights. Our approach is guided by internationally recognised standards, including the International Labour Organisation's Declaration on Fundamental Principles and Rights at Work, and aligned with our commitments under the UNGC principles on Human Rights and Labour.

Our Human Rights Policy sets out clear guidelines and expectations for our own operations, suppliers and business partners to foster a safe, equitable, and supportive operating environment that is free of discrimination, all forms of harassment, intimidation, violation, illegal and forced labour and human trafficking, child labour, while respecting the rights to freedom of association and collective bargaining. This is reinforced by our Group Sustainability Policy, Employee Handbook and Supplier Code of Conduct. We are committed to complying with applicable local laws and regulations in the locations where we operate.

Human rights due diligence is incorporated into our ERM framework and Risk Management and Internal Control Assessment Checklist to identify, assess and monitor potential human rights impacts arising from our own operations, business activities and relationships, covering potentially affected employees and third parties, including but not limited to women, children and local communities. Relevant risks are evaluated by departments and BUs every six months. Material risk findings, including those relating to human rights issues covered by our Human Rights Policy, are reported to the Board-level Audit Committee and Sustainability Committee in a timely manner. Preventive and corrective actions are implemented whenever necessary to mitigate human rights risks. If adverse impacts are identified, we provide or cooperate in remediation through established grievance mechanism. We work with our suppliers, contractors and other relevant partners to address human rights concerns, if needed, while reserving the right of contract termination for severe violations to uphold our ethical standards. During FY2026, no breaches relating to discrimination or harassment were identified at NWD.

DELIVERING QUALITY PRODUCTS AND SERVICES

NWD is committed to ensuring all products are delivered with high quality and innovation, underpinned by robust quality controls. Through ongoing development and refinement of our products and solutions, we remain responsive to evolving customer needs while striving to deliver exceptional user experience.

Quality Assurance in Property Development and Construction

Development and construction mark the initial stage of a property lifecycle. From end to end, we have established a rigorous construction project management system to govern quality control at every stage of the construction process until acceptance of completion. We have also deployed a performance evaluation mechanism to ensure construction quality by conducting a combination of regular and irregular inspections. Pursuant to the high expectations for construction quality, NWCL has a designated Project Compliance department, and has introduced stringent evaluation criteria for the quality management of designated contractors and subcontractors through regular assessments. We ensure they comply with regulatory requirements, meet project quality objectives, and maintain the long-term safety, reliability, and environmental performance of our developments. These elevated performance thresholds, combined with penalties for non-compliance, are designed to enforce accountability and drive continuous improvement throughout the supply chain.



Responsible Sales and Marketing

We perform thorough inspections during the pre-sales and handover stages, ensuring all properties meet specifications and quality standards before being handed over to clients or tenants. Any deficiencies discovered are quickly rectified, demonstrating our dedication to maintaining the highest quality standards throughout the customer experience. We also offer tenants fitting-out guidelines to control layout modifications, thereby safeguarding building structure and safety.

NWD also upholds responsible marketing practices by ensuring that all marketing, advertising, and sales materials and activities strictly comply with the Residential Properties (First-hand Sales) Ordinance and the Real Estate Developers Association of Hong Kong's self-regulatory regime. Sales activities like sales hall event management are properly supervised by the Group. Robust internal standards and controls, supported by multiple levels of internal and external due diligence, are also established to ensure that all promotional materials provide accurate, transparent, and non-misleading information.

We are committed to delivering long-term value for stakeholders through sustainable products and services. In addition to supporting Hong Kong Green Building Council's Green Mortgage Plan, in FY2026, a cross-region green mortgage programme was launched in collaboration with a banking partner, enabling homebuyers of three of our green-rated residential properties in Guangzhou to enjoy a 0.1% reduction in mortgage interest rates, thereby supporting more sustainable lifestyle choices. Members of our loyalty programme also enjoy exclusive benefits and receive event invitations and newsletters from both internal and external partners.

Service Excellence in Property Management

We are dedicated to maintaining high operational standards, asset integrity, and service quality across our property portfolio through standardised management and maintenance protocols and responsive customer feedback mechanisms.

To maintain safety, reliability and comfort for occupants, our property management teams conduct regular inspections and preventive maintenance in accordance with established procedures. Scheduled maintenance is carried out across key building systems, including fire services, plumbing, electrical installations, air conditioning and ventilation systems, lighting, and building management systems. Trained staff also perform regular visual inspections of building facades to identify potential issues, while monthly inspections of facilities and plant rooms are conducted to monitor operating conditions and support efficient building performance.

To ensure customer concerns and suggestions are addressed efficiently, customer feedback is managed through a standardised Voice-of-Customer ("VoC") process in accordance with the Property Management Services Authority ("PMSA") Code of Conduct. All feedback is recorded and tracked through our Client Satisfaction Review System. We strictly adhere to standardised complaint-handling procedures to ensure customer feedback is addressed promptly and effectively. All complaints, if any, are thoroughly reviewed and processed through comprehensive investigation, with satisfactory responses and updates provided within a reasonable timeframe. During FY2026, we have received approximately 1,600 valid complaints related to our products and services, and timely and satisfactory responses have been provided by our dedicated staff.

In FY2026, five of our commercial properties in Hong Kong have obtained the highest "Excellent" rating in Management category of BEAM Plus Existing Building certification.

RESPONSIBLE AND SUSTAINABLE SUPPLY CHAIN

NWD positions itself as a trusted partner to its stakeholders by integrating and governing sustainability practices across its business model and value chain. This also drives responsible business practices and builds organisational resilience today and into the future through collaboration with our suppliers and partners.

Supply chain, outsourcing, and third-party risks are integrated into our ERM framework and the Risk Management and Internal Control Assessment Checklist. Departments and BUs review these risks twice a year to enhance controls, policies, and systems. The findings are consistently reported to the Board to ensure proper oversight. Any major or emerging risks are escalated through internal reporting channels to ensure prompt action and effective mitigation.

We have established contractor- and supplier-related policies and associated control measures to govern procurement practices and support informed decision-making. The Board-level Sustainability Committee oversees the Group's implementation of these policies.

- **Group Sustainability Policy:** Captures our commitment in collaborating with the value chain to advance sustainability, integrating sustainability criteria throughout our supply chain management approach, from supplier screening and tendering to engagement, performance monitoring and evaluation.
- **Sustainable Procurement Policy:** Defines sustainability criteria for informing procurement decisions. Suppliers that demonstrate sustainability commitments, supported by relevant policies and code of conduct, are prioritised for selection.
- **Supplier Code of Conduct:** Sets out the minimum standards covering ethical conduct, labour rights, privacy and data protection, and environmental impacts that suppliers and contractors are expected to adhere to and comply with.

In FY2026, these policies have been updated for strengthened supplier management.

During the reporting period, the Group has approximately 3,000 Tier-1 suppliers¹, with 17% from Hong Kong, 82% from Chinese Mainland, and 1% from other regions. All Tier-1 suppliers have been screened. 549 are identified as significant suppliers, contributing to approximately 75% of total Tier-1 supplier spending.

Sustainable Procurement

We encourage responsible purchasing throughout our value chain by requiring suppliers to align with our sustainable procurement principles. Environmental and social considerations are integrated into supplier selection, proposal evaluation and tendering processes. Preference is given to environmentally preferable products, rapidly renewable materials, recycled content materials, sustainable packaging and certified materials, including those recognised by the FSC, Marine Stewardship Council ("MSC") and fair-trade organisations. Sustainable construction materials, such as low-emitting and low Volatile Organic Compounds ("VOC") paints, coatings, adhesives, sealants, flooring, insulation, and composite wood, are prioritised where appropriate. Local sourcing is also encouraged to help reduce transportation-related emissions and support local businesses and communities.

¹ According to the company's record, NWD has no non Tier-1 significant suppliers.

Supplier Screening and Selection

As part of our screening assessment, we evaluate country-, industry-, commodity-specific environmental and social risks through comprehensive financial, legal, and operational due diligence, as defined in our standard operating procedures. Whenever feasible, we use a multi-stage process that includes pre-qualification checks of suppliers' credentials and financial health, risk ratings from third-party credit tools, and on-site assessments of technical and operational capabilities to determine a qualified supplier list. This proactive approach allows us to build a resilient, transparent, and responsible supplier network.

Supplier Management and Evaluation

We evaluate the performance of existing suppliers based on criteria that surpass mere regulatory compliance, including quality, environmental management, occupational health and safety, financial and legal stability, and product sustainability. This evaluation is tracked via a scorecard system with penalties for non-compliance. For example, we give priority to suppliers with ISO certifications during assessments. Long-term suppliers undergo performance reviews quarterly or annually, while short-term suppliers are assessed at least once. These evaluations combine desk reviews and on-site inspections, with regular and random spot checks to verify adherence, including current certifications and accreditations. Suppliers with poor performance may receive warnings, be asked to return or exchange goods with compensation, be delisted from our vendor list, or be required to create improvement plans within a set timeframe. The standard rectification period is generally ten days, although the timeframe may be adjusted depending on nature, severity and circumstances of the matter. For example, construction contractors of NWCL are typically required to complete rectification within seven days. If performance does not improve despite these measures, contracts will be terminated. During the reporting period, NWCL enhanced its contractor management system. Contractors across different construction phases and disciplines are evaluated by third-party against discipline specifications and quality standards, with differentiated monetary penalty mechanisms applied for non-compliance. In FY2026, we evaluated all Tier-1 suppliers for environmental and social performance. Throughout the assessment, no evidence was identified to believe any suppliers posed actual or potential substantial negative ESG impacts. Hence, no suppliers were required to implement any corrective action plans.



Supplier Training and Engagement

We provide quality assurance training to suppliers to strengthen their understanding of our environmental and social sustainability expectations. Suppliers are encouraged to adopt responsible business practices and continuously improve their sustainability performance through ongoing engagement and knowledge sharing. Where appropriate, suppliers are invited to participate in comprehensive capacity-building programmes, workshops and awareness initiatives to facilitate the exchange of ESG knowledge and best practices. In addition, site-specific environmental, health and safety training is provided to ensure contractors understand project requirements, potential risks and expected standards of performance in these areas. These efforts support supplier capability development and contribute to a responsible, resilient and sustainable supply chain.

TENANT AND CUSTOMER STEWARDSHIP

At NWD, we emphasise understanding the current and future needs of our tenants and customers across sustainability, innovation, and quality customer service to enhance customer satisfaction and experience in our pursuit of service excellence.

Understanding the Needs of Tenants and Customers

As part of our FY2026 stakeholder engagement efforts, the Group conducted tenant interviews to inform improvements to its products and services. Complementing ongoing surveys and engagement activities, over 37,000 responses were collected across the Group during the year, covering service quality, communication effectiveness, property maintenance, cleanliness, wellbeing and other areas. Feedback reflected strong customer satisfaction and advocacy, with K11 MUSEA achieving an annual average Net Promoter Score ("NPS") of 94%, and Shenyang K11 recording an annual average satisfaction rate of 95%.

Fostering Collaboration through Engagement Programmes

Through regular tenant engagement and satisfaction surveys, NWD has identified health and wellbeing as a key priority for tenants and customers and responds by delivering locally tailored wellness initiatives across its properties. At Shenyang New World Centre, a rooftop wellness event co-hosted with Lululemon featured yoga, guided meditation and healthy refreshments. New World Financial Center · Canton organised Baduanjin qigong sessions and wellness tea tastings, while New Metropolis Centre offered plant-based therapy, light exercise programmes and professional yoga classes in its sky garden. These initiatives support physical and mental wellbeing, encourage social interaction, and create healthier, more engaging environments that satisfy the evolving needs of tenants and customers.



In FY2026, the target of maintaining a healthy and safe indoor environment across all major Hong Kong commercial properties under direct operational control, with reference

to WELL HSR or equivalent internationally recognised standards, has been achieved. While healthy building practices have already been implemented across selected properties in Chinese Mainland, going forward, the target scope will be progressively extended to cover the entire Greater China.

Elevating Customer Experience

We leverage a range of mobile applications and digital solutions across our BUs to enhance customer convenience and engagement. These tools support services such as property access, product and service offerings, activity registration, and loyalty programme management, delivering seamless experiences across both physical and digital touchpoints.

Our PropTech property-purchase blockchain platform integrates mortgage services into a single digital solution, simplifying the property-purchase process for our residential projects. This platform brings together buyers, banks, real estate developers, law firms, property management teams, and other key stakeholders, enabling seamless and efficient collaboration throughout the transaction process.

Anchoring Shared Commitments through Green Lease

Besides promoting health and wellness, we work closely with tenants to meet shared sustainability goals and foster positive environmental impacts. Our green lease programme supports participating tenants in installing IoT and smart metering systems that track environmental data, share insights, and identify energy-saving opportunities. These efforts also aid in managing our Scope 3 emissions. We regularly share insights and best practices on energy and resource efficiency with tenants and customers through guidelines, training sessions, events and briefings, helping them stay informed of evolving sustainability standards and industry developments.

Our green lease clauses aim to strengthen collaboration with tenants on sustainability. Under the programme, tenants are required to appoint sustainability ambassadors and are encouraged to share environmental performance data, adopt sustainable fit-out and operational practices, and pursue green and healthy certifications. Supported by initiatives spanning energy efficiency, waste management, indoor environmental quality and biodiversity, the programme promotes greater tenant participation in advancing sustainability performance across our properties. On average, over 90% of tenants across our major office buildings in Hong Kong have committed to participating in the green lease programme.

K11 ATELIER King's Road – Advancing Tenant Health and Wellbeing through Engagement, Design and Operation

K11 ATELIER King's Road demonstrates the integration of health and wellness elements to promote tenants' wellbeing and create a supportive community space.



Tenant engagements

Understanding the needs of tenants

- >600 VoC obtained
- 59% of respondents indicated wellness as one of the top three learning priorities
- 33% of respondents expressed interest in art exhibitions and cultural activities

Engagement programmes

- Discounted wellness programmes, such as yoga and bouldering classes, for physical and mental health promotion
- A tenant exclusive VIP session of "Van Gogh Alive – The Experience" art exhibition
- An art and cultural Christmas pop-up market, attracting over 3,500 foot traffic from office tenants, for networking

Tenant health and wellbeing designs and operations

Air quality

- MERV 14 and carbon filtration with UV germicidal treatment
- Low-VOC and lead-restricted interior materials
- Fresh air supply rate exceeded ASHRAE standard by 30%

Thermal comfort

- CFD-supported climate-responsive design at rooftop sky garden for optimal outdoor thermal comfort
- Optimal indoor thermal comfort fulfilling ASHRAE standard
- Real-time thermal comfort monitoring and dashboard display

Water quality

- Standard operating procedures for Legionnaires' Disease prevention
- Regular inspections and maintenance of water tanks and facilities

Acoustical comfort

- Building envelope minimising external noise intrusion with average sound pressure level not higher than 50 dBA

Visual comfort

- Optimised daylight access through Low-E glazing
- Electric glare control systems

Biophilic design

- Rooftop sky garden with 90% greenery area
- Vertical greenery surrounding the exterior of exhibition hall
- Maximised Victoria Harbour views for office tenants and sky garden users

Nourishment

- 70 m² urban farm featuring edible herbs, such as peppermint, mentha, sweet basil, rosemary

Accessibility

- Barrier-free and inclusive facilities, such as slip-resistant floor design, accessible toilets and disabled carpark area

COLLABORATIVE EFFORTS TO PROMOTE SUSTAINABILITY

NWD strives to be a trusted partner to governments, industry peers and wider stakeholders by maintaining active engagement and fostering collaborative relationships in the regions where it operates. Through ongoing collaboration with government authorities, industry associations and professional organisations, we contribute our expertise and practical experience to support sustainable development, green building advancement and climate action.

During the reporting period, NWCL sponsored and partnered with the Green Building Industry Alliance of Guangdong-Hong Kong-Macao Greater Bay Area and participated in the International Conference on Green and Energy-Efficient Building and the Low Carbon and Resilient Urban and Rural Science Technology Expo, showcasing its green building solutions and innovative achievements that support low carbon transformation.



The Group also maintains active memberships in a range of locally and internationally recognised industry associations and professional groups in all operating regions, facilitating knowledge exchange, industry collaboration and constructive dialogue on sustainability-related policies and initiatives. These memberships are subject to regular review to ensure alignment with our sustainability commitments, including but not limited to the Paris Agreement, and stakeholder expectations. Where material misalignment with our climate-related commitments and climate position is identified, we may engage with the relevant organisation and reconsider our participation where appropriate. Through these collaborative efforts, NWD contributes to the advancement of industry best practices and policy development, reinforcing its role as a trusted and responsible partner in creating long-term value for the industry, communities and the environment.

As part of our commitment to advancing sustainable development and industry collaboration, we are a signatory or member of the following organisations and initiatives.

- Business Environment Council
- China Association of Building Energy Efficiency
- China Green Building Council of Chinese Society for Urban Studies
- Climate Governance Initiative Hong Kong
- Green Building Industry Alliance of Guangdong-Hong Kong-Macao Greater Bay Area
- Hong Kong Green Building Council
- Hong Kong Green Finance Association
- Supporter of the Women's Empowerment Principles
- UNGC
- Urban Land Institute
- World Business Council for Sustainable Development

ESG LEADERSHIP AND RECOGNITION

Our sustainability performance continues to be recognised by leading ESG ratings and sustainability indices, reflecting our commitment to sustainable value creation and alignment with internationally recognised sustainability practices and reporting standards.

- 5-star rating for Standing Investments Benchmark of Global's Real Estate Sustainability Benchmark ("GRESB") 2025
- Achieved an 'A' in CDP Climate Change Assessment 2025
- Constituent of the FTSE4Good Index Series since 2020
- Constituent of Hang Seng Corporate Sustainability Index since 2014-2015; Rated AA+
- MSCI ESG Rating of 'BBB'
- One of 190 companies to be included in S&P Global's Sustainability Yearbook (China) 2026
- Rated Low ESG Risk by Sustainalytics since 2019
- S&P Global's Sustainability Yearbook Member since 2021; Ranked within Top 15% of the real estate industry globally

TECHNOLOGY AND DATA GOVERNANCE

NWD embraces the application of innovative technologies while continuing to strengthen its current technology and data governance to future-proof its operations and ensure business continuity. These efforts are supported by clearly defined governance targets.

TECHNOLOGY AND INNOVATION

Embracing Technology throughout the Property Lifecycle

NWD leverages innovative technologies throughout the property lifecycle to enhance project delivery, operational efficiency and customer experience. Digital platforms are deployed to strengthen cross-functional collaboration, streamline project management and facilitate the real-time tracking of development progress, enabling more efficient planning, design, construction and refurbishment processes. The Group was also among the first developers to receive in-principle acceptance from the HKSAR Buildings Department for the adoption of Modular Integrated Construction ("MiC"), improving construction productivity, quality and safety while reducing material waste and environmental impacts. To further advance innovation in construction, the Group collaborates with technology partners to implement data-driven solutions, including digital tools that transform 2D designs into 3D visualisations and the use of building components manufactured through automated processes in smart factories.

For construction projects in Chinese Mainland, we deploy drones for dynamic progress monitoring and visual documentation, providing project management with an intuitive visual reference. This approach significantly improves inspection efficiency and data accuracy, while also reducing safety risks and enabling remote supervision. Beyond construction, digital technologies are integrated into property management to enhance service quality and support smart living. NWCL's WeChat Mini Programme, NEW LIVING, leverages big data analytics, real-time monitoring and smart community management functions to connect residents with nearby amenities and community resources, delivering a more convenient and personalised customer experience.

Intellectual Property Rights

We proactively invest in solutions that leverage on proprietary and collaborative Intellectual Property ("IP") opportunities when appropriate. Our commitment is demonstrated through strong policies that protect our IP rights while respecting those of others. We continuously monitor the status of our IP to ensure they remain protected.

AI INTEGRATION

The Group is committed to the responsible and ethical adoption of AI and has established an AI governance framework under its internal IT Policy endorsed by senior management. The framework defines acceptable AI use cases and capabilities and provides guidance on the responsible use of AI to safeguard sensitive information, respect data privacy and protect cybersecurity.

To support responsible AI deployment, the framework incorporates AI risk assessments, data governance measures, cybersecurity controls and appropriate human oversight of AI-generated outputs. Clear boundaries are established regarding the use of AI technologies, and restrictions are imposed on sensitive AI capabilities. AI systems that engage in manipulative behaviour or unauthorised biometric surveillance are prohibited to address ethical and privacy concerns. The Group also conducts AI security assessments to help ensure that AI systems remain fair, reliable and effective.

The Technology Risk Team monitors AI usage and access patterns to support compliance with internal policies and standards while appeals mechanisms are in place to allow human intervention in contesting AI decisions and outcomes.

All employees are required to complete mandatory cybersecurity and AI safety training covering the secure, ethical and responsible use of AI. The training reinforces awareness of data privacy, cybersecurity, validation of AI-generated outputs, appropriate human oversight, and the identification of potential inaccuracies, biases and emerging risks. Employees are presented with reminders when using the Group's enterprise-wide AI that AI-generated content may be inaccurate and therefore, should not be relied upon without appropriate review and validation. Through these efforts, the Group seeks to foster a culture of accountability, and build employee capability to use AI responsibly and effectively.

BUs and subsidiaries have also advanced AI adoption through targeted capability-building and practical application programmes tailored to their operational needs. NWCL launched a three-tier AI training programme covering topics of AI and big data applications across the real estate value chain, AI-enabled workplace communication, and practical AI use cases to enhance productivity and decision-making efficiency. An AI application competition was also organised to encourage hands-on experimentation and innovation, helping employees develop the skills and mindset needed to leverage AI responsibly and effectively in their daily work.

Going forward, the Group will continue to strengthen awareness and capabilities by providing training on the responsible use of AI tools, ensuring compliance with corporate policies and standards.

PAVILIA ROSA – Elevating Customer Experience through AI and Smart Living Solutions



PAVILIA ROSA reflects NWD's commitment to staying at the forefront of residential innovation through customer-centric design and technology. By leveraging AI-powered visualisation tools and introducing PAVILIA GO, an innovative turnkey living concept that integrates curated furnishings, smart-home technologies and hospitality-inspired services, we enable customers to experience a thoughtfully designed, move-in-ready lifestyle from day one. This forward-looking initiative demonstrates our continuous pursuit of more creative, differentiated and future-ready living solutions that anticipate evolving customer needs and set new benchmarks for residential excellence.

Customer-centric innovative designs

To deliver exceptional living experiences, PAVILIA ROSA has incorporated the following proprietary design solutions that blend aesthetic elegance with functional spatial innovation:

- **ARTISAN PANO glass door** – a pillarless glass door connecting indoor living areas with the double-height conservatory to maximise natural daylight and allow open views
- **Rosa house light** – an outdoor wall light that enhance the aesthetic and lighting quality of exterior living spaces
- Steam closet care system to remove odour, bacteria and viruses

These innovative designs reflect our commitment to delivering high-quality homes that integrate functional practicality and elevated living experiences.

Tangshan New World Centre – Scaling AI Innovation through Ecosystem Collaboration



To promote broader AI adoption and digital innovation beyond its own operations, NWCL organised the “New World · Innovate the Future” Immersive AI Technology Interactive Experience Day at Tangshan New World Centre. The event brought together approximately 150 participants, including tenants, business leaders and top-tier technology talents in the industry, providing a platform for knowledge exchange and collaboration on emerging technologies. Through interactive demonstrations of AI applications, including humanoid robotics, brainwave technology and AI-powered creative tools, participants gained first-hand exposure to the potential of AI to drive innovation, operational transformation and future business development.

By fostering dialogue and capability building across its wider business ecosystem, NWD continues to support the responsible and effective adoption of AI among industry partners and stakeholders.

Further information on AI-driven environmental initiatives in operational activities is provided in the ‘Future-Fit Places’ section.

DATA PRIVACY AND CYBERSECURITY

The Group recognises data privacy and cybersecurity as critical components of our technology and innovation efforts. We place strong emphasis on safeguarding employee and stakeholder information, enhancing resilience against cyber threats, and maintaining trust in digital systems. During the reporting period, Key Risk Indicators related to data privacy and cybersecurity were actively monitored to facilitate the early identification of potential risk exposures.

Information Security and Personal Data Privacy

To ensure the integrity and protection of data, as well as establish individual responsibilities for information security, the Group maintains a comprehensive IT Policy governing the collection, use, management and protection of personal data privacy. Supported by the Data Protection and Compliance Committee, which comprises the NWD Personal Data Privacy Officer, the CEO, CFO and other senior executives, executive oversight of information security and data governance has been established. The Committee reports to the Board's Audit Committee and oversees the implementation of the Group's Privacy Management Programme.

Guided by the IT Policy, BUs and operations are responsible for establishing and maintaining business continuity plans to support critical operations during prolonged disruptions. Alongside the Technology Department's oversight of the information security management system, the Group Internal Audit Department periodically reviews the adequacy of business continuity plans, the effectiveness of information system-related testing, and the design and operating effectiveness of key information security controls, providing independent assurance over the Group's technology risk management framework. In the event of suspected information security threats or confirmed incidents, the Technology Risk Team, in collaboration with relevant departments, investigates those threats or confirmed incidents. Employees are required to promptly report significant incidents, or those with escalation potential, to the Head of Technology Department and the relevant IT Business Partner for timely response or escalation.

During FY2026, the Group recorded no substantiated complaints concerning customer privacy, no convictions relating to non-compliance with privacy-related laws and regulations, and no identified loss of customer data. Moving forward, the Group will continue to improve our information security systems and data protection controls to safeguard stakeholder information and maintain resilience against evolving cyber and privacy risks.

Cybersecurity

The Group maintains a cybersecurity governance framework to safeguard information assets, support business continuity and operations, as well as strengthen resilience against evolving cyber threats. Our Cybersecurity Committee, led by the Group Head of Technology and comprising senior technology representatives from BUs, oversees cybersecurity governance and long-term strategy.

To monitor and respond to cybersecurity threats, the Group leverages advanced technologies and cybersecurity risk dashboards to track cyber threats, vulnerabilities and security performance. Incident response procedures are established to facilitate the timely management of cybersecurity incidents, while regular reviews of technology vendors and service providers help ensure compliance with the Group's information security requirements.

The Group also conducts information security vulnerability analysis and security checks regularly to identify and address potential weaknesses in its technology environment. Following an independent external audit in FY2025 to assess compliance with internationally recognised information security standards, including ISO 27001, the Group commissioned an independent Cyber Management Audit in FY2026. This audit demonstrated the Group's strong phishing awareness, robust endpoint protection measures, and proactive cyber threat detection and response capabilities. For more details of our robust governance systems on cybersecurity risks, please refer to the "Corporate Governance Report" section of this Annual Report.

CORPORATE SUSTAINABILITY

ENRICHED LIVES

Enriched Lives embodies our commitment to improving the wellbeing and prosperity of our stakeholders. Through investing in our people, supporting thriving communities, and fostering vibrant local economies, we bring long-term shared value that extends beyond our business. By developing talent, promoting an inclusive and safe workplace, strengthening community partnerships, and supporting local economic development, we contribute to more resilient, connected, and prosperous communities.

OUR SUSTAINABLE BUSINESS APPROACH	OUR APPROACH AND KEY ACTIVITIES	HOW WE MEASURE PERFORMANCE	TARGET STATUS
 Enriched Lives Enhance the health and economic wellbeing of our stakeholders 3 GOOD HEALTH AND WELLBEING 8 DECENT WORK AND ECONOMIC GROWTH	 Investing in Our People Fostering a people-centric, vibrant and inclusive workplace culture supported by safe and healthy principles - Prioritise employee wellbeing, engagement, and development programmes - Deliver healthy, diverse and inclusive workplace	BY FY2030 NWD recognised as preferred employer of choice ONGOING <1.5 Lost-time injury rate (LTIR)	On Track On Track
	 Thriving Communities Advancing local development with community partners and delivering on health and economic outcomes - Partnering with key stakeholders, community groups and local institutions to address local community needs - Creating healthy and inclusive spaces that connect people, celebrate culture and provide access to diverse amenities	ONGOING We strive to create a vibrant and resilient community. We invest in impactful social programmes and initiatives delivering health and economic wellbeing outcomes, including: - Inclusive skilling, education and employment programmes - Charitable donations and foundations - Community health and wellbeing initiatives - Industry association, university and research partnerships - Arts, heritage and cultural projects - Corporate volunteering activities - Community emergency response - Community funding and grants	On Track
	 Vibrant Local Economy Invest in local business community to improve economic prosperity for all - Support learning, skilling, and employment programmes in collaboration with local partners and businesses - Foster local business partnerships with our operations, tenants, and customers	BY FY2030 All community programmes are aligned to our social impact investing framework BY FY2026 Develop a Social Value Framework to measure and report on impact investment outcomes	On Track Completed

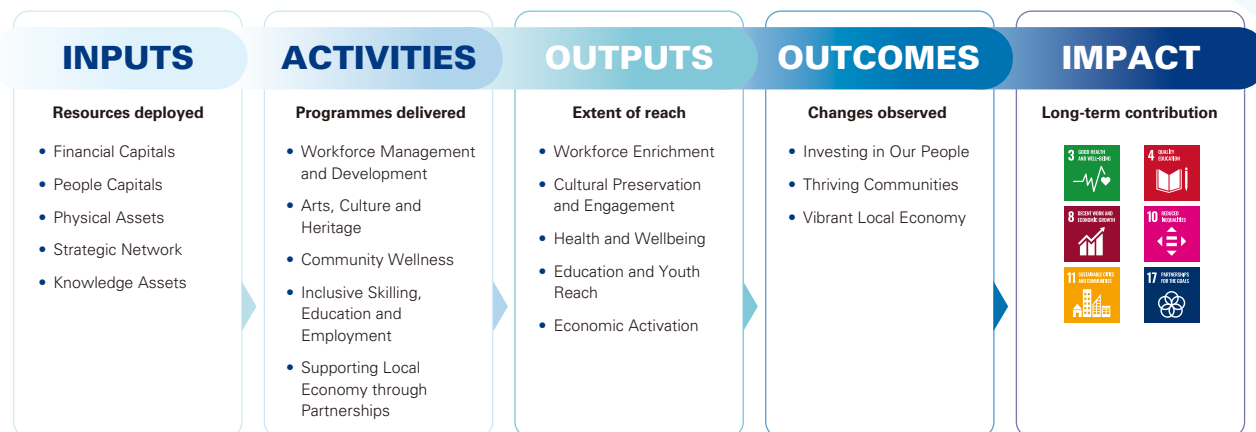
SOCIAL VALUE FRAMEWORK

To operationalise our social aspirations and drive progress towards the SV2030+ targets under the Enriched Lives sustainable business approach, NWD introduced its inaugural Social Value Framework in FY2026. Designed to measure and report the outcomes of social impact investments, the Framework also serves as a guiding foundation for future social impact investment planning and resource allocation.

NWD follows the five-layer Theory of Change model methodology to structure its Social Value Framework, drawing on the review of over 40 selected programmes.

Inputs	The resources, funding, staff and expertise invested in carrying out the initiative
Activities	The specific actions or interventions undertaken to achieve results, such as training, research, events, programmes, or service delivery
Outputs	The immediate, tangible products or services resulting directly from activities
Outcomes	Short- to medium-term changes in behaviour, knowledge, attitudes, or conditions for the target beneficiaries
Impact	The long-term changes and sustainable development impact that the project and initiatives aim to contribute towards the UNSDGs

This Social Value Framework serves as a purpose-driven language to clearly convey its operational details. Each layer is tailored with specific objectives, enabling the assessment of focus areas that both address community needs and align with NWD's strategic priorities.



INVESTING IN OUR PEOPLE

We recognise our employees as the cornerstone of long-term business success. By fostering a people-centric, vibrant and inclusive culture, supported by safe and healthy workplaces, we encourage collaboration, innovation and employee wellbeing.

WORKFORCE MANAGEMENT AND DEVELOPMENT

NWD creates positive impact by investing in employee learning, leadership, wellbeing and family-support initiatives, alongside training, upskilling and capability-building programmes for employees, contractors and suppliers, to foster a resilient and future-ready workforce.

Talent Management

We prioritise employee wellbeing, engagement, and development through comprehensive learning opportunities aimed at both personal and professional growth. Our inclusive recruitment and talent development processes are designed to embed human rights principles into our operations. We employ a structured talent selection process, carefully assessing candidates' core skills and competencies to ensure they fit each role well. Dedicated to promoting equal opportunity in hiring and promotion, our selection process values professional skills and respects diverse backgrounds. We explicitly prohibit discrimination based on age, gender, race, nationality, religion, family status, or any other legally protected characteristic.

Workplace Dialogue – Needs and Insights

NWD conducts regular employee engagement surveys every two to three years to identify staff needs and foster improvements. During the reporting period, the Group commissioned an independent third-party to carry out a comprehensive Employee Engagement Survey covering job satisfaction, purpose, happiness, stress and other areas. The survey achieved a 98% participation rate and an 88% valid response rate, reflecting a strong culture of openness and trust. It recorded an overall engagement score of 80%, exceeding the industry benchmark by 1%, and an employee Net Promoter Score ("eNPS") of 76%, demonstrating strong employee advocacy and commitment. To gain deeper insights into employee experience, the Group also introduced a multi-dimensional satisfaction assessment, which recorded an overall satisfaction score of 80%, outperforming the industry benchmark by 5%.

To ensure employee feedback is effectively addressed, a debrief session for department heads and deputies was arranged to help leaders understand employee sentiment, identify improvement opportunities, and develop targeted actions to enhance employee experience. Moving ahead, NWD will keep monitoring employee satisfaction across these key areas.

In addition to the engagement survey, we strive to maintain transparent communication channels to facilitate intercommunications. We also engage with employee representatives at least annually on workplace health, safety and working conditions.

We conduct annual performance appraisals, together with individual and team-based outstanding performance recognitions, to support employee growth through applying a structured and transparent evaluation system. The system incorporates a 360-degree feedback platform, enabling employees to provide and receive feedback from peers, supervisors and subordinates. Sustainability-related objectives are integrated into year-end Key Performance Indicators ("KPIs"). Complementing the formal review cycle, our agile performance management approach enables regular check-ins between employees and team leaders, facilitating timely feedback, meaningful career discussions, and continuous development. The system is regularly enhanced to reflect leading practices.

Labour Practice and Employee Benefits

Guided by our Human Rights Policy and Employee Handbook, we are committed to maintaining fair, equitable and responsible labour practices across all our operations. We adhere to the highest standards of human rights and labour practices and fully comply with Hong Kong SAR's Employment Ordinance (Cap. 57), which sets out statutory requirements for working hours, rest days, holidays, pay, and benefits. To support our employees' work-life balance, we implement initiatives that promote a healthy workplace and flexible hours whenever practicable. We are committed to provide employees with paid annual leaves meeting or beyond statutory requirements, and support employee wellbeing by encouraging and reminding them to take those leaves to rest and recharge. Compensation leave is also provided for work performed on designated rest days or statutory holidays, helping to prevent excessive working hours and foster a healthy work-life balance. Additionally, we respect employees' rights to freedom of association and collective bargaining. In FY2026, over 63% of employees in NWCL are represented by independent trade unions.

We are committed to offering competitive remuneration packages that recognise the talents and contributions of our people. Taking into account individual, departmental and company performance, the economic environment, market salary benchmarking and our prevailing remuneration policy, we regularly review our compensation framework, salary structures, gender pay ratio and reward decisions to promote fairness, consistency and equal opportunities across the workforce.

We offer a comprehensive range of benefits for our employees and their families. This includes paid family care leave, medical subsidies, and medical insurance coverage for the dependents of employees at specific grade levels. We also offer a wellness allowance that can be used for various services, including health checks, dental care, gym memberships, personal training, physiotherapy sessions, and nutritional plans.

NWCL enhances its comprehensive childcare efforts with two key initiatives. The NWCL Employee Children Scholarship Programme provides scholarships to employees' children who excel academically in arts, sports, and technology. Over the past 13 years, we have invested more than RMB1.6 million, supporting more than 170 families. Beyond academic aid, we promote professional development through the NWCL Employee Children Internship Programme, which has provided practical work experience to nearly 100 employees' children since its inception.

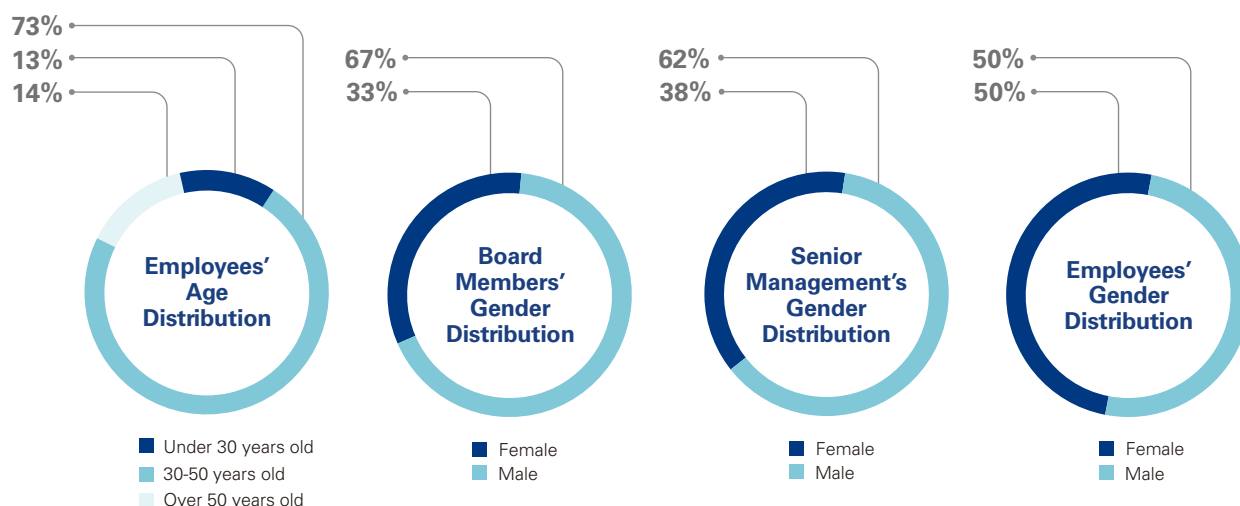
Promoting Diversity, Equality and Inclusion

As an equal opportunity employer, we are dedicated to fostering a fair and respectful workplace while adhering to our commitments in business conduct and value chain regulation. Since 2020, we have been supporting the UN Women's Empowerment Principles and signed the Racial Diversity and Inclusion Charter for Employers, organised by Hong Kong's Equal Opportunities Commission. We have our Workforce Diversity, Equity and Inclusion Policy in place with the Board's endorsement. From a risk management perspective, Diversity, Equity, and Inclusion ("DEI") is noted as one of the sustainability risks in the risk register. NWD manages this risk with care to ensure compliance, while identifying potential causes, if any, to inform proactive measures.

We maintain a workplace that is free from all forms of discrimination and harassment. To enhance awareness of diversity, equity, and inclusion within our workforce, the Group regularly organises webinars and seminars on discrimination and harassment. In addition, we have implemented parenting policies to support our working parents. For employees in Hong Kong, we provide 14 weeks of fully paid maternity leave and five days of fully paid paternity leave. Eligible employees are entitled to family-friendly leave benefits that support a balance between work and family commitments. In Guangdong Province, this includes 10 days of paid childcare leave annually for employees with children under the age of three and up to 15 days of paid eldercare leave for eligible single-child employees caring for parents aged 60 or above.

Corporate Sustainability / Enriched Lives

We remain dedicated to maintaining gender equality at our organisation by consistently monitoring the performance and maintaining transparency through quantitative disclosure. As of 30 June 2026, our female board member representation was at 33%, exceeding our target of 30%, and our average gender pay gap ratio was 1.3. We promote diversity and inclusion by fostering a supportive and dynamic environment for all employees, aligning with our core values. The female gender ratio among senior management was 38%, while the female gender ratio of our workforce (excluding senior management) was 50%.



Talent Development

Professional development is key to strengthening employee capabilities and preparing NWD for future challenges. Our integrated learning and development strategy provides an enterprise-wide platform for building professional, business and leadership capabilities through a blend of business exposure, leadership engagement, self-directed development and collaborative learning, guided by three core pillars.

Pillar	Objectives
Business-connected and insight-driven learning	To enhance business acumen, culture understanding, leadership development and strategic planning
Applied capability development	To strengthen professional, technical and commercial capabilities
Continuous upskilling, digital agility, AI readiness and future preparedness	To promote continuous learning, digital transformation, collaboration and knowledge sharing

We also regularly review employee feedback, training participation data, and evolving business priorities to refine learning offerings and maintain relevance and effectiveness.



We provide tailored learning opportunities to strategically align skill levels and interests across our BUs, with an average of 14.4 training hours completed per employee in FY2026. Our training programmes range from new hire and onboarding orientation to subject matter training and leadership development, supporting our employees' growth and success through mechanisms such as on-the-job training, mentorship, and formal education. We are committed to forming a culture of continuous personal and professional development and to assisting employees in realising their full potential through our annual education subsidy and examination leave policy. Moreover, we encourage our senior executives to be involved in workshops, briefings, and dialogues. During the reporting period, the Group fully sponsored eight leaders to complete a four-month training programme on macroeconomics and geopolitics, equipping them with deeper insights into global economic developments, geopolitical shifts and their implications for business. The programme broadened their perspectives and strengthened their leadership capabilities to navigate an increasingly complex and dynamic operating environment.

A wide variety of training courses are available to all employees and directors, and are also extended to the value chain whenever applicable and feasible.

Topics of training	Description
Anti-corruption	Mandatory training delivered by external trainers from the Independent Commission Against Corruption ("ICAC"), covering: - Corruption risks and integrity challenges in the workplace - Key anti-corruption legislation and regulatory requirements - Conflicts of interest and ethical decision-making - Individual integrity and compliance
Sustainability	Mandatory and voluntary training, covering: - Emerging sustainability trends and the Group's sustainability risks and opportunities - Energy and water efficiency as well as waste management techniques in ISO 14001 training to raise awareness of energy and water consumption as well as waste generation reduction - Occupational Health and Safety ("OHS") in ISO 45001 training to raise awareness and reduce operational health and safety incidents - Corporate ESG reporting and ratings
Cybersecurity and AI	Mandatory training, covering: - Cybersecurity and AI risks - Protocols to secure data access, sharing, and storage - Responsible and safe use of the company-approved Generative AI tools
Discrimination and harassment	Mandatory training delivered by Equal Opportunities Commission, covering: - Anti-discrimination - Workplace inclusion

Employees gain access to targeted and specialised training, such as responsible marketing, recruitment and construction management, through our e-learning platform and LinkedIn Learning, enabling flexible and self-directed learning. NWD has introduced a rewards programme that incentivises higher participation rates. Our LinkedIn Learning initiative has achieved a 70% activation rate, exceeding the industry benchmark of 68%. Employees have established career goals and developed personalised career plans, reflecting a broader intentional and autonomous professional growth.

Over the years, NWD has continuously enhanced its High Potential ("HiPo") Development Programme to strengthen leadership capabilities and cultivate a robust pipeline of future leaders. In FY2026, the programme brought together 87 high-potential talents from Hong Kong and the Chinese Mainland, equipping them with the skills, experiences and networks needed to support long-term career development and organisational success. Through a range of initiatives, such as mentorship programmes and cross-team networking, participants enhanced their leadership, self-management and

collaboration capabilities while gaining practical skills to improve workplace effectiveness. Cross-regional exchange programmes were also organised to broaden perspectives and promote knowledge sharing, with participants engaging in site visits, project showcases and leadership dialogues across different BUs. These initiatives supported the development of a future-ready talent pool by fostering leadership readiness, cross-cultural collaboration and continuous learning. The effectiveness of the programme was reflected in 2.6 times higher promotion rates and 11.6% lower turnover rates compared to non-participants, demonstrating strong employee engagement and talent retention.



Corporate Sustainability / Enriched Lives

Complementing the development of future leaders through the HiPo Programme, NWD also creates opportunities for emerging talent to engage directly with senior management, strengthening leadership communication, knowledge transfer and alignment across different levels of the organisation.

Through the CEO Open Dialogue, 114 young generation employees and frontline employees engaged directly with the CEO through open discussions and experience sharing, gaining insights into the Company's strategic priorities, leadership perspectives and career development opportunities while fostering meaningful dialogue across different levels of the organisation.



To strengthen leadership capabilities among 100 leaders and deputies, NWD organised a three-day New World Group Leadership Retreat at one of the green-certified New World Hotels. Designed to foster cross-functional and cross-regional collaboration, the retreat provided a platform for leadership dialogue, strategic knowledge exchange and relationship building through leadership sharing sessions, strategy seminars, team-building activities and networking opportunities. Drawing on principles of strategic foresight, adaptability and effective leadership, the programme reinforced leadership alignment and organisational resilience while supporting the development of a future-ready leadership team.

“Xin Zhi Academy” Mobile Learning Platform – Empowering Continuous Learning and Knowledge Sharing

To facilitate knowledge sharing and foster continuous learning, NWCL launched the “Xin Zhi Academy” mobile learning platform during the reporting period, designed to empower employees with flexible, self-paced learning opportunities.

The platform supports diverse learning needs through three core functional modules.

- **Course Learning** – offers a comprehensive suite of internal and external online curriculum, enabling employees to engage in flexible, on-demand learning
- **Knowledge Sharing** – serves as a collaborative repository for documents and toolkits, supporting users to upload and download useful information to facilitate knowledge transfer across teams
- **Learning Circle** – functions as an internal interactive community where employees exchange insights, post updates and interact, fostering a collaborative learning ecosystem

To maintain high engagement and ensure learning stays aligned with current business trends, the platform offers curated monthly thematic learning modules. Additionally, it includes a structured “Training Incentive Management System” that provides monetary and other rewards to top-performing employees for completing specific monthly courses.

This learning platform supports our talent development efforts, reflecting our ongoing dedication to nurturing a self-driven, highly capable workforce equipped for evolving business needs.



Programme highlights as of 30 June 2026:

- > 2,000 active users
- > 5,500 enrollments
- > 7,900 training hours

Promoting Health, Wellbeing and Safety to our Employees, their Families and Contractors

Guided by our Health and Safety Policy, we maintain stringent health and safety standards for employees and contractors across our operations and value chain, aligned with industry requirements and international best practices. Through robust safety management, monitoring and assurance mechanisms, more than 10,000 hours of occupational health, safety and wellness training were delivered in FY2026 to strengthen safety awareness and risk prevention capabilities. These efforts supported our commitment to zero workplace fatalities and contributed to a Lost-time Injury Rate ("LTIR") of 0.4, significantly outperforming our SV2030+ target of keeping LTIR below 1.5. By fostering a safer and healthier workplace, we continue to enhance workforce resilience, wellbeing and long-term business performance. More detailed health and safety performance data for employees and contractors is available in the Sustainability Performance Data Table 2026 on our website.

Construction Site Safety

To uphold high standards of construction site safety, the Group has established a robust safety management system for construction activities, with all projects managed by its wholly owned main contracting subsidiary accredited to both ISO 14001 and ISO 45001. Transparent incident reporting and investigation mechanisms, supported by hazard identification, hazardous materials assessments, risk assessment and regular health and safety audits, are implemented for contractors to enable timely preventive and corrective actions and continuous improvement. To reinforce a safety-first culture, targeted Environmental, Health and Safety ("EHS") trainings and competency assessments are conducted to strengthen site safety awareness, safe work practices and risk prevention across construction projects.



Physical and Mental Health

We are committed to safeguarding the physical health and safety of our employees through regular training, awareness programmes and emergency preparedness initiatives. In FY2026, we conducted an intensive 90-minute practical first-aid training workshop to equip our employees with critical life-saving skills, empowering them to intervene decisively in sudden medical emergencies. The curriculum provided hands-on instructions in core proficiencies, including cardiopulmonary resuscitation ("CPR"), artificial respiration, and the management of acute airway obstructions. Our eligible participants received corporate health benefits, including complimentary dental screening vouchers. By effectively transforming participants from passive bystanders to competent first responders, the initiative significantly bolsters our occupational and community safety resilience. Additionally, we regularly conduct fire drills to familiarise staff with evacuation routes and enhance fire safety awareness.

To maintain high standards of workplace physical and mental health and safety, NWCL's major offices have obtained ISO 45001 and ISO 14001 certifications, while all regional headquarters in the Chinese Mainland continued to maintain the WELL Health-Safety Rating. In FY2026, our Hong Kong headquarters also achieved the highest Platinum certification level in WELL and BEAM Plus Interiors, reflecting our commitment to creating healthy, safe and high-quality indoor environments.



As a signatory to the Mental Health Workplace Charter, a joint initiative led by the Hong Kong Department of Health, the Labour Department and the Occupational Safety and Health Council, NWD is committed to fostering a psychologically healthy workplace. Through awareness programmes and training initiatives, employees are equipped with practical skills in stress management, emotional resilience and mindfulness, while gaining a better understanding of common mental health challenges such as anxiety, burnout and workplace stress. Professional support resources are also made available to encourage employees to seek assistance when needed. By integrating mental wellbeing into our broader health and safety framework, we aim to cultivate a resilient, engaged and thriving workforce.

Wellness Month – Building a Culture of Wellbeing and Resilience



As part of our commitment to fostering a healthy and supportive workplace, NWD organised Wellness Month, engaging over 400 employees through a range of initiatives designed to enhance physical health, mental wellbeing and resilience. A Wellness Carnival attracted strong participation, with more than 200 employees visiting all activity booths. Key activities included laughter yoga sessions, Chinese medicine wellness workshops, high-intensity interval training (“HIIT”), pickleball activities and a Tai Chi master class. These initiatives promoted physical fitness, stress management, mindfulness and team cohesion, supporting the development of a healthy, engaged and resilient workforce.

Complementing these efforts, a series of 17 Lunch and Learn seminars provided opportunities for employees to enhance their wellbeing, develop new skills and deepen their understanding of the Company’s culture through expert-led sessions on wellness, leadership, technology and workplace culture. The series attracted more than 800 participants, reflecting strong employee interest in continuous learning and wellbeing, consistent with insights gathered through the Employee Satisfaction Survey.

To further embed wellness into everyday work experiences, workplace infrastructure has been enhanced through new health-focused amenities, including an Energy Hub break space and dedicated nutritional vending facilities. Equipped with board games, complimentary snacks, a vending machine and relaxation areas, the Hub supports employee wellbeing by encouraging rest, social connection and mental rejuvenation. This comprehensive initiative highlights the Group’s systematic approach to embedding wellbeing directly into daily operations.



Beyond the workplace, we promote healthy lifestyles and holistic wellbeing through a range of engagement initiatives. Employees, tenants and their families participated in the Chinese New Year Hands-on Workshop Series, which celebrated traditional Chinese culture through creative workshops and competitions, encouraging mindfulness, personal expression and festive engagement. NWCL also hosted a Health Awareness Lecture featuring experts from a local health centre. The session delivered practical advice on preventing chronic diseases, maintaining a balanced diet, and engaging in evidence-based physical activity. Individual clinical consultations were provided to help employees adopt proactive health habits and improve personal management. The “21-Day Health and Vitality Challenge” programme organised in the North-eastern region involved approximately 80 colleagues and promoted daily exercise while building a community focused on active living. The Group remains committed to caring for both our employees and contractors through creating a healthy and safe working environment.

THRIVING COMMUNITIES

NWD works with community partners and local stakeholders to advance community wellness, inclusion and economic opportunity. By creating inclusive and engaging spaces, celebrating local culture and delivering initiatives that address local needs, we seek to strengthen social connections and support resilient, thriving communities. Guided by our Group Sustainability Policy, we are committed to promoting social inclusion and enhancing quality of life through innovative approaches.

ART, CULTURE AND HERITAGE

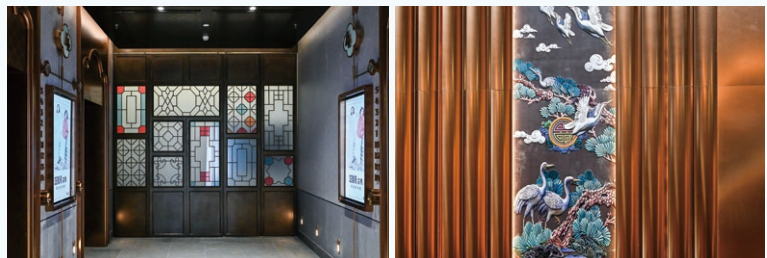
NWD promotes arts, culture and heritage through initiatives that preserve local identity, celebrate cultural diversity and strengthen community belonging. Through cultural experiences and engagement opportunities, we foster community pride, social connection and vibrant communities.

Community engagement is integral to NWD's approach to heritage conservation and revitalisation, ensuring cultural assets are preserved while fostering public appreciation and shared ownership. The State Theatre in North Point, NWD's first Grade I historic building acquisition in Hong Kong, exemplifies this commitment. Supported by a multi-disciplinary team, conservation efforts have included oral history interviews, artefact preservation and cultural research. To promote stakeholder participation and knowledge sharing, over 100 oral history interviews and more than 200 guided site tours were conducted for government representatives, industry professionals, media and community groups, helping strengthen public understanding and appreciation of the site's cultural significance.

Through Shanghai K11 ELYSEA, NWD also demonstrates its commitment to integrating heritage conservation into new development by preserving historic assets, including the 1940s Luocun, and incorporating French decorative arts and Chinese ornamental motifs into the project's design. This approach celebrates local heritage and cultural identity while creating a distinctive contemporary destination.

HERITAGE by K11 – Preserving Tradition and Inspiring Future Generation

Located on the fourth and fifth storeys of Guangzhou Hanxi K11, the approximately 2,300 m² HERITAGE by K11 reimagines commercial space as a platform for cultural preservation and community engagement. NWD celebrates Lingnan heritage through immersive architectural design inspired by traditional grey sculptures, Manchurian windows and local craftsmanship, creating a distinctive cultural experience for visitors.



To bring heritage closer to the public, HERITAGE by K11 has hosted exhibitions and interactive programmes connecting artists, tenants, visitors and the wider community. Highlights included the national debut of artist Song Liangliang's intangible cultural heritage bamboo art series and collaborations with KAI CHUK Jixu Guangcai Studio showcasing traditional Guangcai craftsmanship. Additionally, through workshops and cultural experiences, participants were encouraged to engage with Lingnan culture, explore sustainability concepts and strengthen intergenerational and community connections.

Across our operations in the Chinese Mainland, we partner with tenants, residents and community stakeholders to celebrate traditional festivals through immersive intangible cultural heritage experiences. These initiatives promote cultural preservation and public appreciation of traditional crafts and customs, while strengthening community engagement and intergenerational knowledge sharing.

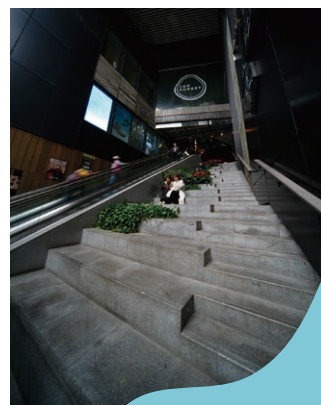
Corporate Sustainability / Enriched Lives

At THE SILLAGE in Guangzhou, NWCL partnered with iFeng to host its fifth community festival in summer 2026, bringing together residents, families and community partners through arts, culture and sustainability-themed activities. Featuring interactive workshops, a community-created recycled art installation and the launch of a community platform promoting arts, wellness and public welfare, the event fostered community participation, sustainable lifestyles and a stronger sense of belonging.



COMMUNITY WELLNESS

NWCL promotes community wellness through health, active living and wellbeing initiatives that improve access to support services and a wide range of amenities, strengthen resilience and foster healthier, more connected communities. With sustainability and wellness elements integrated into the public spaces of our properties, we provide tenants and the wider community with environments that support health and wellbeing. This includes the incorporation of public gardens and other publicly accessible leisure spaces at THE FOREST and 83 King Lam Street, encouraging social interaction and active use of the public realm. K11 ECOAST further serves as an urban hub, featuring facilities that promote healthy living, including a covered jogging trail, 500 bicycle parking spaces and 30 shower facilities to support active mobility and community wellbeing.



“Love Inclusion” – Community Wellbeing via Inclusive Engagement

To promote social inclusion and community wellbeing, NWCL continued its collaboration with the Wilber Foundation, Information Times and other community partners to host the third “Love Inclusion” event at NEW PARK in Guangzhou. As part of its commitment to supporting vulnerable groups, NWCL also donated RMB100,000 to the Foundation to support programmes benefiting children and underserved communities.

Designed as an inclusive community carnival, the event fostered multi-stakeholder engagement and collaboration around three themes: supporting children with special needs, promoting human-animal companionship, and encouraging inclusion between people with and without disabilities. Through activities such as performances, art exhibitions, sensory experiences, pet care and adoption activities, and charity workshops, the event provided opportunities for meaningful interaction, helping to cultivate empathy, strengthen social connections and advance a more inclusive and caring community.



Beyond providing healthy spaces, we continue to invest in community development initiatives. To advance social inclusion and community wellbeing, NWCL has provided ongoing venue and property management support for over 15 years to facilitate the operation of the non-profit Ledao Public Welfare Library in Guangzhou. Evolving into a community hub supported by volunteers, donations and local partnerships, the library expands access to educational resources and interactive reading programmes for children, fostering lifelong learning and community engagement. To extend its social impact, books are also redistributed to benefit the wider community, promoting both knowledge sharing and resource circularity. Similar community-led book donation initiatives were also organised across our Anshan properties and communities, where over 100 residents donated more than 200 books which were subsequently distributed to children in need, extending the reach of educational resources beyond our properties.



Since partnering with the Wilber Foundation in 2019, NWCL has organised the annual "Welcome Little Migratory Bird" Summer Camp to support migrant worker families. Designed for children travelling to reunite with their parents during the summer holidays, the programme provides a safe and enriching environment that promotes social connection, personal development and family bonding. In FY2026, more than 20 children participated in a three-week programme featuring arts, language and cultural activities, culminating in a family celebration event. Since its launch, the initiative has benefited nearly 1,000 children, helping foster community wellbeing and strengthen support for migrant worker families.

NWD promotes active living, social inclusion and community wellbeing through sports and charity initiatives which bring together employees, volunteers and community members. In FY2026, six employees and their family members supported the "16th Shengjing Sports Games for Children with Disabilities", while volunteers also provided logistical support for athletes participating in the 15th National Games. Employee participation in community sporting events remained strong, with 52 colleagues joining the "Kai Tak Run 2026" and 58 colleagues taking part in the "Standard Chartered Hong Kong Marathon 2026". Through these initiatives, NWD mobilises employees to support charitable causes, encourage healthy lifestyles, strengthen social connections and create positive impact in local communities.



Beyond sports and charitable events, NWD continued to support vulnerable groups through volunteer services. To pay attention to the aging population and extend our care to senior citizens, NWCL's volunteers organised a visit to the Guangzhou Yishou Elderly Centre ahead of the Chung Yeung Festival, bringing warmth and companionship to elderly residents. Similarly, NWD volunteers show dedication to care and inclusion by supporting the YO Dancical 2026 youth street dance event, contributing in various roles to create a positive platform for young people to showcase their talents while promoting community engagement and teamwork.

In FY2026, NWD made social investments totalling HK\$10.6 million through charitable foundations and donations, and motivated employees to complete more than 5,300 hours of volunteering.

Complementing its ongoing community engagement efforts, NWD also recognises the importance of strengthening community resilience and safety through proactive community emergency response and coordinated recovery efforts during times of crisis. Following the Tai Po fire incident in November 2025, NWD worked alongside Chow Tai Fook Group, government departments and NGOs to support affected residents through relief and recovery initiatives, mobilising 166 volunteers who contributed 937 service hours to assist affected families. As part of the recovery efforts, volunteers also visited elderly residents in Kwong Fuk Estate, providing companionship and distributing gift bags to foster community support and connection. These initiatives demonstrated NWD's commitment to supporting communities during emergencies and helping build resilient, inclusive and caring communities.

VIBRANT LOCAL ECONOMY

With our belief in promoting local business partnerships for shared prosperity among all stakeholders, NWD showcases its strengths in stakeholder engagement and explores partnership opportunities that stimulate local economic development, while upholding our sustainability ambitions.

INCLUSIVE SKILLING, EDUCATION AND EMPLOYMENT

NWD promotes inclusive access to learning, skills development and employment opportunities, helping individuals build confidence, enhance career readiness and realise their potential.

As part of this commitment, NWD continued to support the HKSAR Government's Strive and Rise Programme for the fourth consecutive year. More than 250 employee volunteers served as mentors, providing guidance through workplace exposure, site visits, career planning activities and one-to-one mentorship. These experiences helped participants broaden their horizons, build confidence and develop the skills and values needed for their future development.



To help cultivate future talent, NWD partnered with academic and industry stakeholders to promote learning and knowledge exchange. Through participation in the SEE Colloquium organised by the School of Energy and Environment at City University of Hong Kong ("CityU") under the Memorandum of Understanding between NWD and CityU, the Group contributed to the development of future sustainability capabilities among students and young professionals.

We support the employability and professional development of environmental practitioners by advocating for the recognition of the Hong Kong Institute of Qualified Environmental Professionals ("HKIQEP") qualification. Through our support of this accreditation, we contribute to strengthening the environmental talent pool and promoting career opportunities within the sustainability sector.



NWD also supported youth employability through a range of internship, work experiencing and job shadowing programmes. In FY2026, 17 students participated in over 3,400 hours of workplace learning, supported by approximately HK\$230,000 subsidies and related assistance. Through collaborations with the government, industry and educational partners, including programmes supporting underprivileged youth, participants gained practical experience across Property Management, Human Resources, Information Technology, Sustainability, and Sales and Marketing functions. These opportunities strengthened career readiness, professional skills and understanding of diverse career pathways.



NWD also continued to support Hong Kong's long-term talent development through participation in the Global Talent Summit 2026, engaging prospective talent and promoting career opportunities across the Group while helping to strengthen a diverse and future-ready talent pipeline.

Youth Development through Yanjing Little Swan Programme

NWCL continued to support the Yanjing Little Swan Programme, one of its longest-running youth development initiatives, providing educational support to the children of migrant workers in Beijing and Henan for 16 consecutive years. In FY2026, employee volunteers participated in visits and donated approximately 700 books on humanities and science, 30 sets of pre-loved school supplies, and RMB10,000 worth of educational and printing resources. Complementing these efforts, NWCL supported campus enhancements and learning enrichment activities. Through the Yiqi Reading Programme, students were engaged in calligraphy classes, English storytelling sessions and World Reading Day activities, which help broaden their access to educational resources, foster a positive learning environment and support their personal development.



SUPPORTING LOCAL ECONOMY THROUGH PARTNERSHIPS

NWD supports local economic prosperity through destination activations and strategic partnerships that generate footfall, enhance visibility and create opportunities for businesses, social enterprises and local communities.

K11 MUSEA partnered with leading local and international brands and cultural organisations to deliver flagship summer events, including the CHIIKAWA DAYS. The events at K11 venues also supported local economic activities, driving a 20% increase in visitor traffic and a 30% rise in average tourist transaction value during major event periods, demonstrating the value of partnerships in generating footfall and business opportunities. Building on its partnership-driven activations, K11 MUSEA hosted Sips by the Sea, bringing together acclaimed international and local bar talents to transform the waterfront Sculpture Park into an immersive lifestyle destination, enhancing visitor engagement and destination vibrancy through curated culinary, cultural and artistic experiences.

"Well Being • Start-Up 2.0" – Nurturing Youth Entrepreneurship

NWD leveraged its retail platform at K11 Art Mall to support youth entrepreneurship through the Housing Authority's "Well Being • Start-Up 2.0" Programme. Following an initial six-month rent-free trial, NWD further supported the participating youth brand by adopting the Housing Authority's three-year progressive rental arrangement, designed to encourage greater financial self-sufficiency. The initiative attracted considerable media attention for the youth brand, enhancing market visibility and business viability.



Shanghai K11 – Supporting Local Enterprise and Social Inclusion

Shanghai K11 supports local economic vitality by fostering partnerships that create opportunities for social enterprises, enhance community engagement and promote inclusive growth. Through its partnership with HINICHIJOU, a locally founded social enterprise café, employment and skills development opportunities are provided for individuals with disabilities, including those with hearing and visual impairments. The Shanghai K11 property management team supported the café's establishment through licensing coordination, space planning and infrastructure enhancements, helping strengthen social entrepreneurship and diversify the local business ecosystem.



Building on its commitment to community partnerships, Shanghai K11 also collaborated with Shanghai Adoption Day to launch the “Meal for Cats” initiative. By enabling members to redeem loyalty points for cat food donations, the programme supported local animal welfare organisations and frontline rescuers while deepening customer engagement. Since its launch in summer 2025, the initiative has collected 1,640 kg of cat food, providing approximately 20,000 meals for stray cats. Through these partnerships, Shanghai K11 continues to leverage its platform to create social value, support community organisations and contribute to a vibrant local economy.

Through strategic partnerships with locally founded social enterprises and community organisations, Shanghai K11 demonstrates how partnerships can generate broader economic value beyond traditional commercial activities. By supporting enterprise development, fostering inclusive employment, driving customer participation and directing resources toward community-based initiatives, these collaborations enhance economic diversity and strengthen local economic resilience. This reflects Shanghai K11's commitment to supporting a vibrant local economy through partnerships that deliver lasting social and economic benefits.

CORPORATE SUSTAINABILITY ABOUT THIS SECTION

REPORTING PERIOD

This Corporate Sustainability section of the Annual Report summarises the Group's ESG initiatives and performance during the reporting period of 1 July 2025 to 30 June 2026, and after FY2026 where specified.

REPORTING BOUNDARY

This section covers New World Development Company Limited's ("NWD") businesses over which NWD has operational control. This coverage includes our business under NWD, New World China Land Limited ("NWCL") and K11 Concepts Limited.

Under the reporting boundary provisions of the Environmental, Social and Governance Reporting Code, set out in Appendix C2 issued by the Stock Exchange of Hong Kong Limited ("HKEX"), we classify New World Department Store China Limited ("NWDS") (an individually listed subsidiary) outside the reporting boundary for all relevant environmental and social performance metrics in this report. The Scope 1 and Scope 2 emissions generated by NWDS are included within NWD's Scope 3 emissions under the Greenhouse Gas Protocol Corporate Accounting and Reporting Standard. Please refer to its report for more comprehensive sustainability disclosures.

SUSTAINABILITY WEBSITE

Supplementary information, such as the Sustainability Performance Data Table 2026, content index and limited assurance report, is available on the NWD Sustainability Website (<https://sustainability.nwd.com.hk/>).

ESG REPORTING STANDARDS

This Corporate Sustainability section has been prepared in accordance with the Environmental, Social and Governance Reporting Code, set out in Appendix C2 issued by HKEX. The section also references the following ESG standards and principles:

- Global Reporting Initiative Sustainability Reporting Standards ("GRI Standards"),
- Sustainability Accounting Standards Board ("SASB") Real Estate Standards,
- International Sustainability Standards Board's ("ISSB") International Financial Reporting Standards Foundation ("IFRS") S1 General Requirements for Disclosure of Sustainability-related Financial Information ("IFRS S1"),
- ISSB's IFRS S2 Climate-related Disclosures ("IFRS S2"),

- Recommendations of the Taskforce on Nature-related Financial Disclosures ("TNFD"), and
- The Ten Principles of the United Nations Global Compact ("UNGC"), as an annual Communication on Progress.

REPORTING PRINCIPLES

Our ESG disclosure responds to the Mandatory Disclosure Requirements required by HKEX in the following applications:

- **Materiality:** Conducts a structured materiality assessment that engages both internal stakeholders including the Board of Directors and employees, and external stakeholders such as supply chain, customers and communities. Please refer to our Stakeholder Engagement and Materiality Assessment section for more details.
- **Quantitative:** The Sustainability Performance Data Table 2026 provides quantitative details on targets and KPIs.
- **Balance:** Offers unbiased disclosure of the Company's performance.
- **Consistency:** Uses consistent methodologies on performance disclosure to support meaningful comparisons over time.

REPORT ASSURANCE

The Board of Directors oversees the content of this section. This Corporate Sustainability section has been reviewed and approved by the Board.

PricewaterhouseCoopers was engaged to conduct a limited assurance engagement on certain identified sustainability information in accordance with International Standard on Assurance Engagements (ISAE) 3000 Revised, Assurance Engagements Other than Audits or Reviews of Historical Financial Information, and, in respect of greenhouse gas emissions, International Standard on Assurance Engagements 3410, Assurance Engagements on Greenhouse Gas Statements, issued by the International Auditing and Assurance Standards Board. The limited assurance report can be found on our website.

CONTACT US

We welcome your feedback on this Corporate Sustainability section and other matters related to sustainability. Please contact us at sustainability@nwd.com.hk.

In case of any inconsistency or conflict between the English and the Chinese versions, the English version shall prevail.

Corporate Sustainability / Content Indices for Reporting Guidelines – FY2026

GRI STANDARDS, UN GLOBAL COMPACT AND HKEX ESG REPORTING CODE INDEX

Note: General Disclosure (GD) / Mandatory Disclosure (MD) / Key Performance Indicator (KPI)

GRI Standards Disclosure/ Topic Disclosed	GRI Standards	UNGC	HKEX ESG Code	Description	Remarks and References
GRI 2: General Disclosures 2021					
The Organisation and its Reporting Practices	2-1	–	–	Organisational details (the legal name; the nature of ownership and legal form; the location of its headquarters; and the countries of operation)	Annual Report 2026
	2-2	–	–	Entities included in the organisation's sustainability reporting	Annual Report 2026: Corporate Sustainability – About this Section
	2-3	–	–	Reporting period, frequency and contact point	
	2-4	–	–	Restatements of information	Corporate Sustainability Website – Sustainability Performance Data Table 2026
	2-5	–	–	External assurance	Annual Report 2026: Corporate Sustainability – About this Section Corporate Sustainability Website – Limited Assurance Report
Activities and Workers	2-6	–	–	Activities, value chain and other business relationships	Annual Report 2026: Corporate Sustainability – Driving Collective Growth through SV2030+ Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner Corporate Website – Company Profile Corporate Sustainability Website – Supplier Code of Conduct
	–	–	KPI B5.1	Number of suppliers by geographical region	Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner: Responsible and Sustainable Supply Chain
	2-7	6	KPI B1.1	Employees	Annual Report 2026: Corporate Sustainability – Enriched Lives, Investing in Our People: Workforce Management and Development Corporate Sustainability Website – Sustainability Performance Data Table 2026
	2-8	–	–	Workers who are not employees	Corporate Sustainability Website – Sustainability Performance Data Table 2026

Driving Collective Growth through SV2030+

Corporate Governance

Stakeholder Engagement and Materiality Assessment

Future-Fit Places

Organisational Resilience

Enriched Lives

GRI STANDARDS, UN GLOBAL COMPACT AND HKEX ESG REPORTING CODE INDEX

GRI Standards Disclosure/ Topic Disclosed	GRI Standards	UNGC	HKEX ESG Code	Description	Remarks and References
Governance	2-9	–	–	Governance structure and composition	Annual Report 2026: Corporate Sustainability – Corporate Governance Annual Report 2026: Corporate Governance Report
	2-10	–	–	Nomination and selection of the highest governance body	Annual Report 2026: Corporate Governance Report
	2-11	–	–	Chair of the highest governance body	
	2-12	7	MD13	Role of the highest governance body in overseeing the management of impacts	Annual Report 2026: Corporate Sustainability – Corporate Governance Annual Report 2026: Corporate Governance Report
	2-13	7	MD13	Delegation of responsibility for managing impacts	
	2-14	7	MD13	Role of the highest governance body in sustainability reporting	
	2-15	–	–	Conflicts of interest	Annual Report 2026: Corporate Governance Report Corporate Governance Website – Conflict of Interest Policy
	2-16	–	–	Communication of critical concerns	Annual Report 2026: Corporate Sustainability – Corporate Governance Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner Annual Report 2026: Corporate Governance Report Corporate Governance Website – Whistleblowing Policy
	2-17	–	19 (a) (i)	Collective knowledge of the highest governance body	Annual Report 2026: Corporate Sustainability – Corporate Governance Annual Report 2026: Corporate Governance Report
	2-18	–	–	Evaluation of the performance of the highest governance body	Annual Report 2026: Corporate Governance Report
	2-19	–	–	Remuneration policies	
	2-20	–	–	Process to determine remuneration	Annual Report 2026: Corporate Sustainability – Corporate Governance Annual Report 2026: Corporate Governance Report
	2-21	–	–	Annual total compensation ratio	Annual Report 2026: Notes to the Financial Statements
	–	7	MD 13	ESG-related governance structure	Annual Report 2026: Corporate Sustainability – Corporate Governance

Driving Collective Growth through SV2030+

Corporate Governance

Stakeholder Engagement and Materiality Assessment

Future-Fit Places

Organisational Resilience

Enriched Lives

GRI STANDARDS, UN GLOBAL COMPACT AND HKEX ESG REPORTING CODE INDEX

GRI Standards Disclosure/ Topic Disclosed	GRI Standards	UNGC	HKEX ESG Code	Description	Remarks and References
Strategy, Policies and Practices	2-22	–	MD 13 (ii)	Statement on sustainable development strategy	Annual Report 2026: Corporate Sustainability – Driving Collective Growth through SV2030+ Annual Report 2026: Corporate Sustainability – Message from the Sustainability Committee
	2-23	8	12 (i)	Policy commitments	Annual Report 2026: Corporate Sustainability – Corporate Governance
	2-24	–	12 (i)	Embedding policy commitments	Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner: Business Ethics Corporate Sustainability Website – Sustainability Governance and Policies
	2-25	–	–	Processes to remediate negative impacts	Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner Annual Report 2026: Corporate Governance Report Corporate Governance Website – Enterprise Risk Management Policy; Whistleblowing Policy
	2-26	–	–	Mechanisms for seeking advice and raising concerns	Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner Annual Report 2026: Corporate Governance Report Corporate Governance Website – Whistleblowing Policy
	2-27	–	12 (ii)	Compliance with laws and regulations	Annual Report 2026: Corporate Sustainability – Corporate Governance Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner: Business Ethics During FY2026, we did not incur significant fines for non-compliance with environmental laws on regulations. No convictions or legal actions have been recorded for breach of relevant laws and regulations related to corruption and bribery or anti-competitive behaviour.
	2-28	8	–	Membership associations	Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner: Collaborative Efforts to Promote Sustainability Corporate Sustainability Website – Performance and Reporting
Stakeholder Engagement	2-29	–	MD 14	Approach to stakeholder engagement	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment
	2-30	–	–	Collective bargaining agreements	Annual Report 2026: Corporate Sustainability – Enriched Lives, Investing in Our People: Workforce Management and Development

Driving Collective Growth through SV2030+

Corporate Governance

Stakeholder Engagement and Materiality Assessment

Future-Fit Places

Organisational Resilience

Enriched Lives

Corporate Sustainability / Content Indices for Reporting Guidelines – FY2026

GRI STANDARDS, UN GLOBAL COMPACT AND HKEX ESG REPORTING CODE INDEX

GRI Standards Disclosure/ Topic Disclosed	GRI Standards	UNGC	HKEX ESG Code	Description	Remarks and References
GRI 3: Material Topics 2021					
Disclosures on Material Topics	3-1	–	MD 14 MD 15	Process to determine material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment
	3-2	–	MD 14	List of material topics	
Topic-specific disclosures					
Economic					
Economic Performance 2016	3-3	–	–	Management of material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Governance Report – Risk Management Annual Report 2026: Management Discussion and Analysis
	201-1	–	–	Direct economic value generated and distributed	Annual Report 2026: Notes to the Financial Statements
	201-2	7, 8, 9	–	Financial implications and other risks and opportunities due to climate change	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience
	201-3	–	–	Defined benefit plan obligations and other retirement plans	Annual Report 2026: Notes to the Financial Statements We report on our benefit plan obligations and retirement benefits for employees in the Notes to the Financial Statements section.
Indirect Economic Impacts 2016	3-3	8, 9	–	Management of material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Governance Report – Risk Management Annual Report 2026: Management Discussion and Analysis
	203-1		–	Infrastructure investments and services supported	Annual Report 2026: Corporate Sustainability – Driving Collective Growth through SV2030+ Annual Report 2026: Corporate Sustainability – Message from the Sustainability Committee Annual Report 2026: Corporate Sustainability – Future-Fit Places Annual Report 2026: Corporate Sustainability – Organisational Resilience, Responsible Investment & Technology and Data Governance Annual Report 2026: Corporate Sustainability – Enriched Lives, Thriving Communities & Vibrant Local Economy Annual Report 2026: Report of the Directors – Donations
	203-2		–	Significant indirect economic impacts	Annual Report 2026

Driving Collective Growth through SV2030+

Corporate Governance

Stakeholder Engagement and Materiality Assessment

Future-Fit Places

Organisational Resilience

Enriched Lives

Corporate Sustainability / Content Indices for Reporting Guidelines – FY2026

GRI STANDARDS, UN GLOBAL COMPACT AND HKEX ESG REPORTING CODE INDEX

GRI Standards Disclosure/ Topic Disclosed	GRI Standards	UNGC	HKEX ESG Code	Description	Remarks and References
Anti-corruption 2016	3-3	10	Aspect B7 GD	Management of material topics	Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner: Business Ethics
	205-1		KPI B7.1	Operations assessed for risks related to corruption	Annual Report 2026: Corporate Sustainability – Enriched Lives, Investing in Our People: Workforce Management and Development
	205-2		KPI B7.3	Communication and training about anti-corruption policies and procedures	Annual Report 2026: Corporate Governance Report Corporate Governance Website – Anti-Corruption Policy
	205-3		KPI B7.1	Confirmed incidents of corruption and actions taken	Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner: Business Ethics During FY2026, there were no concluded legal cases or convictions concerning corruption, bribery, conflicts of interest, money laundering, or insider trading, or any ongoing external investigations concerning corruption and bribery against NWD.
	–		KPI B7.2	Description of whistleblowing procedures, how preventive measures and whistleblowing is implemented and monitored	Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner: Business Ethics Corporate Governance Website – Whistleblowing Policy
Environmental					
Biodiversity 2024	3-3	7, 8	Aspect A3 GD	Management of material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Future-Fit Places, Conserving Natural Resources: Protecting Nature and Biodiversity Annual Report 2026: Corporate Governance Report – Risk Management
	101-1		A3.1	Policies to halt and reverse biodiversity loss	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Conserving Natural Resources: Protecting Nature and Biodiversity
	101-2			Management of biodiversity impacts	
	101-4			Identification of biodiversity impacts	
	101-5			Locations with biodiversity impacts	
	101-8			Ecosystem services	

Driving Collective Growth through SV2030+

Corporate Governance

Stakeholder Engagement and Materiality Assessment

Future-Fit Places

Organisational Resilience

Enriched Lives

GRI STANDARDS, UN GLOBAL COMPACT AND HKEX ESG REPORTING CODE INDEX

GRI Standards Disclosure/ Topic Disclosed	GRI Standards	UNGC	HKEX ESG Code	Description	Remarks and References
Climate Change 2025	3-3	7,8,9	–	Management of material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience & Transition to a Low Carbon Economy: Greenhouse Gas Emissions Targets & FY2026 Emission Profile Annual Report 2026: Corporate Governance Report – Risk Management
	102-1	7,8,9	22 (a) (iii)	Transition plan for climate change mitigation	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience & Transition to a Low Carbon Economy
	102-2	7,8	22 (a) (ii)	Climate change adaptation plan	
	102-3	1,6,8	–	Just transition	
	102-4	7,8	37	GHG emissions reduction targets and progress	
	102-5	7,8	28 (a)	Scope 1 GHG emissions	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience: Metrics and Targets Annual Report 2026: Corporate Sustainability – Future-Fit Places, Transition to a Low Carbon Economy: Greenhouse Gas Emissions Targets & Decarbonisation Roadmap & FY2026 Emission Profile Annual Report 2026: Corporate Sustainability – Future-Fit Places, Transition to a Low Carbon Economy: FY2026 Emission Profile Corporate Sustainability Website – Sustainability Performance Data Table 2026
	102-6	7,8	28 (b)	Scope 2 GHG emissions	
	102-7	7,8	28 (c)	Scope 3 GHG emissions	
	102-8	7,8	–	GHG emissions intensity	
	102-10	8	40 (e)	Carbon credits	
Energy 2025	3-3	7, 8, 9	Aspect A2 GD Aspect A3 GD	Management of material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Future-Fit Places, Transition to a Low Carbon Economy
	103-1		Aspect A2 GD	Energy policies and commitments	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Transition to a Low Carbon Economy Corporate Sustainability Website – Sustainability Performance Data Table 2026
	103-2		KPI A2.1	Energy consumption and self-generation within the organisation	
	103-3		–	Upstream and downstream energy consumption	
	103-4		KPI A2.1	Energy intensity	
	103-5		KPI A2.3	Reduction in energy consumption	

Driving Collective Growth through SV2030+

Corporate Governance

Stakeholder Engagement and Materiality Assessment

Future-Fit Places

Organisational Resilience

Enriched Lives

Corporate Sustainability / Content Indices for Reporting Guidelines – FY2026

GRI STANDARDS, UN GLOBAL COMPACT AND HKEX ESG REPORTING CODE INDEX

GRI Standards Disclosure/ Topic Disclosed	GRI Standards	UNGC	HKEX ESG Code	Description	Remarks and References
Materials 2016	3-3	7, 8, 9	Aspect A2 GD Aspect A3 GD	Management of material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Future-Fit Places, Transition to a Low Carbon Economy & Conserving Natural Resources Annual Report 2026: Corporate Governance Report – Risk Management
	301-1		KPI A2.5	Materials used by weight or volume	Packaging materials were not considered material for the Group’s core business hence such data is not disclosed.
Water and Effluents 2018	3-3	7, 8	Aspect A2 GD Aspect A3 GD	Management of material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Future-Fit Places, Conserving Natural Resources: Water Management Annual Report 2026: Corporate Governance Report – Risk Management
	303-2		–	Management of water discharge-related impacts	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Conserving Natural Resources: Water Management
	303-4		–	Water discharge	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Conserving Natural Resources: Water Management
	303-5		KPI A2.2	Water consumption	Corporate Sustainability Website – Sustainability Performance Data Table 2026
	–			Water intensity	
	–		KPI A2.4	Water sourcing and water efficiency	
Emissions 2016	3-3	7, 8, 9	Aspect A1 GD Aspect A3 GD	Management of material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience & Transition to a Low Carbon Economy: Greenhouse Gas Emissions Targets & FY2026 Emission Profile Annual Report 2026: Corporate Governance Report – Risk Management
	305-7		KPI A1.1	Nitrogen oxides (NOx), sulphur oxides (SOx), and other significant air emissions	Corporate Sustainability Website – Sustainability Performance Data Table 2026

Driving Collective
Growth through
SV2030+

Corporate
Governance

Stakeholder
Engagement
and Materiality
Assessment

Future-Fit Places

Organisational
Resilience

Enriched Lives

Corporate Sustainability / Content Indices for Reporting Guidelines – FY2026

GRI STANDARDS, UN GLOBAL COMPACT AND HKEX ESG REPORTING CODE INDEX

GRI Standards Disclosure/ Topic Disclosed	GRI Standards	UNGC	HKEX ESG Code	Description	Remarks and References
Waste 2020	3-3	7, 8, 9	Aspect A1 GD Aspect A3 GD	Management of material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Future-Fit Places, Conserving Natural Resources: Waste Management Annual Report 2026: Corporate Governance Report – Risk Management
	306-2		KPI A1.6 KPI A3.1	Management of significant waste-related impacts	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Conserving Natural Resources: Waste Management Corporate Sustainability Website – Sustainability Performance Data Table 2026
	306-3		KPI A1.3	Waste generated	
	306-4		KPI A1.4	Waste diverted from disposal	
	306-5			Waste directed to disposal	
	–			Waste intensity	
Supplier Environmental Assessment 2016	3-3	7, 8	–	Management of material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner: Responsible and Sustainable Supply Chain Annual Report 2026: Corporate Governance Report – Risk Management
	–		Aspect B5 GD	Policies on managing environmental risk in supply chains	Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner: Responsible and Sustainable Supply Chain Corporate Sustainability Website – Sustainability Governance and Policies Corporate Sustainability Website – Supplier Code of Conduct
	308-1		KPI B5.2	New suppliers that were screened using environmental criteria	
	–		KPI B5.3	Practices used to identify environmental risks along the supply chain	
	–		KPI B5.4	Practices used to promote environmentally preferable products and services when selecting suppliers	

Driving Collective Growth through SV2030+

Corporate Governance

Stakeholder Engagement and Materiality Assessment

Future-Fit Places

Organisational Resilience

Enriched Lives

GRI STANDARDS, UN GLOBAL COMPACT AND HKEX ESG REPORTING CODE INDEX

GRI Standards Disclosure/ Topic Disclosed	GRI Standards	UNGC	HKEX ESG Code	Description	Remarks and References
Social					
Employment 2016	3-3	1, 3, 4, 6, 8	Aspect B1 GD	Management of material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Enriched Lives, Investing in Our People Annual Report 2026: Corporate Governance Report – Risk Management
	401-1		KPI B1.2	New employee hires and employee turnover	Corporate Sustainability Website – Sustainability Performance Data Table 2026
	401-2		Aspect B1 GD	Benefits provided to full-time employees that are not provided to temporary or part-time employees	Annual Report 2026: Corporate Sustainability – Enriched Lives, Investing in Our People
	401-3		–	Parental leave	Annual Report 2026: Corporate Sustainability – Enriched Lives, Investing in Our People: Workforce Management and Development 132 employees took parental leave during FY2026 across the Group, of which 86 were female and 46 were male employees.
Occupational Health and Safety 2018	3-3	1, 6	Aspect B2 GD	Management of material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Enriched Lives, Investing in Our People: Promoting Health, Wellbeing and Safety to our Employees, their Families and Contractors Annual Report 2026: Corporate Governance Report – Risk Management
	403-1		KPI B2.3	Occupational health and safety management system	Annual Report 2026: Corporate Sustainability – Enriched Lives, Investing in Our People: Promoting Health, Wellbeing and Safety to our Employees, their Families and Contractors
	403-5		KPI B2.3	Workers training on occupational health and safety	
	403-6		KPI B2.3	Promotion of worker health	
	403-9		KPI B2.1	Work-related fatalities and injuries	Corporate Sustainability Website – Sustainability Performance Data Table 2026
			KPI B2.2		
Training and Education 2016	3-3	6	–	Management of material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Enriched Lives, Investing in Our People: Workforce Management and Development Annual Report 2026: Corporate Governance Report – Risk Management
	–		Aspect B3 GD	Policies on improving employees' knowledge and skills for discharging duties at work. Description of training activities.	Annual Report 2026: Corporate Sustainability – Enriched Lives, Investing in Our People: Workforce Management and Development
	404-1		KPI B3.2	Average hours of training per year per employee	Corporate Sustainability Website – Sustainability Performance Data Table 2026
	404-3		–	Percentage of employees receiving regular performance and career development reviews	
	404-2		–	Programmes for upgrading employee skills and transition assistance programmes	Annual Report 2026: Corporate Sustainability – Enriched Lives, Investing in Our People: Workforce Management and Development
	–		KPI B3.1	The percentage of employees trained by gender and employee category	Corporate Sustainability Website – Sustainability Performance Data Table 2026

Driving Collective Growth through SV2030+

Corporate Governance

Stakeholder Engagement and Materiality Assessment

Future-Fit Places

Organisational Resilience

Enriched Lives

GRI STANDARDS, UN GLOBAL COMPACT AND HKEX ESG REPORTING CODE INDEX

GRI Standards Disclosure/ Topic Disclosed	GRI Standards	UNGC	HKEX ESG Code	Description	Remarks and References
Diversity and Equal Opportunity 2016	3-3	1, 3, 6, 8	Aspect B1 GD	Management of material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Enriched Lives, Investing in Our People: Workforce Management and Development Annual Report 2026: Corporate Governance Report – Risk Management
	405-1		–	Diversity of governance bodies and employees	Annual Report 2026: Corporate Sustainability – Enriched Lives, Investing in Our People: Workforce Management and Development
	405-2		–	Ratio of basic salary and remuneration of women to men	Corporate Sustainability Website – Sustainability Performance Data Table 2026
Non-discrimination 2016	3-3	1, 2, 3, 6, 8	Aspect B1 GD	Management of material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Enriched Lives, Investing in Our People: Workforce Management and Development Annual Report 2026: Corporate Governance Report – Risk Management
	406-1		–	Incidents of discrimination and corrective actions taken	Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner During FY2026, no breaches relating to discrimination or harassment were identified at NWD.
Child Labour 2016 Forced or Compulsory Labour 2016	3-3	1, 2, 4, 5, 8	–	Management of material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner: Responsible and Sustainable Supply Chain Annual Report 2026: Corporate Sustainability – Enriched Lives, Investing in Our People: Workforce Management and Development Annual Report 2026: Corporate Governance Report – Risk Management
	–		Aspect B4 GD	Policies and compliance with relevant laws and regulations that have a significant impact on the issuer relating to preventing child and forced labour	Annual Report 2026: Corporate Sustainability – Enriched Lives, Investing in Our People: Workforce Management and Development
	–		KPI B4.1	Description of measures to review employment practices to avoid child and forced labour	
	–		KPI B4.2	Description of steps taken to eliminate such practices when discovered	
	408-1		–	Operations and suppliers at significant risk for incidents of child labour	Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner: Responsible and Sustainable Supply Chain
	409-1		–	Operations and suppliers at significant risk for incidents of forced or compulsory labour	Corporate Sustainability Website – Supplier Code of Conduct & Human Rights Policy

Driving Collective Growth through SV2030+

Corporate Governance

Stakeholder Engagement and Materiality Assessment

Future-Fit Places

Organisational Resilience

Enriched Lives

GRI STANDARDS, UN GLOBAL COMPACT AND HKEX ESG REPORTING CODE INDEX

GRI Standards Disclosure/ Topic Disclosed	GRI Standards	UNGC	HKEX ESG Code	Description	Remarks and References
Local Communities 2016	3-3	7, 8	–	Management of material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Organisational Resilience, Responsible Investment Annual Report 2026: Corporate Sustainability – Enriched Lives, Thriving Communities & Vibrant Local Economy Annual Report 2026: Corporate Governance Report – Risk Management
	–		Aspect B8 GD	Policies on community engagement to understand the needs of the communities where the issuer operates and to ensure its activities take into consideration the communities' interests	Annual Report 2026: Corporate Sustainability – Organisational Resilience, Responsible Investment Annual Report 2026: Corporate Sustainability – Enriched Lives, Thriving Communities & Vibrant Local Economy Annual Report 2026: Report of the Directors – Donations
	413-1		–	Operations with local community engagement, impact assessments, and development programmes	
	–		KPI B8.1	Focus areas of contribution	
	–		KPI B8.2	Resources contributed to the focus area	
Supplier Social Assessment 2016	3-3	1, 2, 3, 4, 5, 6, 10	–	Management of material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner: Responsible and Sustainable Supply Chain Annual Report 2026: Corporate Governance Report – Risk Management
	–		Aspect B5 GD	Policies on managing social risk in supply chains	Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner: Responsible and Sustainable Supply Chain Corporate Sustainability Website – Supplier Code of Conduct & Human Rights Policy
	414-1		KPI B5.2	New suppliers that were screened using social criteria	
	–		KPI B5.3	Practices used to identify social risks along the supply chain	
Customer Health and Safety 2016	3-3	–	Aspect B6 GD	Management of material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner: Delivering Quality Products and Services & Tenant and Customer Stewardship Annual Report 2026: Corporate Governance Report – Risk Management
	416-1		–	Incidents of non-compliance concerning the health and safety impacts of products and services	Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner: Delivering Quality Products and Services & Tenant and Customer Stewardship
	–		KPI B6.1	Percentage of total products sold or shipped subject to recalls for health and safety reasons	
	–		KPI B6.2	Number of products and service related complaints received and how they are dealt with.	
	–		KPI B6.4	Description of quality assurance process and recall procedures	

Driving Collective Growth through SV2030+

Corporate Governance

Stakeholder Engagement and Materiality Assessment

Future-Fit Places

Organisational Resilience

Enriched Lives

GRI STANDARDS, UN GLOBAL COMPACT AND HKEX ESG REPORTING CODE INDEX

GRI Standards Disclosure/ Topic Disclosed	GRI Standards	UNGC	HKEX ESG Code	Description	Remarks and References
Marketing and Labelling 2016	3-3	–	Aspect B6 GD	Management of material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner: Delivering Quality Products and Services Annual Report 2026: Corporate Governance Report – Risk Management
	417-2		–	Incidents of non-compliance concerning product and service information and labelling	Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner
	417-3		–	Incidents of non-compliance concerning marketing communications	
Customer Privacy 2016	3-3	–	Aspect B6 GD	Management of material topics	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Organisational Resilience, Technology and Data Governance: Data Privacy and Cybersecurity Annual Report 2026: Corporate Governance Report – Risk Management
	418-1		–	Substantiated complaints concerning breaches of customer privacy and losses of customer data	Annual Report 2026: Corporate Sustainability – Organisational Resilience, Technology and Data Governance: Data Privacy and Cybersecurity During FY2026, the Group recorded no substantiated complaints concerning customer privacy, no convictions relating to non-compliance with privacy-related laws and regulations, and no identified loss of customer data.
	–		KPI B6.5	Description of consumer data protection and privacy policies, and how they are implemented and monitored.	
Product Responsibility	–	–	KPI B6.3	Description of practices relating to observing and protecting intellectual property rights	Annual Report 2026: Corporate Sustainability – Organisational Resilience, Technology and Data Governance: Technology and Innovation

Driving Collective Growth through SV2030+

Corporate Governance

Stakeholder Engagement and Materiality Assessment

Future-Fit Places

Organisational Resilience

Enriched Lives

Corporate Sustainability / Content Indices for Reporting Guidelines – FY2026

SASB REAL ESTATE STANDARDS INDEX

Topic	Code	Accounting Metric	Remarks and Reference
Energy Management	IF-RE-130a.1	Energy consumption data coverage as a percentage of total floor area, by property sector	100% commercial properties under NWD's operational control
	IF-RE-130a.2	(1) Total energy consumed by portfolio area with data coverage (2) Percentage grid electricity (3) Percentage renewable, by property sector	(1) Corporate Sustainability Website – Sustainability Performance Data Table 2026 (2) 100% commercial properties under NWD's operational control (3) Corporate Sustainability Website – Sustainability Performance Data Table 2026
	IF-RE-130a.3	Like-for-like percentage change in energy consumption for the portfolio area with data coverage, by property sector	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Transition to a Low Carbon Economy Corporate Sustainability Website – Sustainability Performance Data Table 2026
	IF-RE-130a.4	Percentage of eligible portfolio that (1) Has an energy rating (2) Is certified to ENERGY STAR, by property sector	Nil. NWD did not manage any assets in the U.S. during the reporting period
	IF-RE-130a.5	Description of how building energy management considerations are integrated into property investment analysis and operational strategy	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Transition to a Low Carbon Economy
Water Management	IF-RE-140a.1	Water withdrawal data coverage as a percentage of (1) Total floor area and (2) Floor area in regions with High or Extremely High Baseline Water Stress, by property sector	(1) 100% commercial properties under NWD's operational control (2) 100% commercial properties under NWD's operational control Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience & Transition to a Low Carbon Economy
	IF-RE-140a.2	(1) Total water withdrawn by portfolio area with data coverage (2) Percentage in regions with High or Extremely High Baseline Water Stress, by property sector	(1) Corporate Sustainability Website – Sustainability Performance Data Table 2026 (2) Estimated to be less than 5%
	IF-RE-140a.3	Like-for-like percentage change in water withdrawn for portfolio area with data coverage, by property sector	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Conserving Natural Resources: Water Management Corporate Sustainability Website – Sustainability Performance Data Table 2026
	IF-RE-140a.4	Description of water management risks and discussion of strategies and practices to mitigate those risks	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Conserving Natural Resources: Water Management
Management of Tenant Sustainability Impacts	IF-RE-410a.1	(1) Percentage of new leases that contain a cost recovery clause for resource efficiency-related capital improvements (2) Associated leased floor area, by property sector	(1) Relevant leases are under development (2) Relevant leases are under development
	IF-RE-410a.2	Percentage of tenants that are separately metered or submetered for (1) Grid electricity consumption (2) Water withdrawals, by property sector	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Transition to a Low Carbon Economy Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner: Tenant and Customer Stewardship Data collection and management of tenants' environmental performance are under optimisation
	IF-RE-410a.3	Discussion of approach to measuring, incentivising and improving sustainability impacts of tenants	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Transition to a Low Carbon Economy Annual Report 2026: Corporate Sustainability – Organisational Resilience, Trusted Partner: Tenant and Customer Stewardship
Climate Change Adaptation	IF-RE-450a.1	Area of properties located in 100-year flood zones, by property sector	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience
	IF-RE-450a.2	Description of climate change risk exposure analysis, degree of systematic portfolio exposure, and strategies for mitigating risks	
Code	Activity Metrics		Remarks and Reference
IF-RE-000.A	Number of assets, by property sector		Please refer to Annual Report 2026: Project Summary – K11 Projects, Major Property Investment and Other Projects in Hong Kong & Major Property Investment Projects and Hotels in the Chinese Mainland
IF-RE-000.B	Leasable floor area, by property sector		Please refer to Annual Report 2026: Project Summary – K11 Projects, Major Property Investment and Other Projects in Hong Kong & Major Property Investment Projects and Hotels in the Chinese Mainland
IF-RE-000.C	Percentage of indirectly managed assets, by property sector		Nil
IF-RE-000.D	Average occupancy rate, by property sector		Please refer to Annual Report 2026: CEO's Report

Driving Collective Growth through SV2030+

Corporate Governance

Stakeholder Engagement and Materiality Assessment

Future-Fit Places

Organisational Resilience

Enriched Lives

IFRS S1 GENERAL REQUIREMENTS FOR DISCLOSURE OF SUSTAINABILITY-RELATED FINANCIAL INFORMATION INDEX

IFRS S1 Reference	Description	Remarks and References
Governance		
IFRS S1–26	The objective of sustainability-related financial disclosures on governance is to enable users of general purpose financial reports to understand the governance processes, controls and procedures an entity uses to monitor, manage and oversee sustainability-related risks and opportunities.	Annual Report 2026: Corporate Sustainability – Corporate Governance Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience: Governance
IFRS S1–27	To achieve this objective, an entity shall disclose information about:	Annual Report 2026: Corporate Governance Report – Board Committees
IFRS S1–27 (a)	The governance body(s) (which can include a board, committee or equivalent body charged with governance) or individual(s) responsible for oversight of sustainability-related risks and opportunities. Specifically, the entity shall identify that body(s) or individual(s) and disclose information about:	The remuneration of the CEO and employees is performance-based and linked to the Company's profitability, which includes overall sustainability performance and sustainable business growth. Sustainability performance includes but not limited to progress against defined SV2030+ targets, such as science-based targets, maintenance of transparency in corporate disclosure, industry leadership in key ESG ratings and indices, as well as workplace health, safety and wellbeing.
	(i) How responsibilities for sustainability-related risks and opportunities are reflected in the terms of reference, mandates, role descriptions and other related policies applicable to that body(s) or individual(s);	
	(ii) How the body(s) or individual(s) determines whether appropriate skills and competencies are available or will be developed to oversee strategies designed to respond to sustainability-related risks and opportunities;	
	(iii) How and how often the body(s) or individual(s) is informed about sustainability-related risks and opportunities;	
	(iv) How the body(s) or individual(s) takes into account sustainability-related risks and opportunities when overseeing the entity's strategy, its decisions on major transactions and its risk management processes and related policies, including whether the body(s) or individual(s) has considered trade-offs associated with those risks and opportunities; and	
	(v) How the body(s) or individual(s) oversees the setting of targets related to sustainability-related risks and opportunities, and monitors progress towards those targets (see paragraph 51), including whether and how related performance metrics are included in remuneration policies.	
IFRS S1–27 (b)	Management's role in the governance processes, controls and procedures used to monitor, manage and oversee sustainability-related risks and opportunities, including information about:	
	(i) Whether the role is delegated to a specific management-level position or management-level committee and how oversight is exercised over that position or committee; and	
	(ii) Whether management uses controls and procedures to support the oversight of sustainability-related risks and opportunities and, if so, how these controls and procedures are integrated with other internal functions.	

Driving Collective Growth through SV2030+

Corporate Governance

Stakeholder Engagement and Materiality Assessment

Future-Fit Places

Organisational Resilience

Enriched Lives

IFRS S1 GENERAL REQUIREMENTS FOR DISCLOSURE OF SUSTAINABILITY-RELATED FINANCIAL INFORMATION INDEX

IFRS S1 Reference	Description	Remarks and References
Strategy		
IFRS S1–28	The objective of sustainability-related financial disclosures on strategy is to enable users of general purpose financial reports to understand an entity's strategy for managing sustainability-related risks and opportunities.	Annual Report 2026: Corporate Sustainability – Driving Collective Growth through SV2030+ Annual Report 2026: Corporate Sustainability – Corporate Governance Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience: Strategy
IFRS S1–29	Specifically, an entity shall disclose information to enable users of general purpose financial reports to understand:	
IFRS S1–29 (a)	The sustainability-related risks and opportunities that could reasonably be expected to affect the entity's prospects (see paragraphs 30 – 31);	
IFRS S1–29 (b)	The current and anticipated effects of those sustainability-related risks and opportunities on the entity's business model and value chain (see paragraph 32);	
IFRS S1–29 (c)	The effects of those sustainability-related risks and opportunities on the entity's strategy and decision-making (see paragraph 33);	
IFRS S1–29 (d)	The effects of those sustainability-related risks and opportunities on the entity's financial position, financial performance and cash flows for the reporting period, and their anticipated effects on the entity's financial position, financial performance and cash flows over the short, medium and long term, taking into consideration how those sustainability-related risks and opportunities have been factored into the entity's financial planning (see paragraphs 34 – 40); and	
IFRS S1–29 (e)	The resilience of the entity's strategy and its business model to those sustainability-related risks (see paragraphs 41 – 42).	
Sustainability-Related Risks & Opportunities		
IFRS S1–30	An entity shall disclose information that enables users of general purpose financial reports to understand the sustainability-related risks and opportunities that could reasonably be expected to affect the entity's prospects. Specifically, the entity shall:	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience: Strategy
IFRS S1–30 (a)	Describe sustainability-related risks and opportunities that could reasonably be expected to affect the entity's prospects;	
IFRS S1–30 (b)	Specify the time horizons – short, medium or long term – over which the effects of each of those sustainability-related risks and opportunities could reasonably be expected to occur; and	
IFRS S1–30 (c)	Explain how the entity defines 'short term', 'medium term' and 'long term' and how these definitions are linked to the planning horizons used by the entity for strategic decision-making.	
IFRS S1–31	Short-, medium- and long-term time horizons can vary between entities and depend on many factors, including industry-specific characteristics, such as cash flow, investment and business cycles, the planning horizons typically used in an entity's industry for strategic decision-making and capital allocation plans, and the time horizons over which users of general purpose financial reports conduct their assessments of entities in that industry.	
Business Model & Value Chain		
IFRS S1–32	An entity shall disclose information that enables users of general purpose financial reports to understand the current and anticipated effects of sustainability-related risks and opportunities on the entity's business model and value chain. Specifically, the entity shall disclose:	Annual Report 2026: Corporate Sustainability – Driving Collective Growth through SV2030+ Annual Report 2026: Corporate Sustainability – Future-Fit Places Annual Report 2026: Corporate Sustainability – Organisational Resilience Annual Report 2026: Corporate Sustainability – Enriched Lives
IFRS S1–32 (a)	A description of the current and anticipated effects of sustainability-related risks and opportunities on the entity's business model and value chain; and	
IFRS S1–32 (b)	A description of where in the entity's business model and value chain sustainability-related risks and opportunities are concentrated (for example, geographical areas, facilities and types of assets).	

Driving Collective Growth through SV2030+

Corporate Governance

Stakeholder Engagement and Materiality Assessment

Future-Fit Places

Organisational Resilience

Enriched Lives

IFRS S1 GENERAL REQUIREMENTS FOR DISCLOSURE OF SUSTAINABILITY-RELATED FINANCIAL INFORMATION INDEX

IFRS S1 Reference	Description	Remarks and References
Strategy & Decision Making		
IFRS S1–33	An entity shall disclose information that enables users of general purpose financial reports to understand the effects of sustainability-related risks and opportunities on its strategy and decision-making. Specifically, the entity shall disclose information about:	Annual Report 2026: Corporate Sustainability – Corporate Governance Annual Report 2026: Corporate Sustainability – Future-Fit Places Annual Report 2026: Corporate Sustainability – Organisational Resilience Annual Report 2026: Corporate Sustainability – Enriched Lives
IFRS S1–33 (a)	How the entity has responded to, and plans to respond to, sustainability-related risks and opportunities in its strategy and decision-making;	
IFRS S1–33 (b)	The progress against plans the entity has disclosed in previous reporting periods, including quantitative and qualitative information; and	
IFRS S1–33 (c)	Trade-offs between sustainability-related risks and opportunities that the entity considered (for example, in making a decision on the location of new operations, an entity might have considered the environmental impacts of those operations and the employment opportunities they would create in a community).	
Financial Position, Financial Performance & Cash Flows		
IFRS S1–34	An entity shall disclose information that enables users of general purpose financial reports to understand:	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience: Strategy
IFRS S1–34 (a)	The effects of sustainability-related risks and opportunities on the entity's financial position, financial performance and cash flows for the reporting period (current financial effects); and	Annual Report 2026: Corporate Sustainability – Organisational Resilience, Responsible Investment
IFRS S1–34 (b)	The anticipated effects of sustainability-related risks and opportunities on the entity's financial position, financial performance and cash flows over the short, medium and long term, taking into consideration how sustainability-related risks and opportunities are included in the entity's financial planning (anticipated financial effects).	NWD has quantitatively disclosed the financial impact of exposure to both physical and transition risks as a percentage range of total asset value. Additionally, NWD also discloses its total issuance volumes for Sustainability-Linked Bonds and other sustainable finance transactions.
IFRS S1–35	Specifically, an entity shall disclose quantitative and qualitative information about:	
IFRS S1–35 (a)	How sustainability-related risks and opportunities have affected its financial position, financial performance and cash flows for the reporting period;	
IFRS S1–35 (b)	The sustainability-related risks and opportunities identified in paragraph 35(a) for which there is a significant risk of a material adjustment within the next annual reporting period to the carrying amounts of assets and liabilities reported in the related financial statements;	
IFRS S1–35 (c)	How the entity expects its financial position to change over the short, medium and long term, given its strategy to manage sustainability-related risks and opportunities, taking into consideration:	
	(i) Its investment and disposal plans (for example, plans for capital expenditure, major acquisitions and divestments, joint ventures, business transformation, innovation, new business areas, and asset retirements), including plans the entity is not contractually committed to; and	
	(ii) Its planned sources of funding to implement its strategy; and	
IFRS S1–35 (d)	How the entity expects its financial performance and cash flows to change over the short, medium and long term, given its strategy to manage sustainability-related risks and opportunities.	
IFRS S1–36	In providing quantitative information, an entity may disclose a single amount or a range.	
IFRS S1–37	In preparing disclosures about the anticipated financial effects of a sustainability-related risk or opportunity, an entity shall:	
IFRS S1–37 (a)	Use all reasonable and supportable information that is available to the entity at the reporting date without undue cost or effort (see paragraphs B8 – B10); and	
IFRS S1–37 (b)	Use an approach that is commensurate with the skills, capabilities and resources that are available to the entity for preparing those disclosures.	

Driving Collective Growth through SV2030+

Corporate Governance

Stakeholder Engagement and Materiality Assessment

Future-Fit Places

Organisational Resilience

Enriched Lives

IFRS S1 GENERAL REQUIREMENTS FOR DISCLOSURE OF SUSTAINABILITY-RELATED FINANCIAL INFORMATION INDEX

IFRS S1 Reference	Description	Remarks and References
Resilience		
IFRS S1–41	An entity shall disclose information that enables users of general purpose financial reports to understand its capacity to adjust to the uncertainties arising from sustainability-related risks. An entity shall disclose a qualitative and, if applicable, quantitative assessment of the resilience of its strategy and business model in relation to its sustainability-related risks, including information about how the assessment was carried out and its time horizon. When providing quantitative information, an entity may disclose a single amount or a range.	Annual Report 2026: Corporate Sustainability – Future-Fit Places Annual Report 2026: Corporate Sustainability – Organisational Resilience Annual Report 2026: Corporate Sustainability – Enriched Lives
Risk Management		
IFRS S1–43	The objective of sustainability-related financial disclosures on risk management is to enable users of general purpose financial reports:	Annual Report 2026: Corporate Sustainability – Corporate Governance Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience: Risk Management Annual Report 2026: Corporate Governance Report – Risk Management
IFRS S1–43 (a)	To understand an entity's processes to identify, assess, prioritise and monitor sustainability-related risks and opportunities, including whether and how those processes are integrated into and inform the entity's overall risk management process; and	
IFRS S1–43 (b)	To assess the entity's overall risk profile and its overall risk management process.	
IFRS S1–44	To achieve this objective, an entity shall disclose information about:	
	The processes and related policies the entity uses to identify, assess, prioritise and monitor sustainability-related risks, including information about:	
	(i) The inputs and parameters the entity uses (for example, information about data sources and the scope of operations covered in the processes);	
	(ii) Whether and how the entity uses scenario analysis to inform its identification of sustainability-related risks;	
IFRS S1–44 (a)	(iii) How the entity assesses the nature, likelihood and magnitude of the effects of those risks (for example, whether the entity considers qualitative factors, quantitative thresholds or other criteria);	
	(iv) Whether and how the entity prioritises sustainability-related risks relative to other types of risk;	
	(v) How the entity monitors sustainability-related risks; and	
	(vi) Whether and how the entity has changed the processes it uses compared with the previous reporting period;	
IFRS S1–44 (b)	The processes the entity uses to identify, assess, prioritise and monitor sustainability-related opportunities; and	
IFRS S1–44 (c)	The extent to which, and how, the processes for identifying, assessing, prioritising and monitoring sustainability-related risks and opportunities are integrated into and inform the entity's overall risk management process.	

IFRS S1 GENERAL REQUIREMENTS FOR DISCLOSURE OF SUSTAINABILITY-RELATED FINANCIAL INFORMATION INDEX

IFRS S1 Reference	Description	Remarks and References
Metrics & Targets		
IFRS S1–45	The objective of sustainability-related financial disclosures on metrics and targets is to enable users of general purpose financial reports to understand an entity's performance in relation to its sustainability-related risks and opportunities, including progress towards any targets the entity has set, and any targets it is required to meet by law or regulation.	Annual Report 2026: Corporate Sustainability – Stakeholder Engagement and Materiality Assessment Annual Report 2026: Corporate Sustainability – Future-Fit Places Annual Report 2026: Corporate Sustainability – Organisational Resilience Annual Report 2026: Corporate Sustainability – Enriched Lives
IFRS S1–46	An entity shall disclose, for each sustainability-related risk and opportunity that could reasonably be expected to affect the entity's prospects:	
IFRS S1–46 (a)	Metrics required by an applicable IFRS Sustainability Disclosure Standard; and	
IFRS S1–46 (b)	Metrics the entity uses to measure and monitor:	
	(i) That sustainability-related risk or opportunity; and	
	(ii) Its performance in relation to that sustainability-related risk or opportunity, including progress towards any targets the entity has set, and any targets it is required to meet by law or regulation.	
IFRS S1–48	Metrics disclosed by an entity applying paragraphs 45 – 46 shall include metrics associated with particular business models, activities or other common features that characterise participation in an industry.	
IFRS S1–49	If an entity discloses a metric taken from a source other than IFRS Sustainability Disclosure Standards, the entity shall identify the source and the metric taken.	
IFRS S1–50	If a metric has been developed by an entity, the entity shall disclose information about:	
IFRS S1–50 (a)	How the metric is defined, including whether it is derived by adjusting a metric taken from a source other than IFRS Sustainability Disclosure Standards and, if so, which source and how the metric disclosed by the entity differs from the metric specified in that source;	
IFRS S1–50 (b)	Whether the metric is an absolute measure, a measure expressed in relation to another metric or a qualitative measure (such as a red, amber, green- or RAG-status);	
IFRS S1–50 (c)	Whether the metric is validated by a third party and, if so, which party; and	
IFRS S1–50 (d)	The method used to calculate the metric and the inputs to the calculation, including the limitations of the method used and the significant assumptions made.	
IFRS S1–51	An entity shall disclose information about the targets it has set to monitor progress towards achieving its strategic goals, and any targets it is required to meet by law or regulation. For each target, the entity shall disclose:	
IFRS S1–51 (a)	The metric used to set the target and to monitor progress towards reaching the target;	
IFRS S1–51 (b)	The specific quantitative or qualitative target the entity has set or is required to meet;	
IFRS S1–51 (c)	The period over which the target applies;	
IFRS S1–51 (d)	The base period from which progress is measured;	
IFRS S1–51 (e)	Any milestones and interim targets;	
IFRS S1–51 (f)	Performance against each target and an analysis of trends or changes in the entity's performance; and	
IFRS S1–51 (g)	Any revisions to the target and an explanation for those revisions.	
IFRS S1–52	The definition and calculation of metrics, including metrics used to set the entity's targets and monitor progress towards reaching them, shall be consistent over time. If a metric is redefined or replaced, an entity shall apply paragraph B52.	
IFRS S1–53	An entity shall label and define metrics and targets using meaningful, clear and precise names and descriptions.	

IFRS S2 CLIMATE-RELATED DISCLOSURES AND HKEX ESG REPORTING CODE PART D: CLIMATE-RELATED DISCLOSURES

IFRS S2 Reference	HKEX ESG Code	Description	Remarks and References
Governance			
IFRS S2-6(a)	19(a)	The governance body(s) (which can include a board, committee or equivalent body charged with governance) or individual(s) responsible for oversight of climate-related risks and opportunities, including the information about: (i) How responsibilities for climate-related risks and opportunities are reflected in the terms of reference, mandates, role descriptions and other related policies applicable to that body(s) or individual(s). (ii) How the body(s) or individual(s) determines whether appropriate skills and competencies are available or will be developed to oversee strategies designed to respond to climate-related risks and opportunities. (iii) How and how often the body(s) or individual(s) is informed about climate-related risks and opportunities. (iv) How the body(s) or individual(s) takes into account climate-related risks and opportunities when overseeing the entity's strategy, its decisions on major transactions and its risk management processes and related policies, including whether the body(s) or individual(s) has considered trade-offs associated with those risks and opportunities. (v) How the body(s) or individual(s) oversees the setting of targets related to climate-related risks and opportunities, and monitors progress towards those targets, including whether and how related performance metrics are included in remuneration policies.	Annual Report 2026: Corporate Sustainability – Corporate Governance Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience: Governance Annual Report 2026: Corporate Governance Report – Board Committees The remuneration of the CEO and employees is performance-based and linked to the Company's profitability, which includes overall sustainability performance and sustainable business growth. Sustainability performance includes but not limited to progress against defined SV2030+ targets, such as science-based targets, maintenance of transparency in corporate disclosure, industry leadership in key ESG ratings and indices, as well as workplace health, safety and wellbeing.
IFRS S2-6(b)	19(b)	Management's role in the governance processes, controls and procedures used to monitor, manage and oversee climate-related risks and opportunities, including information about: (i) Whether the role is delegated to a specific management level position or management-level committee and how oversight is exercised over that position or committee. (ii) Whether management uses controls and procedures to support the oversight of climate-related risks and opportunities and, if so, how these controls and procedures are integrated with other internal functions.	
Strategy			
IFRS S2-9(a)	–	The climate-related risks and opportunities that could reasonably be expected to affect the entity's prospects.	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience: Strategy
IFRS S2-9(b)		The current and anticipated effects of those climate-related risks and opportunities on the entity's business model and value chain.	Annual Report 2026: Corporate Governance Report – Risk Management
IFRS S2-9(c)		The effects of those climate-related risks and opportunities on the entity's strategy and decision-making, including information about its climate-related transition plan.	
IFRS S2-9(d)		The effects of those climate-related risks and opportunities on the entity's financial position, financial performance and cash flows for the reporting period, and their anticipated effects on the entity's financial position, financial performance and cash flows over the short, medium and long term, taking into consideration how those climate-related risks and opportunities have been factored into the entity's financial planning.	
IFRS S2-9(e)		The climate resilience of the entity's strategy and its business model to climate-related changes, developments and uncertainties, taking into consideration the entity's identified climate-related risks and opportunities.	

Driving Collective Growth through SV2030+

Corporate Governance

Stakeholder Engagement and Materiality Assessment

Future-Fit Places

Organisational Resilience

Enriched Lives

IFRS S2 CLIMATE-RELATED DISCLOSURES AND HKEX ESG REPORTING CODE PART D: CLIMATE-RELATED DISCLOSURES

IFRS S2 Reference	HKEX ESG Code	Description	Remarks and References
Climate-related risks and opportunities			
IFRS S2-10(a)	20	Climate-related risks and opportunities that could reasonably be expected to affect the entity's prospects.	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience: Strategy
IFRS S2-10(b)		For each climate-related risk the entity has identified, whether the entity considers the risk to be a climate-related physical risk or climate-related transition risk.	Annual Report 2026: Corporate Governance Report – Risk Management
IFRS S2-10(c)		For each climate-related risk and opportunity the entity has identified, over which time horizons – short, medium or long term – the effects of each climate-related risk and opportunity could reasonably be expected to occur.	
IFRS S2-10(d)		How the entity defines 'short term', 'medium term' and 'long term' and how these definitions are linked to the planning horizons used by the entity for strategic decision-making.	
Business model and value chain			
IFRS S2-13(a)	21	A description of the current and anticipated effects of climate-related risks and opportunities on the entity's business model and value chain	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience: Strategy
IFRS S2-13(b)		A description of where in the entity's business model and value chain climate-related risks and opportunities are concentrated (for example, geographical areas, facilities and types of assets).	
Strategy and decision-making			
IFRS S2-14(a)	22	How the entity has responded to, and plans to respond to, climate-related risks and opportunities in its strategy and decision-making, including how the entity plans to achieve any climate-related targets it has set and any targets it is required to meet by law or regulation, including the information about: (i) Current and anticipated changes to the entity's business model, including its resource allocation, to address climate-related risks and opportunities (for example, these changes could include plans to manage or decommission carbon-, energy- or water-intensive operations; resource allocations resulting from demand or supply-chain changes; resource allocations arising from business development through capital expenditure or additional expenditure on research and development; and acquisitions or divestments). (ii) Current and anticipated direct mitigation and adaptation efforts (for example, through changes in production processes or equipment, relocation of facilities, workforce adjustments, and changes in product specifications). (iii) Current and anticipated indirect mitigation and adaptation efforts (for example, through working with customers and supply chains). (iv) Any climate-related transition plan the entity has, including information about key assumptions used in developing its transition plan, and dependencies on which the entity's transition plan relies. (v) How the entity plans to achieve any climate-related targets, including any greenhouse gas emissions targets	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience: Strategy & Transition to a Low Carbon Economy & Conserving Natural Resources Annual Report 2026: Corporate Sustainability – Organisational Resilience, Responsible Investment NWD is in the process of developing a net-zero transition plan based on science-based targets ("SBTs") and implementing decarbonisation initiatives under the SV2030+ sustainable business approach, collectively forming the direction and plans for climate transition.
IFRS S2-14(b)		How the entity is resourcing, and plans to resource, the activities disclosed in accordance with 14(a).	
IFRS S2-14(c)	23	Quantitative and qualitative information about the progress of plans disclosed in previous reporting periods in accordance with paragraph 14(a).	

Driving Collective Growth through SV2030+

Corporate Governance

Stakeholder Engagement and Materiality Assessment

Future-Fit Places

Organisational Resilience

Enriched Lives

IFRS S2 CLIMATE-RELATED DISCLOSURES AND HKEX ESG REPORTING CODE PART D: CLIMATE-RELATED DISCLOSURES

IFRS S2 Reference	HKEX ESG Code	Description	Remarks and References
Financial position, financial performance and cash flows			
IFRS S2-15(a)	–	The effects of climate-related risks and opportunities on the entity's financial position, financial performance and cash flows for the reporting period (current financial effects).	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience: Strategy
IFRS S2-15(b)	–	The anticipated effects of climate-related risks and opportunities on the entity's financial position, financial performance and cash flows over the short, medium and long term, taking into consideration how climate-related risks and opportunities are included in the entity's financial planning (anticipated financial effects).	Annual Report 2026: Corporate Sustainability – Organisational Resilience, Responsible Investment NWD has quantitatively disclosed the financial impact of exposure to both physical and transition risks as a percentage range of total asset value.
IFRS S2-16(a)	24	How climate-related risks and opportunities have affected its financial position, financial performance and cash flows for the reporting period.	
IFRS S2-16(b)		The climate-related risks and opportunities identified in paragraph 16(a) for which there is a significant risk of a material adjustment within the next annual reporting period to the carrying amounts of assets and liabilities reported in the related financial statements.	
IFRS S2-16(c)	25	How the entity expects its financial position to change over the short, medium and long term, given its strategy to manage climate-related risks and opportunities, taking into consideration: (i) Its investment and disposal plans (for example, plans for capital expenditure, major acquisitions and divestments, joint ventures, business transformation, innovation, new business areas, and asset retirements), including plans the entity is not contractually committed to. (ii) Its planned sources of funding to implement its strategy.	
IFRS S2-16(d)		How the entity expects its financial performance and cash flows to change over the short, medium and long term, given its strategy to manage climate-related risks and opportunities (for example, increased revenue from products and services aligned with a lower-carbon economy; costs arising from physical damage to assets from climate events; and expenses associated with climate adaptation or mitigation).	
Climate resilience			
IFRS S2-22(a)	26(a)	The entity's assessment of its climate resilience as at the reporting date, including the information about: (i) The implications, if any, of the entity's assessment for its strategy and business model, including how the entity would need to respond to the effects identified in the climate-related scenario analysis (ii) The significant areas of uncertainty considered in the entity's assessment of its climate resilience. (iii) The entity's capacity to adjust or adapt its strategy and business model to climate change over the short, medium and long term, including: (1) The availability of, and flexibility in, the entity's existing financial resources to respond to the effects identified in the climate-related scenario analysis, including to address climate-related risks and to take advantage of climate-related opportunities. (2) The entity's ability to redeploy, repurpose, upgrade or decommission existing assets. (3) The effect of the entity's current and planned investments in climate-related mitigation, adaptation and opportunities for climate resilience.	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience: Strategy Annual Report 2026: Corporate Sustainability – Organisation Resilience, Responsible Investment Following an assessment of all assets and locations for potential physical climate risks through scenario analysis and a Vulnerability Assessment, no assets across the portfolio were classified as Most Vulnerable.

IFRS S2 CLIMATE-RELATED DISCLOSURES AND HKEX ESG REPORTING CODE PART D: CLIMATE-RELATED DISCLOSURES

IFRS S2 Reference	HKEX ESG Code	Description	Remarks and References
IFRS S2-22(b)	26(b)	How and when the climate-related scenario analysis was carried out, including the information about: (i) The inputs the entity used, including: (1) Which climate-related scenarios the entity used for the analysis and the sources of those scenarios. (2) Whether the analysis included a diverse range of climate-related scenarios. (3) Whether the climate-related scenarios used for the analysis are associated with climate-related transition risks or climate-related physical risks. (4) Whether the entity used, among its scenarios, a climate-related scenario aligned with the latest international agreement on climate change. (5) Why the entity decided that its chosen climate-related scenarios are relevant to assessing its resilience to climate-related changes, developments or uncertainties. (6) The time horizons the entity used in the analysis. (7) What scope of operations the entity used in the analysis (for example, the operating locations and business units used in the analysis). (ii) The key assumptions the entity made in the analysis, including assumptions about: (1) Climate-related policies in the jurisdictions in which the entity operates. (2) Macroeconomic trends. (3) National- or regional-level variables (for example, local weather patterns, demographics, land use, infrastructure and availability of natural resources). (4) Energy usage and mix. (5) Developments in technology. (iii) The reporting period in which the climate-related scenario analysis was carried out.	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience: Strategy
Risk management			
IFRS S2-25(a)	27	The processes and related policies the entity uses to identify, assess, prioritise and monitor climate-related risks, including information about: (i) The inputs and parameters the entity uses (for example, information about data sources and the scope of operations covered in the processes). (ii) Whether and how the entity uses climate-related scenario analysis to inform its identification of climate-related risks. (iii) How the entity assesses the nature, likelihood and magnitude of the effects of those risks (for example, whether the entity considers qualitative factors, quantitative thresholds or other criteria). (iv) Whether and how the entity prioritises climate-related risks relative to other types of risk. (v) How the entity monitors climate-related risks. (vi) Whether and how the entity has changed the processes it uses compared with the previous reporting period.	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience: Risk Management Annual Report 2026: Corporate Sustainability – Corporate Governance: Risk Management and Sustainability Integration
IFRS S2-25(b)		The processes the entity uses to identify, assess, prioritise and monitor climate-related opportunities, including information about whether and how the entity uses climate-related scenario analysis to inform its identification of climate-related opportunities.	
IFRS S2-25(c)		The extent to which, and how, the processes for identifying, assessing, prioritising and monitoring climate-related risks and opportunities are integrated into and inform the entity's overall risk management process.	

IFRS S2 CLIMATE-RELATED DISCLOSURES AND HKEX ESG REPORTING CODE PART D: CLIMATE-RELATED DISCLOSURES

IFRS S2 Reference	HKEX ESG Code	Description	Remarks and References
Metrics and targets			
Climate-related metrics			
IFRS S2-29(a)	28	Information relevant to the cross-industry metric categories of greenhouse gases, including: (i) Absolute gross greenhouse gas emissions generated during the reporting period, expressed as metric tonnes of CO2 equivalent, classified as: (1) Scope 1 greenhouse gas emissions. (2) Scope 2 greenhouse gas emissions. (3) Scope 3 greenhouse gas emissions.	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience: Metrics and Targets Annual Report 2026: Corporate Sustainability – Future-Fit Places, Transition to a Low Carbon Economy: Greenhouse Gas Emissions Targets & FY2026 Emission Profile Corporate Sustainability Website – Sustainability Performance Data Table 2026
	29	(ii) Measure its greenhouse gas emissions in accordance with the Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (2004) unless required by a jurisdictional authority or an exchange on which the entity is listed to use a different method for measuring its greenhouse gas emissions. (iii) The approach used to measure greenhouse gas emissions including: (1) The measurement approach, inputs and assumptions the entity uses to measure its greenhouse gas emissions. (2) The reason why the entity has chosen the measurement approach, inputs and assumptions it uses to measure its greenhouse gas emissions. (3) Any changes the entity made to the measurement approach, inputs and assumptions during the reporting period and the reasons for those changes. (iv) For Scope 1 and Scope 2 greenhouse gas emissions disclosed in 29(a)(i), disaggregate emissions between: (1) The consolidated accounting group. (2) Other investees excluded from 29(a)(iv)(1) (for example, for an entity applying IFRS Accounting Standards, these investees would include associates, joint ventures and unconsolidated subsidiaries). (v) Location-based Scope 2 greenhouse gas emissions, and the information about any contractual instruments that is necessary to inform users' understanding of the entity's Scope 2 greenhouse gas emissions. (vi) For Scope 3 greenhouse gas emissions disclosed in 29(a)(i): (1) The categories included within the entity's measure of Scope 3 greenhouse gas emissions, in accordance with the Scope 3 categories described in the Greenhouse Gas Protocol Corporate Value Chain (Scope 3) Accounting and Reporting Standard (2011). (2) Additional information about the entity's Category 15 greenhouse gas emissions or those associated with its investments (financed emissions), if the entity's activities include asset management, commercial banking or insurance.	
IFRS S2-29(b)	30	Climate-related transition risks – the amount and percentage of assets or business activities vulnerable to climate-related transition risks.	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience: Strategy
IFRS S2-29(c)	31	Climate-related physical risks – the amount and percentage of assets or business activities vulnerable to climate-related physical risks.	
IFRS S2-29(d)	32	Climate-related opportunities – the amount and percentage of assets or business activities aligned with climate-related opportunities.	

Driving Collective Growth through SV2030+

Corporate Governance

Stakeholder Engagement and Materiality Assessment

Future-Fit Places

Organisational Resilience

Enriched Lives

IFRS S2 CLIMATE-RELATED DISCLOSURES AND HKEX ESG REPORTING CODE PART D: CLIMATE-RELATED DISCLOSURES

IFRS S2 Reference	HKEX ESG Code	Description	Remarks and References
IFRS S2-29(e)	33	Capital deployment – the amount of capital expenditure, financing or investment deployed towards climate-related risks and opportunities	Annual Report 2026: Corporate Sustainability – Organisational Resilience, Responsible Investment
IFRS S2-29(f)	34	Internal carbon prices, including the information about: (i) An explanation of whether and how the entity is applying a carbon price in decision-making (for example, investment decisions, transfer pricing and scenario analysis). The price for each metric tonne of greenhouse gas emissions the entity uses to assess the costs of its greenhouse gas emissions.	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience: Strategy
IFRS S2-29(g)	35	Remuneration, including the information about: (i) A description of whether and how climate-related considerations are factored into executive remuneration. (ii) The percentage of executive management remuneration recognised in the current period that is linked to climate-related considerations.	Annual Report 2026: Corporate Sustainability – Corporate Governance The remuneration of the CEO and employees is performance-based and linked to the Company's profitability, which includes overall sustainability performance and sustainable business growth. Sustainability performance includes but not limited to progress against defined SV2030+ targets, such as science-based targets, maintenance of transparency in corporate disclosure, industry leadership in key ESG ratings and indices, as well as workplace health, safety and wellbeing.
IFRS S2-33(a)	37	The metric used to set the target.	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience: Metrics and Targets Annual Report 2026: Corporate Sustainability – Future-Fit Places, Transition to a Low Carbon Economy: Greenhouse Gas Emissions Targets & FY2026 Emission Profile Corporate Sustainability Website – Sustainability Performance Data Table 2026
IFRS S2-33(b)		The objective of the target (for example, mitigation, adaptation or conformance with science-based initiatives).	
IFRS S2-33(c)		The part of the entity to which the target applies (for example, whether the target applies to the entity in its entirety or only a part of the entity, such as a specific business unit or specific geographical region).	
IFRS S2-33(d)		The period over which the target applies.	
IFRS S2-33(e)		The base period from which progress is measured.	
IFRS S2-33(f)		Any milestones and interim targets.	
IFRS S2-33(g)		If the target is quantitative, whether it is an absolute target or an intensity target.	
IFRS S2-33(h)		How the latest international agreement on climate change, including jurisdictional commitments that arise from that agreement, has informed the target.	
IFRS S2-34(a)	38	Whether the target and the methodology for setting the target has been validated by a third party	
IFRS S2-34(b)		The entity's processes for reviewing the target.	
IFRS S2-34(c)		The metrics used to monitor progress towards reaching the target.	
IFRS S2-34(d)		Any revisions to the target and an explanation for those revisions.	
IFRS S2-35	39	An entity shall disclose information about its performance against each climate-related target and an analysis of trends or changes in the entity's performance.	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Climate Resilience: Metrics and Targets Annual Report 2026: Corporate Sustainability – Future-Fit Places, Transition to a Low Carbon Economy: Greenhouse Gas Emissions Targets & FY2026 Emission Profile Corporate Sustainability Website – Sustainability Performance Data Table 2026

TASK FORCE ON NATURE-RELATED FINANCIAL DISCLOSURES INDEX

Recommended Disclosure		Reference Sections and Remarks
Governance		
a	Describe the board's oversight of nature-related dependencies, impacts, risks and opportunities.	Annual Report 2026: Corporate Sustainability – Corporate Governance
b	Describe management's role in assessing and managing nature-related dependencies, impacts, risks and opportunities.	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Conserving Natural Resources: Protecting Nature and Biodiversity
c	Describe the organisation's human rights policies and engagement activities, and oversight by the board and management, with respect to Indigenous Peoples, Local Communities, affected and other stakeholders, in the organisation's assessment of, and response to, nature-related dependencies, impacts, risks and opportunities.	Relevant information is not currently available. The Group will assess the feasibility of disclosing further details in the future.
Strategy		
a	Describe the nature-related dependencies, impacts, risks and opportunities the organisation has identified over the short, medium and long term.	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Conserving Natural Resources: Protecting Nature and Biodiversity
b	Describe the effect nature-related dependencies, impacts, risks and opportunities have had on the organisation's business model, value chain, strategy and financial planning, as well as any transition plans or analysis in place.	
c	Describe the resilience of the organisation's strategy to nature-related risks and opportunities, taking into consideration different scenarios.	
d	Disclose the locations of assets and/or activities in the organisation's direct operations and, where possible, upstream and downstream value chain(s) that meet the criteria for priority locations.	
Risk and Impact Management		
a(i)	Describe the organisation's processes for identifying, assessing and prioritising nature-related dependencies, impacts, risks and opportunities in its direct operations.	Annual Report 2026: Corporate Sustainability – Corporate Governance
a(ii)	Describe the organisation's processes for identifying, assessing and prioritising nature-related dependencies, impacts, risks and opportunities in its upstream and downstream value chain(s).	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Conserving Natural Resources: Protecting Nature and Biodiversity
b	Describe the organisation's processes for monitoring nature-related dependencies, impacts, risks and opportunities.	Annual Report 2026: Corporate Governance Report – Risk Management
c	Describe how processes for identifying, assessing, prioritising and monitoring nature-related risks are integrated into and inform the organisation's overall risk management processes.	
Metrics and Targets		
a	Disclose the metrics used by the organisation to assess and manage material nature related risks and opportunities in line with its strategy and risk management process.	Annual Report 2026: Corporate Sustainability – Future-Fit Places, Conserving Natural Resources: Protecting Nature and Biodiversity
b	Disclose the metrics used by the organisation to assess and manage dependencies and impacts on nature.	Looking ahead, we will continue to monitor emerging practices and opportunities to further strengthen and advance our nature-related metrics and targets.
c	Describe the targets and goals used by the organisation to manage nature-related dependencies, impacts, risks and opportunities and its performance against these.	



New World Development Company Limited

30/F, New World Tower, 18 Queen's Road Central, Hong Kong

Tel: (852) 2523 1056 Fax: (852) 2810 4673

www.nwd.com.hk