SUSTAINABILITY PERFORMANCE DATA

Key Environmental Performance Data



	Units		New World Group ⁽¹⁾			NWD (2)			NWCL			NWSH (1)		NWDS				
		FY2022	FY2021	FY2020	FY2022	FY2021	FY2020	FY2022	FY2021	FY2020	FY2022	FY2021	FY2020	FY2022	FY2021	FY2020		
Construction Materials Timber (renewable materials) tonne												,						
Timber (renewable materials)	tonne	22,060 ⁽³⁾	11,695	43,353	-	-	-	21,342 (3)	11,041	42,749	718	654	604	-	-	-		
Bricks	tonne	55,046 ⁽³⁾	33,453	34,059	20,293	23,515	9,140	34,249 ⁽³⁾	34	4,680	504	9,904	20,239	-	-	-		
Cement	tonne	58,912	50,138	45,563	3,373	4,106	3,610	52,935	42,496	36,568	2,604	3,536	5,385	-	-	-		
Cement mortar	tonne	19,104	17,139	9,493	446	1,065	609	16,999 ⁽³⁾	1,366	8,322	1,659	14,708	562	-	-	-		
Concrete	tonne	4,072,068 ⁽³⁾	1,758,796	2,485,971	1,212,458 (3)	722,216	477,761	921,580 ⁽³⁾	429,936	183,194	1,938,029 (3)	606,644	1,825,016	-	-	-		
Reinforcing steel bars (steel-used)	tonne	441,611 ⁽³⁾	312,640	244,598	140,843	110,448	66,818	103,459 ⁽³⁾	50,896	26,418	197,309	151,296	151,362	-	-	-		
Sand	tonne	17,478	20,933	13,539	10,982	11,156	4,645	2,724	3,402	3,392	3,772	6,375	5,502	-	-	-		
Stones	tonne	28,954	34,869	31,941	779	-	-	4,347	66	4,595	23,828	34,803	27,346	-	-	-		
Energy Consumption																		
Direct Energy Consumption	GJ ⁽⁴⁾	709,551	600,383	482,685	303,472	141,601	125,063	84,537	44,190	17,036	259,992	334,041	262,345	61,550	80,552	78,241		
Biodiesel	GJ	260,239	288,678	275,668	85,705	16,049	57,777	-	-	-	174,534	272,629	217,891	-	-	-		
Natural gas	GJ	311,075 ⁽⁵⁾	147,007	147,060	174,036 ⁽⁵⁾	62,137	62,137	77,792 ⁽⁵⁾	7,075	9,575	-	-	-	59,247	77,794	75,348		
Gasoline	GJ	14,520	20,085	20,123	1,779	2,227	2,227	-	3,883	4,357	11,203	12,132	11,735	1,538	1,842	1,803		
Liquefied petroleum gas	GJ	2,982	2,519	2,550	22	73	73	2,452	2,107	2,007	508	339	470	-	-	-		
Diesel	GJ	120,734	142,094	37,284	41,930	61,114	2,848	4,293	31,125	1,097	73,748	48,940	32,249	764	915	1,090		
Indirect Energy Consumption	GJ	1,575,469	1,751,191	1,645,330	797,572	785,862	569,273	119,183	240,837	245,634	251,127	232,154	282,848	407,588	492,338	547,575		
Electricity	GJ	1,333,014	1,455,954	1,514,785	637,913	608,610	555,692	119,183	190,511	189,250	242,053	224,610	269,431	333,865	432,223	500,412		
Towngas	GJ	25,323	35,953	26,998	16,249	28,410	13,581	-	-	-	9.074	7,543	13,417	-	-	-		
District heating	GJ	73,723	110,659	103,547	-	217	-	-	50,326	56,384	-	-	-	73,723	60,116	47,163		
District cooling	GJ	143,409	148,625	- 1	143,409	148,625	-	-			-	-	-	- 1	-	-		
Renewables produced and consumed	GJ	-	6	8	-	6	8	-	-	-	-	-	-	-	-	-		
Renewables produced and exported (for Feed-in-Tariff)	GJ	136	195	15	93	149	-	-	-	-	43	46	15	-	-	-		
Air Emissions			-	_		_				_		_		_	_			
Nitrogen Oxide (NOx)	tonne	2.71	3.04	3.76	0.14	0.36	0.25	-	-	-	2.55	2.66	3.46	0.02	0.03	0.04		
Sulphur Oxide (SOx)	tonne	0.01	0.01	0.01	0.00	0.00	0.00	-	-	-	0.01	0.01	0.01	0.00	0.00	0.00		
PM emissions	tonne	0.90	0.92	0.89	0.01	0.03	0.02	-	-	-	0.88	0.89	0.87	0.00	0.00	0.00		
Greenhouse Gas (GHG) Emissions (6)																		
Total GHG emissions	tonne of CO ₂ e	265,376	297,696	320,294	117,707	117,221	109,697	21,326	35,066	39,663	58,317	58,592	70,779	68,027	86,816	100,154		
Scope 1 emissions (including refrigerants)	tonne of CO2e	46,006	42,426	35,471	18,976	10,540	10,543	4,698	3,159	1,048	19,001	24,257	19,565	3,331	4,471	4,314		
Scope 2 emissions	tonne of CO2e	219,370	255,269	284,823	98,731	106,682	99,154	16,628	31,907	38,615	39,316	34,335	51,214	64,696	82,346	95,840		
Water Consumption																		
Municipal water used	cbm	4,900,878	5,085,533	5,522,213	1,691,384	1,693,301	1,630,872	1,618,089	1,545,040	2,015,148	991,156	1,231,519	1,097,070	600,248	616,573	779,123		
Waste		•	-	-							•	-	•	•	-			
Non-hazardous waste disposed of at landfills/incinerated	tonne	222,194	135,364	237,090	40,592	18,103	28,360	107,765	64,046	138,503	68,631	42,291	60,955	5,206	10,925	9,271		
Non-hazardous waste recycled or reused, including the below:	tonne	631,634	1,055,639	1,235,040	149,056	224,300	114,457	3,455	2,535	1,243	478,980	828,106	1,119,083	143	697	257		
Construction & demolition waste	tonne	616,706 ⁽⁷⁾	1,037,896	1,230,597	137,779 ⁽⁷⁾	209,897	111,741	61	-	13	468,865 ⁽⁷⁾	827,998	1,118,843	-	-	-		
Paper	tonne	474	961	699	112	83	124	106	100	108	113	81	212	142	697	255		
Plastics	tonne	46	34	21	37	26	8	8	8	11	1	0	1	-	-	-		
Metal	tonne	7,254	10,604	2,405	7,104	10,442	2,360	149	162	42	0	0	1	1	0	2		
Glass	tonne	41	21	36	27	8	7	13	12	12	2	1	16	-	-	-		
Food waste (8)	tonne	7,114	6,124	1,282	3,996	3,845	217	3,118	2,253	1,057	-	26	8	-	-	-		
Hazardous waste (9)	tonne	2	3	18	2	2	10	-	0	2	1	1	6	-	0	0		

Notes:

(1) Figures for FY2020 are restated due to disposal of NWSH transportation businesses, New World First Bus (NWFB) and New World Citybus (NWCB): 100% disposed of on 21 August 2020 (FY2021); and New World First Ferry (NWFF): 60% disposed of on 4 May 2020 and 100% fully disposed of in FY2021.

(2) Covered NWD and its project management, property/facilities management, investment and selected hospitality and food and beverage businesses.

(3) The increase of construction material use was due to the large increment of construction activities in FY2022.

(4) The factors for converting the base units of different fuel types to gigajoule (GJ) are available from the guidelines from the US Environmental Protection Agency and Guideline to DEFRA. Towngas also discloses its conversion factor on its corporate website. GJ can be converted to MWh using conversion base of 1MWh = 3.6 GJ).

(5) The increase of natural gas use was due to the large consumption of our newly completed properties in Northern China in the winter.

⁽⁶⁾ Calculated with reference to "Guidelines to Account for and Report on Greenhouse Gas Emissions and Removals for Buildings (Commercial, Residential or Institutional Purposes) in Hong Kong" by EPD and EMSD of the HKSAR Government.

⁽⁷⁾ The decrease of construction and demolition waste recycling was due to the large drop of demolition activities in FY2022.
(8) Food waste includes general food waste and cooking oils.
(9) Hazardous waste are collected by licensed waste collectors.

SUSTAINABILITY PERFORMANCE DATA

Key Social Performance Data



			New World Group (1)						NWD (2)			NIVCI			NWOH		NWDS					
		FY2022 FY2021 FY2020			TIV 2022		FX/2020	EVAGA		FN/2020	17/2022		EVIOLO	EV2022	EV/2020							
	(3)		F 1 2022	2	F 1 2021	F	1 2020	FY2022	FY2021	F 1 2020	F 1 2022	F 1 2021	F 1 2020	F 1 2022	F 1 2021	F 1 2020	F 1 2022	F 1 2021	F 1 2020			
Employee Information Total number (4)	1 (7)			16,913	18	522	20,204	458	473	172	A 113	4 676	6 136	4.862	4 038	5 506	2.412	2 844	3.060			
I otal number	T. 4.1			12,504		109	12,694	433	443													
Dammanant	Total			7,213		129	7,482	184	193													
Permanent Male Female								249	250													
				5,291		,980	5,212		250													
I –	Total			4,409		413	7,510	25	30	11												
_	Male			2,244		,104	3,824	3	4	1				160								
	Female			2,165		309	3,686	20	26	10				68								
E 11 .:	Total			16,659	18.		19,983	441	447													
Full-time	Male Female			9,367 7,292	10.	,045	11,244 8,739	186 255	193 254													
				254		350	220	17	26	5	6	2,134	2,617	65	47	54	0	0	0			
Part-time		<u> </u>		90		104	61	3	4	0	4	0	0	19	13	14	0	0	0			
	Female	T I		164		246	159	14	22	5	2	0	0	46	34	40	0	0	0			
	Total			8,877				0			2,002			3,419			944					
Operational Employee	Male			5,328	8.	635	9,081	0	0	0	1,110	1,021	1,150	2,496	3,524	3,985	226	1,114	1,367			
	Female			3,549				0						923			718					
General Employee Total Male				4,054			[160														
ieneral Employee				1,933	6.	,092	7,242	59	181	184		2,732	3,898		634	706		1,350	1,325			
				2,121				101														
Assistant Managar				1,445 739		261	1,277	74	68	40		105	151		2.42	264		104	162			
nooistant ividhäget				706	1	201	1,2//	45	08	09	1,002		184	102								
				1,194		_		81						287			S,506					
Manager	Total Male Female		672	1.	353	1.399		88	86		524	594		242	252		107	107				
9				522	•]	-,-/	43	00	00		527		99		-52	52	137	• • •			
				693				51				FY2021		31								
Senior Manager				388		548	544	16	46	PY380	12	27	30									
				305				35						45								
Assistant General				382				38						87			46	FY2021				
Manager				217			1,399 38 43 51 544 16 35						43			25						
				165				22			45			44			21					
				164 101		622	661	31	00	90	51	180	228	31	156	121	15	(2)	60			
General Manager				62		033	001	1/	90	89	17	180	228	1/	136	131	11	62	09			
		-		104			ŀ	22			17			40		l	6					
Above General Manager				79			ŀ	14			12 8			32		ŀ	4	l				
				25			ŀ	9			4			8		ŀ	2					
Hong Kong	•			7,776	8.	,120	8,650	452	472	471	125	148	202	4,112	4,155	4,654	13	13	14			
Mainland China				8,951		230		6	1	1							2,399	2,831	3,046			
Others				186		172	17	0	0	0	0	0	0	1	3	1	0	0	0			
Under 30 years old				3,174		398	3,816	70	71	73												
30 - 50 years old				10,660	11.		11,906	305	322													
Over 50 years old				3,079		231	3,482	83	80				,		,							
Male				9,457	10.		11,306	189	197													
Female	Tatal			7,456 6,050	8	289	8,898	269 101	276	248	,	2,134	2,819		1,582	1,843		1,4/2	1,610			
STEM-related				4,043				56														
D 1 Elvi-10latou	Total Male Female Total Male Female Fotal Male Female Total Male Female Total Male Female Total Male Female Total Male Female Total Male Fomale Total Male Fomale On-management Non-management Non-management			2,007				45														
				3,529				92								FY2021						
Revenue-generating				2,092				43														
Ş <u>8</u>				1,437				49									***					
	Managar	ment ⁽⁵⁾		1,233				9									186					
1	r ICC CHIHESE	(0)		7,934			-	4														
	Managar			1,197				191									5,2.5					
	TIKSAK CIIIIESE	(2)		6,231			-	215									7					
Nationality				0,231				16			30			3,400			/					
	Dittisii	(5)		29				16			2			9			0					
		-		16				10			0			0			0					
	Others	ment ⁽³⁾		78				8			10			13			0					
		nagement ⁽⁵⁾		195							0			7			0					
Disability				47		59		0	0		20	28		3	4		17	20				
Turnover & New Hire	Rates		, ee .					201			201			701			/O.I					
	·			New Hire	Turnover New I			Turnover ⁽⁶⁾ New Hire	Turnover New Hire													
Tatal mar 1			(%)	(%)	(%) (%)		(%)	(%) (%)	(%) (%)													
Total number			22.6%	16.5%		.7% 13.0	9.8%	25.8% 26.2%	11.2% 20.7%	21.4% 16.9%		2.6% 1.2%	2.7% 0.8%		25.1% 12.1%	17.6% 19.0%		6.1% 0.1%	5.5% 0.0%			
Voluntary Hong Kong			16.8%	11 20/	11.8%	20% 0.7	10/0 7.00/	22.7%	11 20/ 20 70/	21 /10/2 1 / 00/		0.89/ 0.39/	0.70/		21 89/- 10 00/	16.49/ 15.10/		0.1% 0.10/	0.1%			
Hong Kong Mainland China			11.1% 5.5%	11.2% 5.0%		.2% 9.7 .5% 3.3		22.7% 25.3% 0.0% 0.9%	11.2% 20.7% 0.0% 0.0%													
Others			0.2%	0.3%		.0% 0.0	-	0.0% 0.9%	0.0% 0.0%													
Under 30 years old		-	5.1%	7.1%		.0% 0.0	$\overline{}$	4.1% 10.7%	2.1% 3.6%													
30 - 50 years old			10.0%	7.5%		.7% 6.0		17.7% 14.6%	8.2% 15.9%													
Over 50 years old			1.7%	1.9%		.0% 2.6		0.9% 0.9%	0.8% 1.3%													
Male			9.2%	9.0%		.8% 7.1		8.5% 11.1%	5.9% 7.8%													
Female			7.6%	7.5%		.9% 5.8		14.2% 15.1%	5.3% 12.9%													
Internal hires				2.2%		.2%		1.1%	0.8%													
						_																

SUSTAINABILITY PERFORMANCE DATA

Key Social Performance Data



Employees receiving regular performance review 14,771 87% 17,050 92% 18,703 93% 443 97% 436 92% 487 103% 3,464 84% 4,676 100% 6,136 100% 3,781 78% 4,124 84% 4,475 81% 2,411 100% 2,843 93% Male 8,036 85% 9,345 91% 10,293 91% 187 99% 188 95% 241 108% 1,741 82% 2,542 100% 3,317 100% 2,484 83% 2,746 78% 2,863 78% 1,161 100% 1,371 100% 1,472 100% 1,472 100% 1,472 100% 1,472 100% 1,472 100% 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,472 1,			New World Group ⁽¹⁾							NWD ⁽²⁾							NWC	L					NWSH			NWDS					
Perplayer energy Perplayer			FY202	22	FY2021		FY2020		FY2022		FY2021 FY2020)	FY2022		FY2021		FY2020		FY2022		FY2021	FY2020		FY2022		FY2021		FY2020		
Employee according performance record 1,277 578 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078 1,580 2078	Performance Review																														
Main			No.	%	No.	%	No.	%	No.	%	No.	%	No.	%	No.	%	No.	%	No. %	Ď	No. %	No	o. %	No.	%	No.	%	No.	%	No.	%
From the property Composed property Comp	Employees receiving reg	gular performance review	14,771	87%	17,050	92%	18,703	93%	443	97%	436	92%	487	103%	3,464	84%	4,676	100%	6,136 1	00%	3,781 78	3% 4	4,124 84%	4,475	81%	2,411	100%	2,843	93%	3,034	99%
Communication Communicatio	1		8,036	85%	9,345	91%	10,293	91%		99%	188	95%	241	108%	1,741	82%	2,542	100%	3,317 1	00%	2,484 83	3% 2	2,746 78%	2,863	78%	1,161	100%	1,371	100%	1,432	99%
Career 1,3,22 975 5,580 995 7,064 995 145 975 146 975 147 995 147 995 147 995 147 995 148 995 148 995 148 995 148 995 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148 148	Female		6,735	90%	7,705	93%	8,410	95%	256	95%	248	90%	246	99%	1,723	87%	2,134	100%	2,819 1	00%	1,297 89	9% 1	1,378 87%	1,612	87%	1,250	100%	1,472	100%	1,602	100%
Assert Manager 1,418 95% 1,737 95% 1,766 97% 124 97% 1,766 107% 268 107% 268 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 107% 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269 269	Operational Employee		7,163	81%	7,488	87%	7,807	86%	0	0%	0	0%	4	0%	1,515	76%	1,021	100%	1,150 1	00%	2,496 73	3% 2	2,790 76%	3,042	76%	944	100%	1,114	100%	1,355	99%
Second Memory 1,100 20% 1,521 58% 1,390 100% 81 100% 81 100% 81 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70 100% 70	General Employee		3,828	94%	5,850	96%	7,064	98%	145	91%	149	82%	195	106%	1,055	96%	2,732	100%	3,898 1	00%	514 85	5%	583 91%	645	91%	1,111	100%	1,350	100%	1,319	100%
Series S	Assistant Manager		1,413	98%	1,237	98%	1,260	99%	74	100%	68	100%	65	94%	222	97%	105	100%	151 1	00%	228 93	3%	236 95%	252	95%	165	100%	184	100%	157	97%
According Control Memory and allower 60 97% 621 98% 632 98% 622 197% 88 98% 88 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98% 98%	Manager		1,102	92%	1,323	98%	1,396	100%	81	100%	88	100%	92	107%	269	79%	524	100%	594 1	00%	274 95	5%	235 98%	247	98%	94	100%	107	100%	106	99%
Number of Flact-time injuries (sick larve 118.0 110.0 295.5 2.0 4.0 0.0 24.0 12.0 31.5 27.0 20.0 42.0 12.0 6.0	Senior Manager		659	95%	531	97%	544	100%		100%	46		48	109%	231		114	100%	115 1	00%		_		166	99%	31	100%	27	100%	30	100%
Number of fine time in prints (sick leave 1180 180 295.5 2.0 4.0 0.0 24.0 12.0 31.5 27.0 2.0 42.0 12.0 6.0	Assistant General Mana	ger and above	607	93%	621	98%	632	96%	92	100%	85	94%	83	93%	172	91%	180	100%	228 1	00%	132 84	1%	145 94%	123	94%	66	99%	61	98%	67	97%
Solution Contractor Contr	Health and Safety																														
Range of High Connequence work 150 130 160 00 00 00 00 00 00		> 0 days)	92.0 15.0 0.7			100.0		295.5		2.0		4.0		0.0		24.0		12.0		31.5	2	7.0	20.0)	42.0		12.0		6.0		6.0
Figure 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50		leave > 3 days)				71.0		277.0		2.0		1.0		0.0		21.0		10.0		24.0	1	9.0	17.0)	35.0		12.0		6.0		5.0
Employee High-consequence injury rate 0		related injuries (7)							***		0.0						3.0	3.0		0.0		1.0)	6.0		5.0		***		1.0
High-consequence injury rate*	Employee	Lost-time injury rate (LTIR) ⁽⁸⁾				0.5		1.4										0.2		0.5		0.5	0.4	1	0.7		0.5				0.2
Lost day rate				0.12		0.1		0.1				***						***					01.	1							0.0
Number of occupational diseases 0 0 0 0 0 0 0 0 0				.,		.,		- /												511.0			- /	5	-,				215.0		974.5
Decupational disease rate 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0				43.2		31.6		34.1		22.3		2.1		0.0		15.5		10.5		8.0	4:	5.4	65.4	1	83.1		37.3		7.2		30.5
Absenter nate 11		1		0		0		0		0		0		0		0		0		0		0	()	0		0		0		0
Number of fatalities 0 0 0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0				0.0		0.0		0.0		0.0		0.0		0.0		0.0		0.0		0.0		0.0	0.0)	0.0		0.0		0.0		0.0
Fatality rate (12)				0.9%						0.8%						0.3%					1.:	3%					1.5%				
Contractor Con				0		0		1		0		0		0		0		0		0		0	()	0		0		0		1
Average Training Hours per Employee All Employees 17.3 19.6 20.4 8.8 19.8 20.8 20.1 22.2 14.1 11.6 11.7 10.4 28.8 25.5		Fatality rate(12)		0.0		0.0		0.0		0.0		0.0		0.0		0.0		0.0		0.0		0.0	0.0)	0.0		0.0		0.0		0.0
All Employees 17.3 19.6 20.4 8.8 19.8 20.8 20.1 22.2 14.1 11.6 12.7 10.4 28.8 25.5 Male 16.2 19.0 19.9 7.8 23.9 22.5 21.4 24.2 14.9 11.3 10.7 10.4 24.6 23.5 Female 18.6 20.4 20.9 9.4 16.9 19.3 18.7 19.7 13.1 12.4 17.0 10.5 32.7 27.3 Management (5) 20.3 24.6 19.2 8.7 20.1 12.0 20.9 15.5 20.7 15.7 24.2 10.1 38.9 36.4 Non-management (5) 20.4 20.0 24.0 0.0 0.0 0.0 0.0 20.2 72.1 37.9 8.7 7.0 9.5 34.4 27.5 General Employee 18.9 16.1 16.5 8.4 19.3 34.7 19.3 34.7 15.8 5.8 5.2 22.6 30.2 15.9 20.0 20.0 20.7 20.7 Assistant Manager 25.9 29.7 20.2 10.0 21.5 14.0 37.1 32.4 34.5 15.7 26.9 11.1 43.2 36.3	Contractor	Lost-time injury frequency rate (LTIFR) ⁽¹³⁾		3.2						0.0						0.0					:	2.8					0.0				
Male 16.2 19.0 19.9 7.8 23.9 22.5 21.4 24.2 14.9 11.3 10.7 10.4 24.6 23.5 Emale 18.6 20.4 20.9 9.4 16.9 19.3 18.7 19.7 13.1 12.4 17.0 10.5 32.7 27.3 Management (5) 20.3 24.6 19.2 8.7 20.1 12.0 20.9 15.5 20.7 15.7 24.2 10.1 38.9 36.4 Non-management (5) 18.5 18.4 20.6 8.9 19.3 34.7 19.9 23.8 12.7 11.1 10.5 10.4 14.6 23.8 Operate Employee 17.0 20.0 24.0 0.0 0.0 0.0 0.0 20.2 72.1 37.9 8.7 7.0 9.5 34.4 27.5 General Employee 18.9 16.1 16.5 8.4 19.3 34.7 15.8 5.8 5.2 22.6 30.2 15.9 20.0 20.0 20.7 Assistant Manager 25.9 29.7 20.2 10.0 21.5 14.0 37.1 32.4 34.5 15.7 26.9 11.1 43.2 36.3	Average Training Hou	ırs per Employee																													
Female 18.6 20.4 20.9 9.4 16.9 19.3 18.7 19.7 13.1 12.4 17.0 10.5 32.7 27.3 Management (5) 20.3 24.6 19.2 8.7 20.1 12.0 20.9 15.5 20.7 15.7 24.2 10.1 38.9 36.4 Nor-management (5) 18.5 18.4 20.6 8.9 19.3 34.7 19.9 23.8 12.7 11.1 10.5 10.4 14.6 23.8 Operational Employee 17.0 20.0 24.0 0.0 0.0 0.0 20.2 72.1 37.9 8.7 7.0 9.5 34.4 27.5 General Employee 18.9 16.1 16.5 8.4 19.3 34.7 15.8 5.8 5.2 22.6 30.2 15.9 20.0 20.7 Assistant Manager 25.9 29.7 20.2 10.0 21.5 14.0 37.1 32.4 34.5 15.7 26.9 11.1 43.2 36.3	All Employees			17.3		19.6		20.4		8.8		19.8		20.8		20.1		22.2		14.1	1	1.6	12.7	7	10.4		28.8		25.5		44.9
Management (5) 20.3 24.6 19.2 8.7 20.1 12.0 20.9 15.5 20.7 15.7 24.2 10.1 38.9 36.4 Non-management (5) 18.5 18.4 20.6 8.9 19.3 34.7 19.9 23.8 12.7 11.1 10.5 10.4 14.6 23.8 Operational Employee 17.0 20.0 24.0 0.0 0.0 0.0 20.2 72.1 37.9 8.7 7.0 9.5 34.4 27.5 General Employee 18.9 16.1 16.5 8.4 19.3 34.7 15.8 5.8 5.2 22.6 30.2 15.9 20.0 20.7 Assistant Manager 25.9 29.7 20.2 10.0 21.5 14.0 37.1 32.4 34.5 15.7 26.9 11.1 43.2 36.3	Male			16.2		19.0		19.9		7.8		23.9		22.5		21.4		24.2		14.9	1	1.3	10.7	7	10.4		24.6		23.5		44.5
Non-management (5) Non-management (5) Noperational Employee 17.0 20.0 24.0 0.0 0.0 0.0 0.0 0.0	Female			18.6		20.4		20.9		9.4		16.9		19.3		18.7		19.7		13.1	12	2.4	17.0)	10.5		32.7		27.3		45.3
Non-management (5) 18.5 18.4 20.6 8.9 19.3 34.7 19.9 23.8 12.7 11.1 10.5 10.4 14.6 23.8 Operational Employee 17.0 20.0 24.0 0.0 0.0 0.0 20.2 72.1 37.9 8.7 7.0 9.5 34.4 27.5 General Employee 18.9 16.1 16.5 8.4 19.3 34.7 15.8 5.8 5.2 22.6 30.2 15.9 20.0 20.7 Assistant Manager 25.9 29.7 20.2 10.0 21.5 14.0 37.1 32.4 34.5 15.7 26.9 11.1 43.2 36.3	Management (5)			20.3		24.6		19.2		8.7		20.1		12.0		20.9		15.5		20.7	1:	5.7	24.2	2	10.1		38.9		36.4		40.3
Operational Employee 17.0 20.0 24.0 0.0 0.0 0.0 20.2 72.1 37.9 8.7 7.0 9.5 34.4 27.5 General Employee 18.9 16.1 16.5 8.4 19.3 34.7 15.8 5.8 5.2 22.6 30.2 15.9 20.0 20.7 Assistant Manager 25.9 29.7 20.2 10.0 21.5 14.0 37.1 32.4 34.5 15.7 26.9 11.1 43.2 36.3	Non-management (5)			18.5		18.4		20.6		8.9		19.3		34.7		19.9		23.8		12.7	1	1.1	10.5	5	10.4		14.6		23.8		45.6
General Employee 18.9 16.1 16.5 8.4 19.3 34.7 15.8 5.8 5.2 22.6 30.2 15.9 20.0 20.7 Assistant Manager 25.9 29.7 20.2 10.0 21.5 14.0 37.1 32.4 34.5 15.7 26.9 11.1 43.2 36.3	ű					_														_		_	7.0		9.5						45.7
Assistant Manager 25.9 29.7 20.2 10.0 21.5 14.0 37.1 32.4 34.5 15.7 26.9 11.1 43.2 36.3	1 1 2							-												5.2			30.2	2							45.5
	^ *																			34.5											43.0
																															45.9
Senior Manager 21.4 25.4 23.4 8.0 21.7 9.4 22.2 31.8 52.4 16.3 23.7 9.4 38.1 37.2														_				_		52.4				,	9.4						45.3
Assistant General Manager and above 14.4 17.3 14.0 8.0 13.2 6.7 12.7 7.4 15.1 17.6 24.1 9.8 26.2 34.3		ger and above																						1	,						22.8

- Notes:
 (1) In addition to the major business units i.e. NWD, NWCL, NWSH and NWDS, the data of the Group's project management, property/facilities management, investment, selected hospitality and food and beverage businesses are covered.
 (2) Only data of the NWD's head office is covered, data from other operations is covered in the overall New World Group data.
- (2) Only data of the NWD's lead of the Secovered, data from other operations is covered in the overeit New World Group data.

 (3) The employee data reported are captured through an established human resources system and there are no significant seasonal variations in the number of employee reported. The organisation's activities are mainly performed by our own employees.

 (4) Boundary of the data reported are in line with the reporting scope of the Corporate Sustainability section of NWD's Annual Report.

 (5) For FY2022, Management includes Manager, Senior Manager, and Assistant General Manager and above. Non-management includes Operational Employee, General Employee, and Assistant Manager.

 (6) Turnover rate breakdown by geography, age, and gender for FY2022 only includes voluntary turnover data.

 (7) High-consequence work-related injuries (excluding fatalities): work-related injury that results in an injury from which the worker cannot, does not, or is not expected to recover fully to pre-injury health status within 6 months.

- (8) Lost-time injury rate represents the number of injuries per 100 employees per year.
- (9) High-consequence injury rate represents the number of high-consequence injuries per 100 employees per year.
 (10) Lost day rate represents the number of lost working days per 100 employees per year.
 (11) Absentee rate represents the number of lost days divided by the number of work days during the reporting period.

- (12) Fatality rate represents the number of fatalities per 100 employees per year.
- (13) Lost-time injury frequency rate of contractors represents the lost-time injuries per million hours worked by contractors.